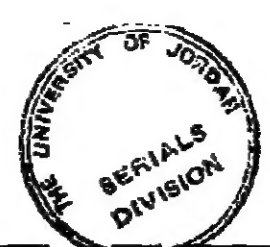


1250 1000 1000



EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

URUGUAY ROUND
Grassroots anxiety
on US farms
Page 20

FT No. 31,293
THE FINANCIAL TIMES LIMITED 1990

Friday November 2 1990

D 8523A

World News Business Summary

Gandhi move prepares way for removal of V.P. Singh

A move to replace V.P. Singh as India's prime minister with another leader of his Janata Dal party gathered momentum with indications that this would win the government crucial support from Rajiv Gandhi's opposition Congress party.

Evidence that the Congress party was changing its strategy emerged when it unexpectedly voted with a regional Janata Dal government, allowing it to win a vote of confidence in the western state of Gujarat. Page 22

US warming clash
The US is heading for a clash with other industrialised countries on the question of global warming when environment ministers from more than 100 nations meet at the world climate conference in Geneva next week. Page 2

Power for Corsica
French cabinet tabled controversial plans to hand more power to Corsica, France's poorest region, and to recognise the existence of a Corsican people. Page 2

Romanians protest
More than 1,000 angry Romanians blocked traffic in Bucharest as the ruling National Salvation Front lifted price controls and devalued the currency. Page 2

Talks on Palestinians
Javier Pérez de Cuellar, UN secretary general, urged a meeting of states which are party to the Fourth Geneva Convention to discuss measures to protect Palestinians under Israeli rule. Page 4

Lebanon bombed
Israeli jets bombed targets in Lebanon for the second time in just over a week, attacking guerrilla positions in the Bekaa Valley. Page 4

New Pakistan PM
Pakistan's Islamic Democratic Alliance unanimously acclaimed Nawaz Sharif as the next prime minister, ending speculation that the military might seek to block his appointment. Page 4

Russian free market
Russian Federation, the biggest and most powerful republic in the Soviet Union, formally launched a radical 500-day reform plan to create a market economy by late 1992 through privatisation and a gradual elimination of price controls.

Zambia shuffle
Zambian President Kenneth Kaunda overhauled his cabinet and made a political grab for the country's official media to reinforce his position ahead of multi-party elections.

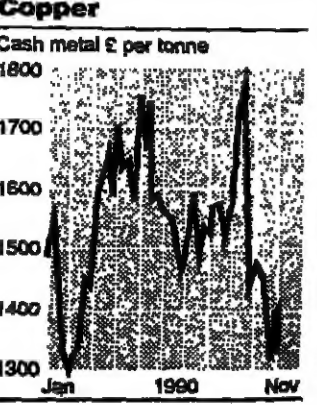
Israeli treasures find
Israeli archaeologists said they had discovered rare coins, bronze figurines and ancient bathing accessories scattered amid the ruins of a 1,900-year-old Roman ship between the coastal Israeli cities of Haifa and Atlit.

Czech mates no longer
Slovak National Party (SNS) is aiming for the break-up of Czechoslovakia and an independent Slovakia. Page 2

KLM profits plummet amid rising airline costs

KLM Royal Dutch Airlines, one of several European carriers battling to control costs, has announced that second quarter profits dropped by nearly 75 per cent, reflecting higher bills for fuel, insurance, loans and maintenance. Net profits plunged to £14.7m (£24.5m) from £162.3m a year earlier. Page 25

MARKETS: Copper prices edged at two-week low on the LME. The market weakened under general liquidation in the morning and traded in the



range \$2,575-\$2,535 a tonne for three-month metal after an earlier Comex market and in anticipation of selling from Japan. Wall Street: At mid-session, Dow Jones Industrial Average was quoted 14,355 higher at 2,456.68 on light volume. Tokyo: The Nikkei closed at 24,295.16, down 898.94. Back Page, Section II

POLLY Peck Asil Nadir, chairman of Polly Peck International, has won the chance to argue in court that the Serious Fraud Office must tell him of what criminal offences he is suspected. Page 8

SOUTH Korea will review its decision to buy 120 fighter aircraft from McDonnell Douglas because of sharp increase in the original \$4.5bn price. Page 23

AKZO, Dutch chemicals and fibres group, reported 26 per cent drop in third quarter results and warned that downward trend was likely to continue for rest of year. Page 23

TRUMP Organisation: Trading in high-yield Taj Mahal casino bonds has resumed after brief suspension on Wednesday afternoon by American Stock Exchange because of uncertainty over interest payment on bonds. Page 24

GENCOR, South African conglomerate, is considering breaking itself into constituent parts. Page 24

RANK Xerox, photocopier company owned by Xerox and Rank Organisation, will sell businesses in Asia to Fuji Xerox, joint venture between Rank Xerox and Fuji Photo Film, for \$281.9m. Page 28

PETROLEOS Mexicanos, Mexico's state oil company, is dividing production activities into three divisions to increase efficiency. Page 6

BOND Corporation Holdings has asked Australian Stock Exchange to allow resumption of trading in its shares if creditors and shareholders approve restructuring plan. Page 24

Howe quits after split with Thatcher

By Philip Stephens and Allison Smith in London

MRS Margaret Thatcher's government was thrown into disarray last night by the dramatic resignation of Sir Geoffrey Howe over the British prime minister's refusal to adopt a more positive approach to European integration.

His surprise decision to quit as deputy prime minister and leader of the House of Commons put a question mark over Mrs Thatcher's own grip on the Conservative Party leadership.

It also raised the spectre that the government's apparent isolation within the European Community could split the Conservative Party in the run-up to the general election due by mid-1992.

Mr Neil Kinnock, opposition Labour Party leader, seized on the announcement to declare Mrs Thatcher was no longer "fit to run the government".

Sir Geoffrey announced his resignation just over a year after Mr Nigel Lawson, the former Chancellor of the Exchequer, quit the government in similarly dramatic circumstances over Mrs Thatcher's refusal to raise the Exchange Rate Mechanism of the European Monetary System.

His decision followed a passionate denunciation by Mrs Thatcher earlier this week of plans by the other 11 EC governments to press proposals for a single European currency and central bank.

That in turn came just days after Mrs Thatcher had found herself alone at the Rome summit of EC leaders in refusing to endorse a timetable for monetary union.

Sir Geoffrey's relations with the prime minister had been strained since the middle of last year when she forcibly moved him from the Foreign Office because of his alliance with Mr Lawson over the Exchange Rate Mechanism.

This week, under pressure from Mr Kinnock, she pointedly refused to endorse Sir Geoffrey's view that Britain must not allow itself to be consigned to the "slow lane" of a two-speed Europe.

Despite those differences, his resignation will be a major blow to Mrs Thatcher's government because Sir Geoffrey will now be a further focus of discontent with her leadership on the Tory backbenches.

With the government 15 points behind Labour in opinion polls, there has been growing gossip at Westminster about a further possible challenge to Mrs Thatcher's leadership. The presumption until now has been that the threat of a Gulf war would forestall any such bid, but the prospect will now look much stronger.

Friends of Sir Geoffrey insisted last night that he would not seek to challenge Mrs Thatcher in the annual contest which might take place later this month. They acknowledged, however, that his decision to leave the government might encourage others on the "pro-European" wing of the party to seek to force her to stand down.

Sir Geoffrey went to see the prime minister in Downing Street just before 6pm last night. They had a 30-minute meeting and his resignation was announced just an hour later. He told the prime minister that following her stance at the Rome summit and her sharp condemnation of plans for closer European integration, he felt that he could no longer support her within the government.

His close colleagues made clear last night that he was not in favour of a rush to a federal Europe but he believed that the prime minister had undercut the efforts of Mr John Major, Chancellor of the Exchequer, and Mr Douglas Hurd, foreign secretary, to seek a compromise with Britain's partners.

Mrs Thatcher was said to have had no prior knowledge of his intentions before the meeting. She said afterwards that she accepted his resignation "more in sorrow than in anger."

His decision took the political world by surprise, coming as it did just after MPs had dispersed at the end of the parliamentary session. The news stunned Tory MPs returning to their constituencies.

While the prime minister has consistently condemned plans for a single European currency, Sir Geoffrey has been among the ministers acknowledging that the UK government's own proposal for a "hard ecu" could itself lead to a single currency. Lex, Page 22



Sir Geoffrey Howe: resigned over Thatcher's approach to Europe

Bundesbank lifts interest rate to reinforce warning on deficit

By Katharine Campbell in Frankfurt and Peter Marsh in London

THE GERMAN monetary authorities yesterday raised one of the country's two key interest rates, backing up with action its warnings over recent weeks to the Bonn government about mounting public deficits.

The action, while passed off by the Bundesbank as largely technical, reinforced its warnings to Bonn about the dangers of borrowing the capital markets with ever increasing funding calls as a result of German unification.

Following its fortnightly council meeting, the Bundesbank announced that the Lombard rate, used by banks for emergency funding, would be raised to 8.5 per cent today from 8 per cent. The 6 per cent discount rate is to remain unchanged.

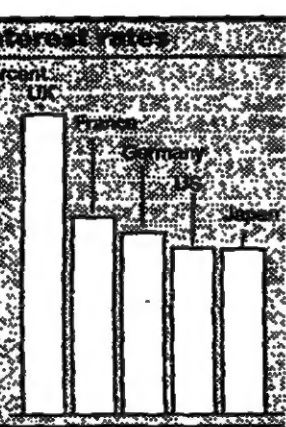
The Dutch central bank responded with a quarter point increase in its discount rate to 7.25 per cent.

In a separate development in London the government acted decisively to defend City of London expectations about an imminent base rate cut, but left room for an easing of monetary policy later in the year to help avoid a full-scale recession.

Earlier this week, in a conversation with Chancellor Helmut Kohl, Mr Karl Otto Pöhl, the Bundesbank president, is understood to have argued for a near freeze on public spending within the west German region in 1991 as a way of curbing runaway public sector deficits.

Mr Hans Tietmeyer, a Bundesbank senior director, last week for the first time suggested that "unrestrained borrowing by German public bodies on that Iraq market might force an increase in official interest rates. The total public sector borrowing requirement for 1990 is likely to be around DM100bn (\$66bn), rising, according to many market forecasts, to DM150bn or higher.

The Bundesbank - operating in an environment where other countries are keen to lower rates - yesterday explained its move as restoring



the relation between the emergency Lombard rate and money market prices. The latter have for weeks been edging over Lombard, prompting the banks to make heavy use of a facility designed as a penalty borrowing rate.

In London the Treasury and the Bank of England both issued unusually direct statements dashing hopes of a cut in base rates from 14 per cent in the immediate future.

The Treasury said: "It is obvious from the authorities' actions in the [money] markets in recent days that they do not consider a fall in interest rates appropriate." It repeated the comments by Mr John Major, the chancellor, that interest rates would not be cut until it was safe to do so.

The Bank of England, meanwhile, issued a complementary statement which said its recent actions "have been consistent with a continuing level of interest rates at 14 per cent."

The statements came amid growing signs, particularly from manufacturing industry, that Britain is moving into a serious recession. They appeared to have the desired effect in reducing market speculation about a base rate cut.

Shares on the London stock market lost ground and the FT-SE index closed at 2,028.0, down 22.3. The D-Mark firmed against most currencies including the dollar which closed down at DM1.5075/85. Lex, Page 22

Key index shows US economy declining

By Anthony Harris in Washington

THE KEY survey of conditions in US manufacturing, the US purchasing managers' index, fell to an eight-year low in October. For the first time since the 1982 recession, it reached a level which indicates some contraction in the US economy as a whole.

In another sign of a serious downturn, the US Commerce Department reported a 2.8 per cent fall in construction spending in September. Activity fell below the 1989 level for the first time this year.

In its fourth successive monthly decline, the purchasing managers' index dropped a full point to 43.4 per cent. This is the lowest figure since November 1982, when a figure of 41.5 per cent marked the trough of the 1981-83 recession. The purchasing managers' survey committee says that a reading of 50 indicates a flat manufacturing economy, while any figure below 44 suggests contraction in the economy as a whole.

Mr Robert J. Bretz, chairman of the committee, commented: "The fourth quarter began like the third quarter ended, with a decline in the manufacturing economy. Virtually all indicators confirmed the growing weakness in manufacturing, which was enough to pull the overall economy into slightly negative growth."

"With new orders the weakest in eight years, immediate relief does not appear likely."

Despite the weakness of demand, price inflation continued to accelerate, due almost entirely to the rise in oil-related products.

"The price index rose to 76.4 per cent, up from 73.4 per cent in September and 48.5 per cent as recently as May 1990," Mr Bretz said.

"Many purchasers reported that suppliers are using the uncertainties in the Middle East situation to increase prices even when not warranted."

Export orders remain the only positive feature of the survey, but the order index fell to a barely positive 61.0 per cent. Continued on Page 22

Grassroots anxiety in agriculture. Page 20; Lex, Page 22; Wall Street, Back page, Section 2

Soviets and French refuse to link hostages with Gulf deal

By Lami Andoni in Baghdad

FRANCE and the Soviet Union have rejected Iraq's suggestion that the release of western hostages could be linked to the search for a peaceful settlement to the Gulf crisis.

Official sources in Baghdad said Paris and Moscow would insist that the fate of the 4,000 western hostages could not be used as a bargaining chip in the search for a political settlement.

Baghdad had sought an undertaking from Paris and Moscow that they would commit themselves publicly to a peaceful resolution to the Gulf crisis as a condition for the release of all hostages held in Iraq and Kuwait. The offer followed talks last weekend between Iraqi president Saddam Hussein and Mr Yevgeny Primakov, the special Soviet envoy.

However, one diplomat close to the Primakov mission said yesterday: "Both Moscow and Paris resent the Iraqi attempt to use the hostages to secure any sort of political guarantees. The message to the Iraqis is that they cannot use the hostages as a bargaining chip, hostages should be released regardless of the political developments and positions of the countries concerned."

The diplomat added: "Mr Primakov had pressed Baghdad for the immediate release of all hostages as a sign of goodwill. He had nonetheless insisted that Iraq comply fully with UN resolutions demanding an unconditional withdrawal from Kuwait."

Mr Saddam is reported to have set three conditions for the hostages' release. He sought a joint Soviet and French declaration guaranteeing that there would be no military strike against Iraq and an undertaking from both countries that their governments would stress a linkage between solution of the Kuwait crisis and the resolution of all other regional problems.

Almost 700 Bulgarian hostages looked set for release yesterday after Mr Saddam recommended to the country's national assembly, the

rubber-stamp parliament, that it debate their release. A similar request from Mr Saddam led to the unilateral release late last month of some 300 French hostages.

Iraq yesterday freed on humanitarian grounds four sick or elderly US male hostages and two Britons. But a proposed visit to Baghdad by Mr Willy Brandt, the former West German chancellor, to seek the humanitarian release of German hostages provoked strong criticism from Britain.

Mr Douglas Hurd, the British foreign secretary, told the German government that the initiative was contrary to the agreement reached in Rome last weekend by European Community leaders.

A Foreign Office statement said the Rome summit agreed governments should not send representatives to negotiate with Iraq for the release of foreign nationals, and should discourage others from doing so. Few safe bets in war prediction. Sanctions cost China \$2bn. Page 4

Weekend FT

Tomorrow: How the City of London faced financial ruin

Chill wind in the salerooms: three pages of collecting, in colour

CONTENTS

Redrawing route maps: Air France's take-over pact with the EC... 4

Anger at Ottawa: Commission to map out Canada's constitutional path... 6

Management: British Airways - Why "economy" has taken flight... 12

Technology: How parallel processing can offer an edge to financial groups... 14

Editorial Comments: Enu and Mrs Thatcher: The survival of Yugoslavia... 20

Politics Today: Mrs Thatcher and the EC - Full tilt at the mythical enemies... 21

Lex: Markets; Germany; Allied Irish; Bunzl; Water... 22

Europe... 2

Companies... 6

America... 16

Commodities... 25

International... 4

Commodities... 25

Crossword... 38

World Trade... 3

Britain... 25

Companies... 25

Arm. Guide/Reviews... 16, 19

Commercial Law... 30

Letters... 38

Lex... 38

Currencies & money... 38

Editorial Comment... 20

Financial Futures... 20

Gold... 20

Int'l. Capital Markets... 20

Letters... 20

Technology... 14

Unit Trusts... 34-37

World Index... 42

Shock therapy may be only cure for Hungary's economic ills

The Hungarian economy has been hit by a series of crises. In the argument about solutions, Prime Minister Jozsef Antall (left) appears to be shifting his weight towards the radicals. Page 2

MARKETS

STERLING New York lunchtime: \$1.9517 London: \$1.9515 (1.944) DM2.9425 (2.945) FF9.85 (9.865) SF2.4875 (2.5) ¥254.5 (252.5) £ Index 94.4 (94.5)	GOLD New York: Comex Dec \$383.1 (381.3) London: \$380.25 (379.25)	N SEA OIL (Argus) Brent 15-day Dec \$24.55 (\$24.05)	DOLLAR New York lunchtime: DM1.508 FF6.055 SF1.275 ¥130.55 London: DM1.5075 (1.5155) FF6.0525 (6.075) SF1.275 (1.2855) ¥130.55 (129.95) \$ Index 60.8 (60.8)	STOCK INDICES FT-SE 100: 2,028.0 (-22.3) DJ Ordinary: 1,572.1 (-20.8) FT-A All-Share: 922.49 (-1.0%) New York lunchtime: DJ Ind. Av. 2,447.03 (+4.7) S&P Comp. 324.57 (+0.67) Tokyo: Nikkei 24,295.16 (-898.94)
--	---	--	--	--

GLOBAL EXPERTISE

Fidelity Funds.

The investment range for today's markets.

With heightened volatility in world stockmarkets challenging even the most astute international investor, investment flexibility, choice and first-class fund management expertise are now more important than ever.

That's just what Fidelity Funds offer.

Our global investment range is one of the most comprehensive available and provides investors with unrivalled opportunities for international investment.

With Fidelity Funds you have the choice of where, when and how to invest - around the world - backed by the global investment expertise of the world's largest independent investment management organisation.

For a prospectus and further information contact any of the Fidelity offices listed below.

London: Hilary Smith 44 71 283 9911	Hong Kong: Richard Wastace 852 848 1700
Munich: Stanley Bronitz 49 89 33 6203	Amsterdam: Teun Scheer 31 20 710 976
Taipei: John Teng 886 2764 8931	Jersey: Geoffrey Tait 44 534 71696

Bermuda: Mike Sommerville 1 809 295 0665

Fidelity Investments

Incorporated by Fidelity International Management Holdings Limited

EUROPEAN NEWS

US heads for clash with Europeans on global warming

By John Hunt, Environment Correspondent

THE US is heading for a clash with other industrialised countries on the question of global warming when environment ministers from more than 100 nations meet at the world climate conference in Geneva next week.

A wide gap between America and Europe on how the international community should combat the greenhouse effect is disclosed in a confidential document outlining the US position.

It claims there are still doubts about whether the world faces a rise in temperatures as a result of the increase in "greenhouse gases". It makes no proposals for setting targets for the reduction of carbon dioxide, the main greenhouse gas.

The US is one of the few industrialised countries which have failed to announce such targets.

Unless it modifies its stance it is likely to be isolated at the conference, which will begin work on drawing up a world convention to combat global warming.

The leaked document is a draft of the declaration which the Americans want adopted at the conference.

It contrasts with the view of other leading industrialised countries which accept that there is a real threat of climate change. The Americans stress that there are still "great uncertainties" about global warming and "the state of our knowledge is imperfect".

It welcomes the report drawn up for the conference by scientists on the Intergovernmental Panel on Climate Change which confirms the dangers of global warming. But the US says there is uncertainty about how these should be tackled "and at what cost".

The document accepts that a global strategy must be drawn up to protect the atmosphere but says that it should not "unduly curtail economic growth".



WORLD CLIMATE CONFERENCE

economic growth".

In opposition to the US, the Norwegians have circulated their own strongly worded draft declaration. It says that "climate change could pose an environmental threat of a magnitude hitherto unknown and could severely jeopardise the social and economic development of some areas".

It calls on industrial countries to stabilise emissions of carbon dioxide by the year 2000 and cut them by 30 per cent by the year 2010 at the latest.

A carbon tax on fossil fuels such as coal and oil and the introduction of energy saving are proposed.

The Norwegian proposals declared that "lack of full scientific certainty should not be used as a reason for postponing measures to prevent environmental degradation".

A report by the American branch of the World Wide Fund for Nature published in Geneva yesterday claimed that the US could cut carbon dioxide emissions by 20 per cent by 2005 at a cost of less than 1 per cent of its gross national product.

Crisis mentality takes hold of Hungary

Shock therapy may be only cure for economic emergency, reports Nicholas Denton

COMPLACENCY has been the most welcome casualty of the three catastrophes which have struck Hungary in the last three months.

The threat of war in the Gulf, the collapse of the eastern European trade system and the most severe drought in decades have combined to give Hungary's economy its most painful jolt since the 1970s, but the shocks have produced a paralysed government into taking some drastic action.

Mr Gyorgy Matolcsay, the prime minister's radical economic adviser, yesterday threw down the gauntlet to cabinet colleagues.

He seized the initiative after last week's explosion of public discontent with deteriorating living standards to call for thorough changes to government policy and personnel.

"The treatment of the crisis must not be dragged out but the biggest steps must be taken over a narrow half year," Mr Matolcsay said.

His fast-track programme involves subsidy cuts amounting to Ft50bn (€422m), rapid liberalisation and compulsory privatisation of state companies.

The government's cautious three-year programme appears to have fallen by the wayside.

He said that implementation of the new programme would



The rising number of homeless seeking shelter in Budapest station caused staff to go on strike yesterday in protest

demand "huge sacrifices". ■ the boost to inflation would be more than 35 per cent; ■ a third of state companies would go bankrupt; and ■ unemployment could reach 4 per cent of the labour force.

Economists had already predicted a sharp deterioration in the economy next year. But it was last week's protests

against a 65 per cent petrol price rise which finally brought home the depth of the crisis facing Hungary. It is a psychological breakthrough with profound implications.

First, the admission of crisis amounts to an appeal to the west that it cannot take Hungary's economic recovery for granted. The west seems to be

hesitant. The EC has agreed to bring forward the disbursement of the second tranche of its \$1bn (€500m) credit to Hungary. Hungary's biggest trading partner, is holding open the possibility of substantial aid if Hungary embarks on radical reform.

Second, the economic emergency adds to pressure for a resolution of the paralysing cabinet battle between ministers who argue for radical measures and their interventionist, more cautious opponents.

Notions of shock therapy and rapid privatisation, the rejection of which won power for Hungary's conservative coalition in the spring, are no longer taboo. Most importantly, Mr Jozsef Antall, the prime minister, who has arbitrated between his disputing economists, appears to be shifting his weight towards the radicals. Advisers say that he was the main force behind last month's decision to accelerate privatisation.

The transformation of economic policy has come as suddenly as Hungary's economic prospects have deteriorated. Only three months ago, officials were euphoric as the 1990 current account headed for balance after last year's \$1.4bn deficit. Companies managed to redirect production to western markets, pushing hard currency exports up by 15 per

cent. But if Hungary were a mythological character, it would be Sisyphus: just as it pushes its economy with great exertion to the watershed of recovery, it falls back again like a stone.

The current account still shows a \$300m surplus for the first nine months of 1990. But next year it will plunge into deficit when trade with the Soviet Union — especially oil imports — is conducted at world-market prices.

It is therefore no surprise then that the economic projections for 1991 are disastrous.

■ The government forecasts a current account deficit of \$1.5bn, an amount which many doubt can be financed.

■ A Ft80-90bn budget deficit is likely to attract criticism from the International Monetary Fund, whose approval Hungary needs to avoid insolvency.

■ Official figures, which err on the pessimistic side, estimate a 5.5 per cent drop in output in 1990 and 3 per cent next year.

Hungary may still be in a far stronger position than other east European countries, but the earlier rose picture encouraged the impression that Hungary could dismantle its socialist economy gradually and without anything like the pain experienced by Poland. The current doom-mongering in the country, even if overdone, is a salutary antidote.

Nationalists head for crushing victory in Soviet Georgia

By Leyla Boulton in Moscow

RADICAL nationalists, led by Georgia's most popular independence leader, are set for a crushing victory over the Communist party which has ruled the southern republic for 70 years.

Mr Zviad Gamsakhurdia's Round Table-Free Georgia Bloc has confounded all expectations to pick up at least 54 per cent of the vote in the Soviet Union's first genuine multi-party election, according to results which have yet to be finalised.

"This is a revolution," said

An explosion at a chemical plant in the Soviet Ural mountains yesterday killed at least six people and injured 22, according to Tass, Reuter reports from Moscow. Rescue workers were still looking for survivors of the blast, which ripped through an experimental workshop at the end of a working shift. The plant, nine miles from the town of Asbest, made explosives for the mining industry, Tass said.

Mr Eduard Gasparov, a journalist with the official news agency which has just changed its name to Sakartvelo ("Georgia") from the Russian-sounding Gruzinform.

Mr Gamsakhurdia, 51, a lecturer in Anglo-American litera-

ture jailed four times by Communist authorities, will now almost certainly become Georgia's next president.

His victory also paves the way for the republic which was invaded by the Red Army in 1921 to take radical steps to

regain the independence it first lost to Russia at the beginning of the 19th century. All pro-independence leaders say, however, that full independence from the Soviet Union will require an unspecified transition period.

Mr Gasparov said the latest unofficial results showed the Communist Party winning 29 per cent of the vote, well behind Mr Gamsakhurdia's alliance of six radical parties.

The rest of the vote was split among some two dozen pro-independence groups ranging

from the centrist Popular Front to the Georgian Greens.

■ Neighbouring Armenia yesterday decided to stop all exports of foodstuffs to the rest of the Soviet Union with the exception of those agreed under bilateral agreements with individual republics.

■ Leaders of the Communist party of Moldova (Moldavia) flew to Moscow yesterday for talks with President Mikhail Gorbachev on the crisis over the Turkic minority's wish to break away from the southern republic.

Sweden cuts interest rates after record cash inflow

By John Burton in Stockholm

Sweden's central bank (Riksbank) yesterday lowered (short-term market interest rates for the second time in a week to 15 per cent after a record currency inflow of Skr27.3bn into the country in the past two weeks.

The Riksbank two weeks ago raised rates by 5 percentage points to 17 per cent to prevent a run on the krona in the wake of devaluation speculation and to curb a huge currency outflow. Its success in attracting investment in Swedish bonds has now led the Riksbank to reduce its lending rate as Swedish bond yields fall.

Swedish bank economists believe that the government's economic austerity package, despite initial sceptical reaction after it was announced last Friday, has also helped restore market confidence with its promises of state budget cuts and an eventual Swedish application to join the European Community.

Budget impasse threatens Danish coalition

Speculation that an early general election will be called in Denmark in the next few days mounted yesterday when Prime Minister Poul Schlüter's minority coalition failed to obtain backing from non-government parties for the 1991 budget. Hilary Barnes writes from Copenhagen.

The government needs support from either the opposition Social Democrats or the right-wing populist Progress Party in order to pass the budget in December.

The Progress Party is so riven by internal dissent that the government cannot rely on it to deliver the necessary votes. The Social Democrats have been negotiating a deal with the government for several weeks but appear to have more reservations than are acceptable to the coalition.

The government's key proposal is a reduction in the top marginal rate of income tax from 66 to 62 per cent.

Greece proposes electoral change

Greece's ruling conservatives yesterday proposed a new electoral law to parliament, rejecting opposition charges that a crucial clause in the bill is unconstitutional. Kerin Hope writes from Athens.

The bill seeks to ensure that one party can win an overall parliamentary majority with 43-44 per cent of the vote, by awarding up to 15 additional seats to the front-runner, according to the size of its lead over the second-ranked party. But parties who join forces to fight an election would not be eligible to receive extra seats.

BAe is granted satellite licence

British Aerospace yesterday announced it had received a licence from the German government to operate private satellite services, writes Paul Abraham.

The licence allows BAe to provide two-way and international data and video services in Germany for corporate clients. BAe has also been given permission to use transponders on Inmarsat, Intelsat and the German Bundespost's own satellite, Copernicus.

FT breaks into east Europe TV

PublicEurope International, part of Mr Silvio Berlusconi's Italian media empire, has commissioned Financial Times Television to produce a weekly business programme to be shown on national television in the Soviet Union, Czechoslovakia, Poland and Hungary starting early next year.

The Financial Times (Europe) Ltd. Published by the Financial Times (Europe) Ltd., Frankfurt Branch, (GmbH) Leimstrasse 54, 6000 Frankfurt-am-Main, telephone 069-75980; Fax 069-722677; Telex 416193 represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, R.A.F. McEwen, G.T.S. Dancer, A.C. Miller, D.E.P. Palmer, London. Printer: Frankfurt: Societäts-Druckerei-GmbH, Frankfurt/Main. Responsible editor: Sir Geoffrey Owen. Financial Times, Number One Southwark Bridge, London SE1 9HL. The Financial Times Ltd. 1990.

Registered office: Number One, Southwark Bridge, London SE1 9HL. Company incorporated under the laws of England and Wales. Chairman: D.E.P. Palmer. Main shareholders: The Financial Times Limited, The Financial Times Group Ltd. 168 Rue de Rivoli, 75004 Paris Cedex 01. Tel: (01) 4297 0621; Fax: (01) 4297 0629. Editor: Sir Geoffrey Owen. Prior: SA Nord Editeur, 1571 Rue de Caen, 95100 Roubaix Cedex 1. ISSN: ISSN 0950-7573. Commission Paritaire No 67808D.

Financial Times (Scandinavia) Østergade 44, DK-1100 Copenhagen, Denmark. Telephone (33) 13 44 31. Fax (33) 935335.

Irish poll fight intensifies

By Kieran Cooke in Dublin

MR Brian Lenihan, sacked as deputy premier and defence minister by Mr Charles Haughey, the Irish Prime Minister, on Wednesday night, was out on the streets of Dublin yesterday continuing his campaign to become President.

Mr Lenihan — known as "No Problem" Lenihan for his apparently easy-going attitude — told crowds of well-wishers he was not bitter about events and he was confident that come next Wednesday he would be President of Ireland. Mr Haughey has said he is fully behind Mr Lenihan's campaign and has pledged all the Fianna Fail party's resources to ensure his election.

But Mr Lenihan's departure from government has left deep scars not only on the Fianna Fail but also on Ireland's body politic.

Mr Haughey sacked Mr Lenihan to avert defeat in a confidence vote and so avoid a general election, which, he said,

would have been contrary to the national interest.

But Mr Haughey's opponents and some members of his own party feel he sacrificed his most trusted friend and colleague with whom he worked for over 30 years — to save his own political neck.

Fianna Fail is a highly disciplined party and there is no sign of a challenge to Mr Haughey. But Mr Lenihan is immensely popular in the party. Mr Haughey is respected and feared, but Mr Lenihan is loved.

Mr Lenihan was sacked following his refusal to resign after allegations, which he denied, that he had lied in connection with a phone call made in 1982 to the President.

Mr Lenihan's departure from office was the price exacted by the small Progressive Democrats Party. Fianna Fail's coalition partners, for continued support of the government.

Attention is now focused on

the presidential election, in which Mr Lenihan is opposed by Mrs Mary Robinson, the candidate backed by the Labour Party and the Workers Party, and Mr Austin Currie, candidate of the main opposition Fine Gael Party.

The contest is seen as a neck and neck race between Mrs Robinson, 46, and Mr Lenihan, 60. Until last week Mr Lenihan appeared to have the presidency won. But latest opinion polls indicate Mrs Robinson, who has run an active campaign and talked of the need for reform in many sectors of Irish society, is now ahead.

Fianna Fail has mobilised its considerable forces behind Mr Lenihan. The former Minister, portrayed as the victim rather than the cause of recent events, can depend on a large sympathy vote. Mrs Robinson has said that the President should not be viewed as some sort of consolation prize and is confident of victory.

Slovaks aim for break with Prague

By Leslie Collett in Bratislava, Czechoslovakia

THE Slovak National Party (SNS) aims for nothing less than the break-up of Czechoslovakia and the establishment of an independent Slovakia.

This is the view of Mr Vitezslav Moric, the balding 44-year-old engineer who heads the SNS. "We are not against Czechs as a Czech nation which is our Slavic brother," he said at the SNS headquarters in the Slovak capital of Bratislava. "But two brothers want their own households."

However, in contrast to a growing number of Slovak nationalists, the Czechs do not want a separate Czech state. Thus is a federation, Czechoslovakia is facing its most serious crisis since 1939 when Slovakia, backed by Hitler, set up a Slovak fascist republic.

Incidents of anti-Czech sentiments occurred on Wednesday night when hundreds of Mr Moric supporters booed President Václav Havel, himself a Czech, who was visiting the city.

Since winning 13.9 per cent of the vote in June elections and becoming the third largest party in the Slovak parliament, the SNS has grown increasingly popular as its calls for an independent Slovakia have become more strident. It could even double its vote in local elections later this month and become the second largest party.



One of three Swiss-built locomotives, built before World War One, which arrived in the port of Hamburg from Vietnam yesterday. They were sold to the French railway in Indochina in 1947 and were in service until 1975. They will go into service in Switzerland again after restoration.

British proposal for hard Ecu 'non-starter'

BRITAIN'S plans for a hard Ecu are flawed because to work effectively they would require member states to transfer monetary sovereignty to a new pan-European organisation before they are ready to do so, a senior European Commission official said yesterday, Peter Marsh writes.

Mr André Louw of the commission's directorate of economic affairs said the UK proposal was a "non-starter" because of this difficulty.

The comments by Mr Louw underline the pressures facing Britain to modify its proposals

on the hard Ecu if they are to win acceptance by the rest of the EC. The ideas will be discussed at an intergovernmental conference on European economic and monetary union (Emu) in Rome next month.

Mr Louw, who was speaking in London, is on a three-year secondment from the commission to the Paris-based Ecu Banking Association, of which he is secretary general. This is a private-sector body backed by about 80 European banks which promotes the existing soft Ecu — a notional financial unit based

on a basket of EC currencies. Mr Louw said a basic problem with the UK's proposal concerned its plan for a new government-backed European Monetary Fund (EMF) to administer the hard Ecu.

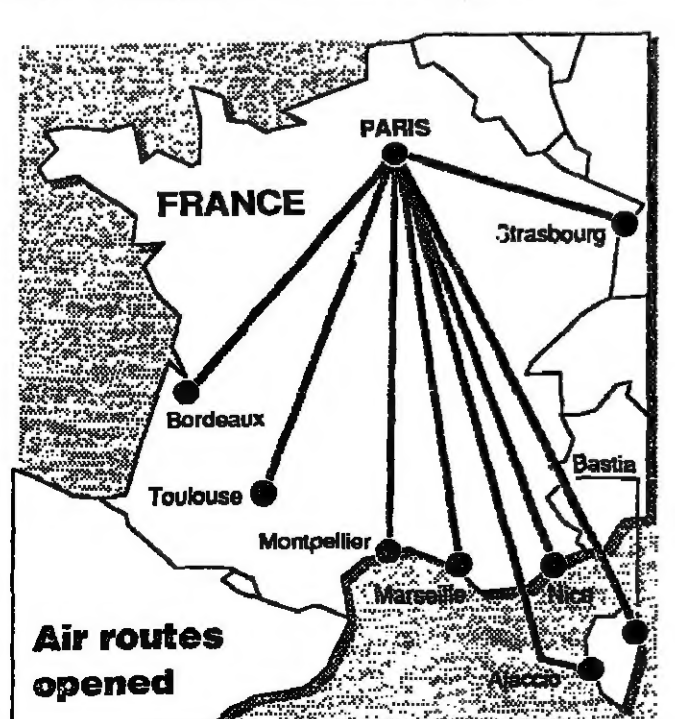
The officials from European central banks, who under UK proposals would run the fund, would lack the necessary authority to take tough decisions on a pan-European basis and would instead follow policies that benefitted national governments. That would lead to ineffective action, Mr Louw suggested.

Legal recognition of the Ecu would technically contravene the indivisibility of the franc, as laid down in the constitution of the 1958 Fifth Republic. The French parliament will debate the scheme at the end of the month.

Respectable political parties on both the Corsican right and left are likely to see that part of the plan as a threat to their French nationality. At the same time, separatists could take it as a vindication of their claims, contrary to the government's hopes that the plan will help neutralise nationalism.

Independent French airlines to redraw the route map

Air France's takeover pact with the EC provides opportunities and pitfalls, William Dawkins writes



FRANCE'S independent airlines are preparing to scramble for a share of the routes put up for grabs by Air France's agreement with the European Commission.

The liberalisation demanded by Brussels as a condition of state-owned Air France's takeover of its two main national rivals, the long haul carrier, UTA, and the monopoly internal airline, Air Inter, means eight routes representing 52 per cent of internal air traffic will be made available to private airlines in two stages by March 1992. Up to 50 international routes will also be open to competition by January 1992.

The hope is that increased competition will make fares fall. Yet this will only make a tiny dent in Air France's 97 per cent monopoly — more than 30m passengers annually — of overall French-carried air traffic. Judging by the losses experienced by independent airlines after liberalisation in Britain and the US, France's independent operators can

expect a tough time. And the wider deregulation of European Community air transport after 1993 means they will have to compete not just against Air France and its subsidiaries, but other national carriers.

Some of the French independents think the liberalisation on offer is too little too late. "With the time-table they have fixed, we will lose the war," says Mr René Fernand Meyer, chairman of Minerve, the small charter airline, who argues that it does not leave enough time to prepare for the full opening of the French market in 1993. "We asked for 25 lines... but this is chicken-feed," he adds.

Minerve and Air Liberté, another charter airline, are relatively well equipped to compete thanks to the presence of rich corporate shareholders, respectively the Club Méditerranée and Groupe Aquarius. Despite Mr Meyer's worries, there is no sign that they will shy away from applying for the liberalised routes. By far the most valuable of the first four

routes, due for free competition by next March, is Paris-Nice, estimated to be worth up to FF1bn (£100m) in annual ticket sales by Mr Jean-Luc Joly, Air Liberté's managing director.

Then there are two routes from the French capital to the Corsican cities of Bastia and Ajaccio, plus Paris to Strasbourg. These are worth FF100m to FF200m in annual turnover each, reckons Mr Joly.

The next lot, due for liberalisation by the following March, link the busy Paris routes to Marseilles, Toulouse, Montpellier and Bordeaux.

The big loser is Air Inter, from which all these domestic routes will be prized. But it does not get much sympathy from the government, whose appetite for airline competition was sharpened by the latest in a series of damaging strikes at Air Inter last August, the fourth holiday season in which Air Inter hit stoppages.

Clearly, it is too early for the

independents to be sure which routes they will apply for, though Air Liberté makes no secret that it would like to get its hands on Paris-Nice, and Corse Air — a subsidiary of the travel agency Nouvelles Frontières and a partner of Air Liberté — has said it will apply for the two Corsican routes.

Another important unknown is the strategy of Transport Aérien Français (TAT), France's largest regional carrier, 35 per cent owned by Air France, which must sell its TAT stake by June 1992. Brussels hopes the newly independent TAT will stimulate liberalisation by snapping up some new routes.

The Tours-based carrier says it wants to be a "big player in the French, European and intercontinental networks", and that it is preparing to raise capital for that purpose. But it adds in a cautious statement: "Our co-operation with Air France, which started nearly 30 years ago, will go on in the years to come." Old friendships do not change easily.

Paris to give Corsicans more power

THE French cabinet has tabled controversial plans to hand more power to Corsica, France's poorest region, and to recognise for the first time the existence of a Corsican people, William Dawkins writes.

This threatens to be politically explosive both in Corsica and on the mainland because it rekindles the long and damaging debate on Corsican nationalism, a sore point on the French political conscience.

Legal recognition of the Corsican people would technically contravene the indivisibility of the franc, as laid down in the constitution of the 1958 Fifth Republic. The French parliament will debate the scheme at the end of the month.

Respectable political parties on both the Corsican right and left are likely to see that part of the plan as a threat to their French nationality. At the same time, separatists could take it as a vindication of their claims, contrary to the government's hopes that the plan will help neutralise nationalism.

السؤال الأول

WORLD TRADE NEWS

Prospects unclear for Uruguay Round ministerial crisis talks

UNCERTAINTY yesterday shrouded the plan for trade ministers to resolve the crisis in the Uruguay Round talks in private meetings here at the weekend and on Monday, writes William Dullforce in Geneva.

Mr Frans Andriessen, the European Community's trade commissioner, had not made up his mind whether he would come at all, EC officials said. Mrs Carla Hills, the US trade representative, was ready to

come, if anything useful could be achieved, US officials said.

A judgment on whether she would attend would be made today or tomorrow but she was in any case unlikely to arrive before Monday.

The G-15 group of leading developing countries said it was postponing the meeting of ministers scheduled here for next Tuesday and Wednesday.

This means few Third World ministers will be available for top-level

discussions over the next three days. Only the Cairns Group of 13 farm exporting nations, led by Australia, is going ahead.

In a two-day meeting starting on Sunday its ministers will decide how to respond to the EC's inability to agree on, and submit, an offer to cut farm subsidies.

Brussels' failure to come up with a firm proposal on agriculture has opened up the prospect that the four-year trade liberalising exercise may

break down just five weeks before it is due to draw to a close.

Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, will today spell out the parlous state of the talks in a report to an informal meeting of the Trade Negotiations Committee (TNC), the governing body of the Uruguay Round.

He had hoped his report would set the stage for a series of private ministerial meetings over the following

three days that could solve some outstanding problems and allow the round to be put back on the rails at a second informal TNC meeting on Tuesday.

However, ministers had reacted "by diving for cover", a senior official commented yesterday.

Mr Andriessen has been reluctant to face the opprobrium that would be flung at the EC before he has a Community farm proposal in his hand. Mrs Hills appears to be

equally loath to submit to pressure for US concessions before the EC's position is clarified.

Negotiators from developing countries said their ministers would wait and see how the US and the EC intended to face up to their responsibilities before suggesting Third World answers to the critical situation. A joint meeting of EC farm and trade ministers is provisionally scheduled to take place in Brussels on Monday afternoon.

Boeing 777 contract won by GEC unit

By Paul Betts, Aerospace Correspondent

BOEING, the US aircraft manufacturer, has awarded the contract to supply the "fly-by-wire" electronic control system for the its new 777 wide-body twin-engine jet to GEC Avionics, the avionics arm of Britain's General Electric Company. The deal will be worth several million pounds over the life of the 777 programme.

GEC Avionics is a leading maker of electronic flight controls for aircraft.

The company supplies secondary flight controls for the Airbus A320, A310 and A300. It declined to value the contract since this would depend on the number of aircraft Boeing sells.

On Monday Boeing formally launched its \$4bn-\$5bn programme to develop the 777 after securing a launch order for the new aircraft from United Airlines, the US carrier.

It will be the first Boeing aircraft to use "fly-by-wire" technology as its primary control system. The smaller Airbus A320 pioneered this technology in commercial airliners.

"Fly-by-wire" improves aircraft performance by replacing the traditional mechanical connections between the pilot's controls and the aircraft actuators with electronic systems.

US trade negotiator is counting the days

By Nancy Dunne in Washington

THE countdown to the Uruguay Round finale in December is registered each day on a board outside the office of Ambassador Julius Katz, deputy US trade representative and a veteran trade negotiator.

Thirty-five more days, 33, 32... It could all be over sooner if the Cairns Group, 13 agricultural exporting nations, decides to walk out of the Uruguay Round when its trade ministers meet on Monday.

Inside the office, Mr Katz expressed his displeasure with the European Community for not accepting the inevitable - that the Common Agricultural Policy, as it operates today, is doomed. EC consumers and taxpayers will not long bear the cost, he says.

Already, 60 per cent of the

Community's farmers work only part-time on their land. Chemical usage is poisoning the groundwater; waste disposal is a serious problem. The "stabilisers" negotiated a few years ago to reduce surpluses have failed to prevent a new build-up in stocks, and costs have skyrocketed to \$8bn-\$12bn this year.

Mr Katz and Mrs Carla Hills, the US Trade Representative, are mulling over the possibility of flying into Geneva at the weekend to consult with other ministers. "It depends what can be done," he says.

Gloom pervades the trade representative's office, but Mr Katz says agreement is still possible. "The corpse is still alive," he seems to have no wonder drugs in reserve. The deadlock is not between the US

and the EC, he says. It is the EC deadlocked with itself.

Meanwhile, Congress is adding to the stress. The number of Senators signing on to a resolution withdrawing fast-track negotiating authority - meaning a fast agreement could then be amended - has risen to 37.

Ninety members of the House signed a letter to President Bush demanding a higher priority for manufacturing in the Round.

Among other demands, the letter calls on the Administration to preserve US trade laws, like the controversial section 301, and "to retain the vigour of antidumping and countervailing duty laws" which many negotiating partners want changed. The impasse over agriculture



Katz: EC 'deadlocked'

remains, even if the Community resolves its own disagreements. The US has proposed a 75 per cent reduction in agri-

cultural supports; the EC cannot even agree on 30 per cent. And, Mr Katz says, the 30 per cent hardly matters. What is important is a elimination of export subsidies and agreement to improve market access.

"The bad news is that the Community doesn't have an offer; the good news is that it doesn't have an offer," he says.

What keeps hope alive? The same problems which brought the launch of the round remain. There is still the need for rules in new areas - services, intellectual property rights, investment - still the desire by the developing countries for new markets for their textiles and farm products.

Mr Katz still insists that the round cannot be extended "as a practical matter".

British minister remains optimistic about outcome

By Peter Montagnon, World Trade Editor

THE Uruguay Round of multilateral trade negotiations could still end with a strong overall result despite the current impasse on farm reform, Mr Tim Sainsbury, UK trade minister, said yesterday.

"I don't see any reason why we don't have the possibility of achieving the sort of total package which we aimed to get in the first place," he said in an interview.

However, it was essential for the EC to agree on proposals for farm reform which could be put on Gatt's table. Though this offer was unlikely to satisfy the US or other leading farm exporters, it would permit negotiation to resume in other areas of the round.

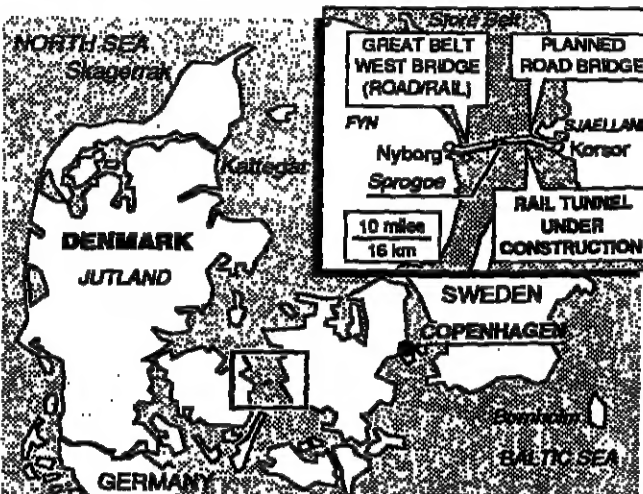
Talks on the non-farm part of the agenda have almost

ground to a halt because of the farm problem, but Mr Sainsbury said there was still scope for a strong Uruguay Round result in a number of areas, including tariff cuts and dispute settlement rules on investment and intellectual property enforcement.

Europe's inability to agree on a farm reform proposal was none the less "potentially very dangerous to the outcome of the round", he said.

Asked about prospects for the meeting of farm and trade ministers next Monday, he said: "Logic says we ought to have a deal. Experience doesn't lend confidence."

Mr Jacques Delors, European Commission president, has now taken an active role in trying to break the deadlock.



Howden and MT Group act to settle row on tunnel delay

By Hilary Barnes in Copenhagen

JAMES HOWDEN, the Glasgow engineering firm, and MT Group, a Danish-led international consortium, have agreed to go to arbitration to settle differences over the reasons for serious delays to one of Europe's biggest construction projects.

Mr Kaj Schoning, managing director of Monberg & Thorsen, Danish leader of the consortium, refused to confirm reports in the trade press in both countries that the claims which the two parties have against each other may run to \$10m (\$9.4m).

"The claims are substantial," was all he would say. "The problems arise over the construction of a rail tunnel under the eastern side of the Great Belt - the Baltic Sea's main shipping lane."

The tunnel is one of three parts to a DKr18bn (\$3bn) project to build a permanent road and rail link across the Belt, which will complete the links between Sjælland and the Jutland peninsula.

The other two parts are a road and rail bridge across the western side of the Belt to the mid-Belt island of Sprogø and a road-only bridge across the eastern half.

Howden delivered four tunnelling machines, but they arrived six months behind schedule, and when the first

machine went into action on August 30 it broke down because of metal fragments in the hydraulics system.

The delays have contributed to a halving in the price of shares in Monberg & Thorsen Holding in Copenhagen.

Howden, said Mr Schoning, accepts responsibility for the problems with the hydraulics. The dispute is over the reason for the delivery delay which Howden says was due to the many changes demanded by the consortium in the specifications for the machines.

According to Howden, the machines it delivered were different from those originally ordered.

The consortium faces stiff financial penalties if the tunnelling is not completed on time.

The other members of the consortium are Sogea and Campenon Bernard, France; Dyckerhoff & Widmann, Germany; and Kiewit Construction, USA.

However, at meetings this week in Copenhagen Howden and MT Group agreed to set aside their differences over the problems and have entered into an agreement for stronger mutual co-operation on the site in the expectation that they will get the tunnel completed on time.

Brazil takes delivery of Ladas from Soviet Union

By Christina Lamb in Rio de Janeiro

BRAZIL'S largest shipment of foreign cars since 1957 began this week with the arrival of 3,002 Ladas from the Soviet Union.

The contract for a total of 65,000 vehicles over the next year was made possible by the opening of Brazil's highly protected car market, announced by President Fernando Collor in August.

As part of Brazil's new trade liberalisation, non-tariff barriers prohibiting imports were ended, import tariffs of several hundred per cent were slashed and price controls removed.

The move is likely to end the stranglehold of four multinationals which now account for more than 98 per cent of car sales in Brazil. Autolatina, the holding company for Volkswagen and Ford, is the largest, with 52 per cent, followed by General Motors and Fiat, the most recent entrant.

The three types of Lada will be sold for between \$8,000 and

\$14,000, substantially undercutting competitors. Mr Paolo Ricardo Braga, the company's public relations manager in Brazil, said that this was higher than Ladas sell for in other countries, but pointed out that even with recent reductions Brazilian import tariffs are 85 per cent.

Brazil is the 117th country to which Ladas are imported and Mr Braga said he expected them to sell very well. "We think Brazil is a perfect market. Our cars are not for millionaires but are cheap, robust and popular." So far the company has 80 outlets which it hopes to raise to 140 by the end of this year.

Lada is expected to be followed by other foreign companies such as Mitsubishi, while both Landrover and Nissan have been studying setting up assembly plants in Brazil.

Toyota has already bought a site near the business centre of São Paulo.

Put this down for a second

and pick this up in minutes

BECAUSE SO MUCH IS HAPPENING SO FAST.

YESTERDAY

Yesterday you used a PC for number-crunching - but you still used a pen for writing.

Why? Because yesterday you didn't have time to learn how to use a word-processing package. Somebody else did that.

TODAY

MANAGERIAL WORD PROCESSING. QUICK TO PICK UP FOR IMMEDIATE RESULTS.

Today you should add word-processing skills to your fluency with a PC because they're skills you can pick up in minutes rather than days.

Professional Write's practical features are designed to enhance your productivity. And we won't waste your time on features that you'll rarely use.

The result? A very cost-effective package at just \$199.00.

There's no need for training. Just press a key. Your options will instantly appear on screen.

In a few minutes you'll have learned to create versatile, integrated business documents - easily, quickly, economically, and with style.

TOMORROW

Tomorrow you could learn in minutes why Professional Write is the world's best-selling Managerial Word-Processing software. It's designed to save time, to be easy to use, designed specifically for you.

Fill in the coupon and fax or post it to us. We'll send you a FREE trial disk.

Or phone us on 0800 181819.

Please send me my FREE trial disk.

3.5" ☐ 5.25" ☐

Name: _____

Title: _____

Company: _____

Address: _____

Post code: _____

Telephone: _____

Software Publishing Corporation Europe, PO Box 2, Central Way, Feltham, Middlesex TW14 8BR. Fax: 0344 860192.

(FTF1)

SPC SOFTWARE PUBLISHING CORPORATION

THE MIDDLE EAST

Few safe bets in war prediction

Three months after Iraq's invasion of Kuwait, David White, Defence Correspondent, considers the tactical theorists of the phoney war

WAR? What war? Probably never has there been such a waiting period in which possible courses of a war have been banded about so publicly and for so long without an exchange of fire as in the present confrontation in the Gulf.

The "phoney war" or *drôle de guerre* of late 1939 and early 1940 lasted longer, but was really only a lull in land operations in a war already begun and, at sea, unabated.

In April 1982, while the British task force was on its three-week voyage to the Falklands, tactical theorists filled the vacuum in much the same way as now. But few predictions on the course of that conflict hit the mark.

The stand-off on the Saudi-Kuwaiti border has been going on longer than the whole Falklands conflict - from Argentine invasion to surrender. While the only shots fired by US and allied forces have been in practice or across the bows of freighters, commentators and TV networks have rehearsed in detail how a war might go. At least two versions have claimed to be disclosures of secret US invasion plans.

It is like a Middle East version of "Oh! What a Lovely War" (a musical lampoon of the first world war), protests Mr David Bolton, director of London's Royal United Services Institute for Defence Studies.

The only safe bet is if it comes to war, he says, is that it will be an "all-out" battle. It will involve a measure of manoeuvre for the US and its allies to secure positions of advantage; and the initial emphasis will be on air power.

"Once in a war, many of the assumptions go out of the win-



PANCHO

dow. It's very difficult to control.

Decisive - and unknown - factors would be the morale and effectiveness of both sides in battle. The equipment now in north-eastern Saudi Arabia is largely untested in desert conditions and much of it - US Abrams and British Challenger tanks, for instance, or Tornado aircraft - never used in battle.

Some European experts are critical of American "gun-bo attitudes". Said one: "They believe if they get the kit they're going to win. There's a lot more to it than that."

There are several crucial areas of uncertainty:

● The length of conflict.

According to one version, the US would aim to complete the war in four days, destroying the Iraqi air force and missile sites in six hours, wiping out arms depots, strategic industrial sites and command bun-

dles, attacking Iraq's massed armour, cutting off links between Iraq and Kuwait and recapturing the occupied state.

Others have suggested that the initial air war might last several days before Iraqi ground forces were taken on or a landing operation was mounted. A prolonged conflict would raise the question of how the Arab-Western alliance holds together. The cost to the participants would increase immeasurably. Equally, the effect of sanctions on Iraq's ability to sustain and resupply its forces would rapidly become evident.

● Iraq's capabilities. In the air, electronic warfare technology is vital to the calculations of the US and its allies. But there is uncertainty about the Iraqi air defences. Can they operate Kuwait's US-supplied Hawk missiles? Can all their air-defence radars, some of which are reported to have

been switched off, be pinpointed? How much of Iraq's air force - largely unproven during the Iran-Iraq war and mostly obsolescent - would survive? How long would runways be out of service? How many Scud and Frog surface-to-surface missiles would remain for retaliation?

On the ground, would Iraqi soldiers be as dogged holding on to Kuwait territory as they previously showed themselves to be in static defence of their own land?

How would the various tanks perform? The Abrams and Challengers are considered superior to the best Iraqi tanks, Soviet-made T-72s, and certainly to the ancient T-55s which, it is expected, would be the first to reinforce Iraqi infantry forces lined up behind the Kuwait-Saudi border. But attacking forces would have to contend with sandstorms, minefields and long-range artillery. And the envisaged "air-land battle" - reliance on aircraft and attack helicopters against heavier Iraqi armoured forces - would be breaking new ground.

● Command and control. Against the complex command structure set up by the Saudis and Americans, Iraq might be considered better off with its single command. But how effective would it be? Iraq's estimated 395,000 soldiers in and around Kuwait are believed to consist of three army corps, but little is known about the command organisation and how it would function in communication.

On the opposing side, if US commanders are banking on fighting at night to exploit their technological edge, how successful would allied forces

be in distinguishing between friend and foe?

● Losses. Speculation on casualty rates - a report in the French magazine *L'Express* forecast up to 20,000 dead for the US alone - is rife. But nobody can tell. Even military projections are established on test ranges and are frequently very different from the results encountered in battle, with all the incalculable aspects of the "fog of war."

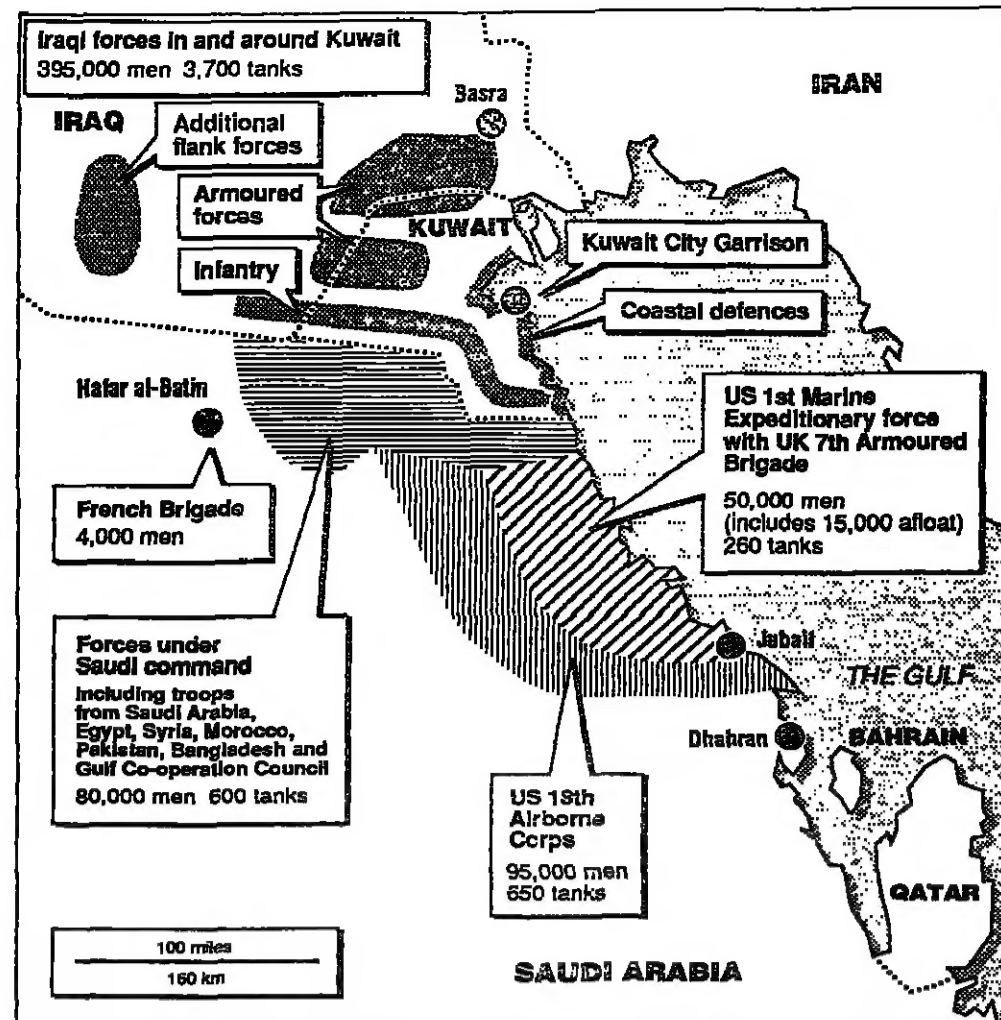
● Terror weapons. It is not

known how far Iraq has progressed on fuel-air explosives, which spread a cloud of fuel gas and detonate it, or whether it would use them. Also unknown is under what circumstances it might resort to chemical or biological weapons. It has varied means for chemical attack but it is debatable how effective these weapons would be against a mobile enemy in the desert. Would Iraq be deterred from such an escalation if its opponents

made clear their aim was limited to the liberation of Kuwait?

Any military action would involve air strikes into Iraq itself, but it could be restricted in its political objective, and land and amphibious operations could be limited to Kuwait territory or immediately adjacent areas.

That, however, is also an unanswered question: how far, for the US and its allies, the objectives of a war would go.



Japanese plan to resume loans to Mideast

By Stefan Wagstyl in Tokyo

JAPANESE banks, which were accused of over-reacting to the Middle East crisis by rapidly cutting credit lines to countries in the region, are being put under discreet pressure by the Ministry of Finance in Tokyo to reconsider their decisions.

Mr Makoto Utsumi, vice-minister for international affairs, said yesterday the ministry had not given any formal guidance to banks on the matter. But in private conversations, officials had told bankers that they had over-reacted, said Mr Utsumi.

Mr Utsumi's comments, made at a meeting with foreign journalists, are the latest contribution to an argument in Tokyo about who was responsible for the banks' sudden withdrawal of credit and personnel from the Gulf region immediately after Iraq invaded Kuwait.

According to bankers in the region and in London, Japanese banks caused considerable disruption in the Middle East banking market just at the time when it was most vulnerable to shock. Bankers in London saw the Japanese move as one sign of the pressures Japanese banks face on the wake of this year's turmoil in Japanese financial markets.

One top Japanese banker in Tokyo blamed the Finance Ministry for the withdrawal, saying that ministry officials had indicated that they wanted the banks out of a potential war zone.

But Mr Utsumi denied this version of events, saying that the ministry's instructions had been limited to freezing Kuwaiti assets in Japan (to prevent them being seized by the Iraqi occupation authorities), and later to a ban on all transfers of assets to Iraq.

Mr Utsumi said Japanese banks had over-reacted. They were used to doing business in peacetime.

Sanctions cost China \$2bn

By Peter Ellingsen in Peking

OBSERVING United Nations sanctions against Iraq has cost China \$2bn, according to Li Jinhua, a Foreign Ministry spokeswoman. She refused to say how much of the loss reflected a halt in arms sales.

The figure, which does not include outstanding loans to Iraq, suggests Peking was selling a high volume of arms to Baghdad before the invasion of Kuwait. Other losses would come from the drying up of remittances by thousands of Chinese contract workers forced out of Iraq.

China denied it sold chemicals for use in chemical weapons to Iraq after the UN sanctions were imposed.

Israelis bomb Lebanese target

By Hugh Carnegie in Jerusalem

ISRAELI Air Force jets yesterday bombed targets in Lebanon for the second time in just over a week, attacking positions in the Bekaa Valley north of the border zone occupied by Israeli forces.

Until last week, Israeli jets had not raided Lebanon since the Israeli invasion of Kuwait in early August as part of its policy of maintaining a low profile in the Middle East crisis.

However, recent Syrian military action against Christian rebels in Beirut alarmed Israelis.

The raid was aimed at or near the village of Majdal Baal, where both Palestinian and Hizbollah Islamic fundamentalist guerrillas are said to hold positions.

● An Israeli factory owner was in a serious condition last night after being stabbed by a Palestinian former employee in the latest in a series of violent attacks on Jews within Israel's pre-1967 borders.

Geneva Convention forum on Palestinians suggested

By Michael Littlejohns at the United Nations

MR JAVIER Pérez de Cuéllar, the UN secretary general, yesterday suggested the convening of a meeting of states which are party to the Fourth Geneva Convention to discuss measures to protect Palestinians under Israeli rule.

He said this might be arranged by the Security Council, which should also decide its response to the Palestinians' call for an impartial, UN-mediated presence to provide them with "a credible sense of protection".

In a written report to the council made at its request following the October 9 killings of at least 17 Palestinian demonstrators by Israeli paramilitary forces in Old Jerusalem, he said numerous appeals to the Israeli authorities to abide by their obligations under the convention "have been ineffective".

The convention, concluded in August 1948, was designed to protect civilians in time of war. A total of 164 states are

parties. Noting that these states had the special responsibility to ensure respect for the document, Mr Pérez de Cuéllar said the Palestinians had a profound feeling of vulnerability. This was compounded by their view that they had no recourse to any authority other than security forces, who were so often responsible for what was done to them.

It was evident, he said, that for any measure of protection to be ensured, the Israeli authorities' co-operation was absolutely essential.

Ignoring Israeli and American-Jewish protests, the US banked at a deep discount, but the banks rejected the package in that form.

Talks are unlikely to resume before Christmas, but both sides said yesterday significant progress had been achieved.

The Nigerian delegation, led by Alhaji Abubakar Alhaji, the new and respected finance minister, put forward proposals similar to an agreement reached by Costa Rica with its banks a year ago.

Banks willing to sell at least 60 per cent of their Nigerian paper at a deep discount - the current secondary market price is around 32 cents - would be able to convert the balance into 30-year bonds carrying interest at 6.25 per cent annually, with a 12-month rolling guarantee of interest payments. The principal would be secured through a 30-year zero coupon US Treasury bond as collateral.

There is a third option on offer, too - a traditional rescheduling package with interest payments linked to Libor, though it is understood that Lagos has put a ceiling of five per cent on the amount of debt which would be treated in this way.

The Nigerians are anxious to buy back as much of the debt as the banks will put on the table. One official said Lagos was willing to repurchase as much as 82 per cent of the debt.

Nigeria softened its buyback terms this week, raising the

OTHER INTERNATIONAL NEWS

'Insulted' Muldoon declines offer of junior post

By Dal Hayward in Wellington

SIR Robert Muldoon, the former New Zealand prime minister, yesterday refused the offer of a junior ministerial post in the newly elected government of Mr Jim Bolger and warned he might publicly criticise government economic policy.

He said the right-wing Mrs Ruth Richardson, who was yesterday made finance minister, would not have been his choice for that portfolio. Her appointment, said Sir Robert, "was Bolger's first mistake".

Asked if he intended to be a

thorn in the side of government, Sir Robert replied: "Not so much a thorn as a little prick" - a remark he was happy to repeat later when questioned.

Mr Bolger offered Sir Robert the posts of minister of state, minister of Pacific island affairs and minister in charge of racing. These posts are outside the 18-member cabinet but still subject to collective responsibility and required to defend cabinet decisions.

Sir Robert regarded exclusion from cabinet as an insult. He was not prepared to remain

silent on economic issues he opposed but on which he had no input into cabinet discussion. He is considering introducing a private member's bill to amend the Reserve Bank Act, which requires the bank to achieve a 1 to 2 per cent inflation level within two years.

Mrs Richardson says she herself wants to extend the period to three years, which would allow some easing of monetary policy.

Pointing to his 30 years' experience in parliament, and the fact that three of the new

cabinet ministers have served only three years, Sir Robert said: "I'm better qualified to give a better opinion than at least half of those in cabinet."

Mr Bolger expected all cabinet ministers to observe the collective responsibility tradition and present a united front on cabinet decisions. This tradition was last night questioned by the new minister of Maori affairs, Mr Winston Peters, who has clashed frequently with Mr Bolger over economic and other policies in the past few months. Last night Mr Peters

said he would still speak his mind even if this differed from the official cabinet line.

There were no real surprises in Mr Bolger's cabinet line up. Mr Don McKinnon is deputy prime minister and foreign minister, Mr Richard Burdon overseas trade, Mr John Falloon agriculture and Mr Warren Cooper defence.

Mr Bolger made it clear yesterday that despite hopes expressed by some US senators New Zealand would not reverse its anti-nuclear stand, which bans nuclear armed warships from its ports.



Jim Bolger: 'insulting' offer to Muldoon

Pakistani party acclaims Sharif

By Roger Matthews and Farhan Bokhari in Islamabad

PAKISTAN'S Islamic Democratic Alliance last night unanimously acclaimed Mr Nawaz Sharif as the country's next prime minister, ending speculation that the powerful military establishment might seek to block his appointment.

Mr Sharif led his party to a convincing general election victory last week, beating off the challenge of Ms Benazir Bhutto who in August was dismissed by President Ghulam Ishaq Khan.

In an apparently conciliatory statement, Mr Sharif said last night that he would not seek to have further charges laid against Ms Bhutto. However, he gave no indication that the seven charges already outstanding, accusing her of corruption and misuse of office, would be dropped. "We will not initiate any further cases through the Government of Pakistan but we have no control over those cases which are already in the courts", he said.

Ms Bhutto alleges that voting last week in the general

election was rigged and has demanded new polling in 100 constituencies. She plans to preside over a meeting of the Pakistan Democratic Alliance later today in Islamabad, during which tactics for challenging the election result will be discussed.

Mr Sharif, a 41-year-old businessman from Punjab, is the first premier not to have come from one of Pakistan's main land-owning families. He was brought into prominence by General Muhammad Zia ul-Haq, who was president of Pakistan for 11 years until his death in an unexplained air crash two years ago.

Mr Sharif's political rise has been accompanied by growing business success. He heads the Ittifaq group of industries and is counted among the country's 20 wealthiest men. His selection as prime minister leaves in abeyance for the moment the sensitive issue of political representation for the troubled province of Sindh. Ms Bhutto's home base.

Mr Ghulam Mustafa Jatoi,



Nawaz Sharif: unanimously acclaimed by party

Interim prime minister since August, had hoped to win the premiership because he represents a Sindh seat and could offset what otherwise appears to be a Punjabi-dominated parliament. Some senior military officers are also understood to have favoured Mr Jatoi who has expressed his unwillingness to be a deputy prime minister.

S Africa faces lengthy recession

By Patti Waldmeir and Philip Gawith in Johannesburg

SOUTH AFRICA'S economic recession may last to the end of next year, possibly threatening the process of negotiating a post-apartheid constitution.

Mr Barend du Plessis, the Finance Minister, told a conference in Johannesburg yesterday that the Reserve Bank (central bank) expected a 1 per cent decline in output in 1990, adding that "any positive real growth in 1991 should be regarded as a bonus".

The government had hoped to ease its tight monetary policy by the end of this year, but the Gulf crisis and other adverse factors, such as the gold price, meant this was no longer likely, Mr du Plessis said.

Mr du Plessis has made clear that he regards economic growth as essential to the smooth conclusion of negotiations on a new constitution, which are due to begin early next year.

He said recently: "What we need is an economy that will support the negotiating process... It must be the very

wheels that will get the negotiating process to its destination."

Both Mr du Plessis and Mr Chris Stals, the Reserve Bank governor, yesterday delivered a message of uncompromising toughness. Mr Stals indicated that the central bank would set a target for money supply growth in 1991 which was lower than this year's 11 to 15 per cent.

"It should be possible to achieve this objective with some small decline in nominal interest rates during the course of 1991," he said, but added that this depended on inflation. Positive real interest rates would be retained, he said.

Mr du Plessis, for his part, indicated that fiscal stringency would also be maintained. The government's budget deficit before borrowing was on target, he said, as a result of cuts by some spending departments.

However, Pretoria's freedom of action in providing substantial tax relief would be con-

strained by the low level of growth.

Progress in fighting inflation was "encouraging rather than adequate" even before the Gulf crisis, he said, adding that this year's annual average for the consumer price index was now forecast at 14.5 per cent.

The conference also heard an address from Mr Thabo Mbeki, a senior official of the African National Congress, who attempted to reassure foreign and domestic businessmen that their interests would be taken into account before the ANC determined its economic policy.

He welcomed foreign businessmen to the conference - an anomaly, given the ANC's continued advocacy of economic sanctions against South Africa - and acknowledged foreign investors' need to have confidence in the security of their investments.

He said the ANC wished to move forward as quickly as possible to the moment when sanctions "would no longer be necessary".

Nigerian bank debt discussions fail

By Tony Hawkins

NIGERIA and the London Club of commercial bank creditors have failed to agree on a rescheduling package for the country's \$5.5bn of bank debt.

During a three-day meeting in London, Nigeria offered to buy back 60 per cent of its bank debt at a deep discount, but the banks rejected the package in that form.

Talks are unlikely to resume before Christmas, but both sides said yesterday significant progress had been achieved.

The Nigerian delegation, led by Alhaji Abubakar Alhaji, the new and respected finance minister, put forward proposals similar to an agreement reached by Costa Rica with its banks a year ago.

Banks willing to sell at least 60 per cent of their Nigerian paper at a deep discount - the current secondary market price is around 32 cents - would be able to convert the balance into 30-year bonds carrying interest at 6.25 per cent annually, with a 12-month rolling guarantee of interest payments. The principal would be secured through a 30-year zero coupon US Treasury bond as collateral.

There is a third option on offer, too - a traditional rescheduling package with interest payments linked to Libor, though it is understood that Lagos has put a ceiling of five per cent on the amount of debt which would be treated in this way.

The Nigerians are anxious to buy back as much of the debt as the banks will put on the table. One official said Lagos was willing to repurchase as much as 82 per cent of the debt.

Nigeria softened its buyback terms this week, raising the

interest rate from the previously suggested 5 per cent and agreeing to make a \$300m lump sum payment to cover interest arrears.

The arrears arose from its unilateral decision earlier this year announced by the former Finance Minister, Chief Olu Felas to reduce the interest rate to three per cent from 9.5 per cent.

The banks say the proposal is not voluntary to the extent that those banks which do not accept the terms would be forced to accept the status quo of a 30-year bond with no guarantees.

Bankers believe that Lagos has already repurchased up to \$1.5bn of its foreign debt although such purchases contravene agreements that require all creditors to be treated equally.

In the 1990 budget, Nigeria earmarked \$2.1bn for debt service but in the first half of the year debt service payments exceeded \$2.7bn.

The surge in oil prices since the Gulf crisis has raised creditor expectations of more generous rescheduling proposals by Nigeria.

The country's 1990 foreign exchange budget forecast oil earnings of \$6.8bn but in the first half of the year, with an average oil price of \$18.3 a barrel, the country earned \$4.9bn from oil exports.

Oil revenues for the year are now forecast at \$12bn. Mr Alhaji left London yesterday for Washington where he will meet International Monetary Fund officials to finalise a letter of intent as part of a new IMF standby agreement which goes to the fund board later this month.

SIEMENS NIXDORF

Europe's foremost IT manufacturer
and the largest
European computer plant

Leading in Europe with UNIX® multi-user
systems and a leader
in mainframes for all industries

Language translation systems
and software in all languages

High-tech laser printers and high-tech
customer self-service centres

Systems engineering in Boston and
systems engineering in Singapore

Capital ideas and
the capital to implement them

Siemens and Nixdorf

Synergy at work

The merger of Siemens and Nixdorf is "Synergy at work", offering a major competitive advantage for the customers of Siemens Nixdorf Information Systems.

"Synergy at work" expresses both the philosophy and the strategic direction of the company. The potential for synergy has been woven into the fabric and corporate structure of the new organisation.

Siemens Nixdorf's customers will benefit from a comprehensive line of products and services, ranging from specialised individual applications to integrated corporate system solutions, from notebook PCs to supercomputers, and from dedicated business systems to computer networks for multinational organisations.

AMERICAN NEWS

Mexican exchange reserves at 2-year high

By Richard Johns
in Mexico City

MEXICO'S international foreign exchange reserves stand at \$8.41bn (\$4.33bn), the highest official level in two years, President Carlos Salinas de Gortari said in a state of the nation address.

The figure compares with the \$12.55bn given by his predecessor, Mr Miguel de la Madrid, in 1988.

Compared with the unruly behaviour of the opposition last year, when deputies of the Democratic Revolutionary Party protested over alleged electoral fraud before storming out, Mr Salinas' address got off to a peaceful start.

But after 25 minutes there was one interjection from the floor when he spoke of democracy and justice.

He was also heckled over a reference to forthcoming negotiations on free trade agreements with the US and Canada. But his assurance that oil would remain the exclusive preserve of the state and, therefore, outside the framework of the talks prompted a standing ovation.

The annual address is one of only three occasions in the year when the government declares its foreign exchange reserves. The last disclosure, by the Mexican Banks' Association in July, put them at \$7.12bn. The increase would be accounted for by higher oil prices since the Gulf crisis and a rising inflow of capital. This is in spite of a trade deficit of \$1.02bn in the January-September period, compared with a surplus of \$53m in the same 1989 period.

The government also benefited from a six-month grace period on interest payments on the country's external public debt, partly the result of the retroactive agreement finalised with commercial bank creditors on the rescheduling of liabilities.

However, Mexico's foreign exchange reserves are presented as a gross figure, which does not take into account short-term lines of credit and obligations to the International Monetary Fund.

Mr Salinas said the \$8.41bn figure had been achieved despite the government's need to provide \$1.37bn for guarantees required to underwrite US Treasury bonds issued in exchange for old debt under the accord with the banks and the "Brady Plan".

Commission to map out Canada's constitutional path

MR Brian Mulroney, Canada's prime minister, has launched an initiative to chart the country's constitutional future and heal wounds opened by the acrimonious debate earlier this year on the doomed Meech Lake accord, Bernard Simon writes from Toronto.

The premier was due to announce late yesterday the creation of a high-powered national commission to test Canadians' views on the future

role of Quebec and other controversial issues which arose during the Meech Lake debate.

With recent opinion polls showing Canadians' deep disillusionment with the political process, all serving politicians are expected to be excluded from membership of the commission.

Mr Mulroney was also expected to set up a more formal task-force of experts to examine the current pro-

cess of constitutional reform. The requirement that key changes to the constitution must have the unanimous consent of all 10 provinces and a provision that such changes may be debated for up to three years before ratification are blamed for much of the tension generated by the Meech Lake saga.

The Meech Lake accord, which would have brought Quebec into the constitution in return for recognition

of its unique francophone identity, collapsed last June after failing to win approval from two of the least important provinces, Manitoba and Newfoundland.

At the same time the public mood has soured, fuelling nationalist sentiment in Quebec and regional discontent in western Canada.

The new commission is the first in what is likely to be a series of initiatives by the faltering Mulroney

government designed to project a strong, unified country ahead of the next general election, probably in 1992.

Besides the principal question over the future of the Canadian federation, the commission will act as a sounding board for other issues which have surfaced in recent months, including the role of Canada's aboriginal people, parliamentary reform and inter-provincial trade barriers.



Provincial fears offer rich pickings for Reform Party

Bernard Simon on the growth of populist politics

AMONG the consequences of Canada's recent preoccupation with Quebec has been a flare-up in the resentment towards Ottawa which periodically envelops the west of the country.

The sense of alienation in the resource-rich provinces of British Columbia, Saskatchewan, Manitoba and Alberta is proving to be fertile ground for the three-year-old Reform Party of Canada.

With a populist platform that includes a smaller role for government, an end to national bilingualism, stricter controls on immigration and a greater say for the west in Ottawa, the party has become a force to be reckoned with in national politics.

Opinion polls show that support for the RP and another regional party - the Bloc Québécois - is growing at the expense of Prime Minister Brian Mulroney's Progressive Conservatives, who, in turn, are losing ground to the left-wing New Democratic Party.

Polls in Alberta show the RP is well ahead of any other party in the province. Its share of decided voters in the other three western provinces is esti-

mated at about 20 per cent.

If a general election were held today, the party is confident it would win between 24 and 36 seats in the 285-member House of Commons.

Parts of the RP's message also appear to be falling on receptive ears in central and eastern Canada. More than 700 people last month crammed into a hall in Orillia, a town 80 miles north of Toronto, to hear Mr Preston Manning, the party's leader.

About a quarter of them signed party membership forms after the meeting. The RP has had the bit between its teeth since it won a runaway by-election victory early last year in a rural Alberta constituency. A few months later 240,000 Albertans voted for the RP candidate in a pioneering election called by the Conservative provincial government to select a nominee for a vacant seat in the federal Senate, the non-elected upper chamber of parliament.

Much of the RP's appeal is based on the roughly equal dislike among western Canadians for politicians in Ottawa, the corporate elite in Toronto and French-Canadians in Montreal.

Western Canadians remember with bitterness former prime minister Pierre Tru-

deau's 1980 national energy policy which favoured oil consumers in the industrial heartland of Ontario and Quebec, to the detriment of producers in Alberta and Saskatchewan.

The westerners' complaints include the plight of prairie wheat farmers struggling to make a living in cut-throat markets, the growing number of Hong Kong immigrants who crowd schools and push up property prices, and high interest rates which are designed primarily to curb inflationary pressures in Ontario, but which hurt the west.

The disdain is summed up by Mr Manning's complaint that the party runs into a "blank wall" at the Bank of Canada, the central bank, when it seeks information on how interest rates affect different regions.

Mr Manning, 47, combines an engaging folksiness with a thoughtful approach to political issues. He has the advantage of being the son of a hugely popular former premier of Alberta who held office for 35 years.

A recurrent theme of his speeches is a comparison between the "old Canada" of

profligate governments, ethnic disharmony and out-of-touch politicians and the RP's "new Canada", in which it is envisaged that parliament has been reformed and economic growth is driven "not by the government, but by internationally competitive, financially viable and environmentally sustainable businesses".

A key plank in the RP's platform is that Quebec receives far too much attention from a government in Ottawa whose leader - Mr Mulroney - is a native of the francophone province.

"Our preference would be to see Quebec stay in Canada," Mr Manning says. "But we

can't go on with it having a dominant constitutional relationship."

In the RP's view, promotion of the French culture should be left to the Quebec provincial government. French would be the working language of Quebec, while English would predominate in the rest of the country, with safeguards for minority groups in each region.

The RP is also in the forefront of calls for a so-called "triple-E" (elected, equal and effective) Senate, which would include equal representation from the 10 provinces, rather than the present preponderance of Quebec and

Ontario. It wants looser party discipline among MPs and national referendums on key issues.

It is still unclear whether the RP is merely a protest movement of the kind that prospers between elections. Some of the prominent issues which have helped the party - such as Senate reform and a hugely unpopular value-added tax (which the party says should be scrapped until the government can get its spending under control) - may recede by the time Canadians next go to the polls, probably in 1992.

For the moment, however, the RP looks to be more than a shooting star.

Employers gain ground in NY print dispute

By Alan Friedman
in New York

THE New York Daily News, the loss-making tabloid which is the third biggest daily newspaper in the US, has suffered considerable enmity from workers in recent years, but nothing as violent or as crucial for the paper's future as the confrontation between management and 2,400 union workers that erupted seven days ago.

The latest conflict, which began with a minor incident at a 1930s-era plant in Brooklyn, has seen angry workers fire-bombing delivery trucks and threatening news agents and distributors with violence.

The striking workers claim that the management, which has spent millions of dollars training a force of non-union workers now in key positions at the paper, provoked the showdown to break the unions once and for all. Within an hour of last Thursday's strike decision the management had bussed in non-union replacements.

The conflict has pitted a determined proprietor against an old-fashioned collection of unions that are bent on preserving many benefits that are patently uneconomic.

At stake for the paper, a subsidiary of the Tribune Company of Chicago, is its survival. But, unlike the recent make-or-buy conflict between the owner of the New York Post and its unions, which was about wage cuts, the battle for the News is about the management's right to slash its workforce by half and introduce new technology.

Not since the 1985 "Battle of Wapping" between Mr Rupert Murdoch and his unions in London has there been such a significant conflict in the English-speaking newspaper industry. And as of yesterday with the unity of workers in doubt and the publisher saying that some 900 workers had effectively lost their jobs permanently - it began to look as though the owners were on their way to eventual victory by attrition.

The dispute comes at a time when much of the US newspaper industry is facing a steady decline in advertising revenues, especially in the recession-bound north-east.

The News had suffered a drop in circulation and an estimated \$40m (\$20.5m) of losses this year even before the strike began.

Mr James Hoge, the 54-year-old publisher of the News, claimed yesterday that new technology - which would require a \$500m investment - is by now an almost secondary consideration. "Even if we were to change no technology at the News we would still have overmanning of 50 per cent," he said, claiming that the paper funded between \$70m and \$100m of annual operating costs that were "wholly unrelated to production and unnecessary".

Mr Hoge cited examples such as "static overtime" payments for workers who did not actually work the extra hours, and limits on the number of bundles that could be put on delivery trucks, forcing many trucks to go out "half-full".

He said the replacement of union staff meant that about 900,000 of the paper's normal 1.1m print-run was continuing, but admitted that only 60 to 65 per cent was getting to readers. The unions say even fewer copies are getting through and are pressing advertisers, with some success, to boycott the News.

The conflict is a vicious one, but analysts believe the unions have played into the management's hands and now have few cards left. As was the case with Wapping, there is no shortage of non-union labour in New York.

Pemex splits oil production activities

By Richard Johns

PETROLEOS Mexicanos (Pemex), Mexico's state oil company, is dividing its oil production activities into three regional divisions as part of a belated drive to increase efficiency.

Cuddud Carmen in the state of Campeche will be the base for off-shore operations in the Bay of Campeche, where 1.75m barrels of oil are produced daily from 10 fields - nearly 70

per cent of the country's total output.

Another division based in Pozo Rica, Vera Cruz, will cover the northern on-shore region and a third with headquarters in Villahermosa, Tabasco, the southern sector.

The measure is part of a general reorganisation aimed at streamlining the organisation whose top-heavy structure is symbolised by the 800-ft Torre

Pemex, the highest building in Mexico City.

Last year an important move towards decentralisation was made when PMI Comercio Internacional was set up as an international marketing arm.

The government is allowing the company to keep nearly half the "windfall" profits resulting from the Gulf crisis to help defray its crippling debt.

Nicaragua's central bank chief resigns

By Tim Coone

MR Francisco Mayorga, president of Nicaragua's central bank, has resigned following the rejection of his economic stabilisation plan.

The rejection came after talks between the government, business sector and opposition trade unions.

Nicaragua's hyperinflation - running at more than 20 per cent a month - and sharp recession have been aggra-

vated by the Gulf crisis and oil price rises.

After five weeks of talks, Mr Mayorga's proposals to cut the fiscal deficit by laying off 15,000 public sector employees and introducing a privatisation programme were dropped last weekend in favour of a more modest programme of public spending cuts and privatisation which do not involve job losses.

In return, the powerful National Workers Front (FNT) has undertaken to respect a strike agreement for six months.

The business sector did not sign the accord. During the talks, President Violeta Barrios de Chamorro warned that any of her ministers who did not accept the outcome of the negotiations would have to resign.

A muddy road to the best little statehouse in Texas

Peter Riddell on a bruising race for governor

THE gaffe-prone cowboy versus the ex-alcoholic grandmother: "dopey versus doped," it has been called.

The race for the governorship of Texas has outdone the most fanciful episode of the Dallas television saga in its outrageous mudslinging.

Even the hardened citizens of the Lone Star state seem to have had enough after more than nine months of negative campaigning.

A poll this week says more than half the voters have an unfavourable view of both candidates and would prefer "none of the above".

The contest has cost \$32m (\$15m) so far. The protagonists are Democrat Ann Richards, state treasurer for the past eight years, and Republican Clayton Williams, generally known as Claytie, an oil man and rancher from west Texas.

Mr Williams has spent roughly \$20m, including \$7.5m of his own money, prompting charges that he is trying to buy the governorship.

Until the last few weeks Mr Williams had a lead in the 10-to-15 percentage point range after sweeping to a landslide win in the Republican primary last March.

His appeal is to the values of the Old West. Most Texans now live in large cities or suburbs, but the Texas ideal is still rural - a land of big ranches, oil wildcatting and limitless possibilities.

Often wearing a Stetson hat and always cowboy boots - he does not own any shoes - Mr Williams embodies that nostalgia.

His most memorable television advertisement shows him riding on a horse before a carefully staged group of cowboys, saying he would introduce drug dealers to "the joys of bustin' rocks".

His John Wayne-like message - and there are two statues of the film star in Mr Williams' office - is re-inforced by a seductive personal charm. Like former President Ronald Reagan, who similarly offered simple verities and could be outrageous, he is disarmingly likeable.

On Tuesday, at a meeting in south-eastern Dallas where he

was being endorsed by a tough-looking group from the Teamsters union, Mr Williams paused, as if frozen for a second, grinning from ear to ear and lifting his finger. He personified the Texan from every movie.

Mrs Richards started with a number of obvious assets - a generally impressive record in government and a feisty style, she strikingly apparent during the 1988 Democratic convention when she teased adopted Texas Governor Bush for being "born with a silver foot in his mouth".

But she was an alcoholic in the late 1970s and one of her

"drinking again". He has even called her a liar and refused to shake her hand at a joint event.

Only this week Mr Williams appeared ignorant during a television interview when he did not know anything about a proposition, the only one on next Tuesday's ballot paper, limiting the governors' powers.

Political consultants believe this accumulation of gaffes has been seriously damaging. What was originally the novel appeal of the outsider has turned through the long campaign into over-familiarity and embarrassment. An advertisement for Mrs Richards ends with an announcer asking sceptically, "Governor Williams?"

The average Texan has seen Mr Williams 80 times in television spots, which is four times the saturation rate. It would be an appropriate irony if a candidate who has spent nearly \$17m on such advertisements should suffer through over-exposure.

The polls suggest that he has lost support among suburban women, who have been worried not only by his opposition to abortion but also by his insensitivity.

Yet he has a strong appeal to working men, who like his stress on traditional Texan values and mistrust a woman, especially with a liberal reputation.

Washington's budget mess has, as elsewhere, damaged the Republicans, though Mr Williams has distanced himself from President Bush. "I don't always agree with my wife either, but when I phone George, he's going to take my call."

Neither candidate has appeared to address the serious problems which Texas faces - a growing state deficit (only partly helped by the jump in the oil price), and a school system being run by the courts since its present financing has been ruled unconstitutional, as well as crime and environmental threats.

In the end, it will turn on the lesser of two evils. If Mr Williams loses, he will only have himself to blame; as he remarked in conversation this week: "My campaign shows I'm not a politician."



LOHJA AND WARTSILA MERGE TO FORM METRA

Lohja Corporation and Wartsila Group will merge at the beginning of 1991 to form a single international industrial group called Metra.

The new Group will mainly comprise a diversified building-related industry and a diesel engine division. Metra will include such well-known brand names as Wärtsilä diesel engines, VingCard hotel locks, Lohja building materials and EVAC vacuum sewage systems. It will have production plants in Europe, the USA and the Far East and will occupy a leading position in several of its key business areas.

Metra

John Stenbergin ranta 2
00530 Helsinki, Finland
Tel. +358 0 709 51
Fax. +358 0 735 496

Lohja Building Materials, Abloy Security, Sanitec, Wärtsilä Diesel, Lohja Caravans, Electronics, Cimcorp

* Proposal to an extraordinary shareholders' meeting of Lohja Corporation to be held in December 1990.

IMMIGRATION TO CANADA

LOBRAL INC. (est. 1980) provides expert advice to individuals wishing to immigrate to Canada as investors and/or entrepreneurs.

Our President will be in London to meet with clients November 10-14, 1990

During his stay he will be available to meet with parties interested in obtaining detailed information on our services. To arrange for an appointment, please contact our head office:

LOBRAL INC.

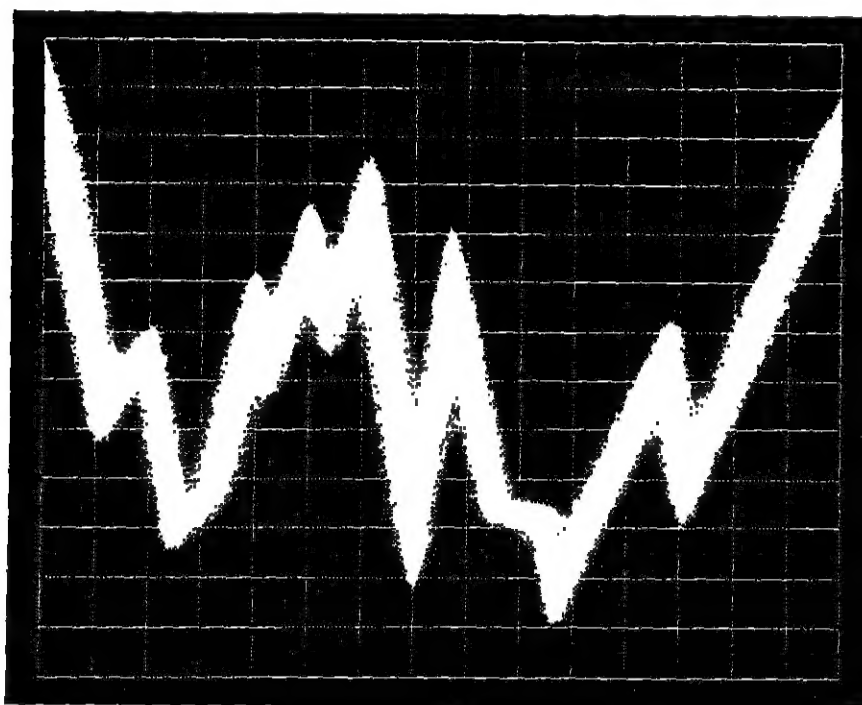
1255 University Street, suite 1600
Montreal, Quebec, Canada H3B 3K3

Tel: (514) 874-0324
Fax: (514) 874-0329

5511 من الاصل

Behind
every Economist
reader
there's someone
who isn't.

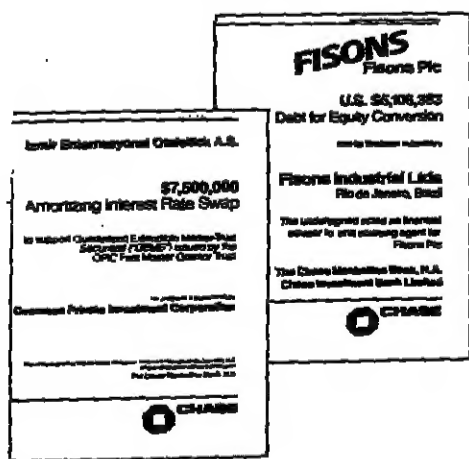
VOLATILE MARKETS CAN BE DISASTROUS.



Today's business world is more volatile than ever before, with commodity prices, interest rates and exchange rates all fluctuating dramatically.

Such unpredictable changes can leave even the most successful, best-run companies in a weakened financial condition. Unless, that is, they've taken advantage of a comprehensive risk management programme.

Not just as a hedge against adverse trends, but as a potent corporate weapon in creating opportunity out of volatility.



Of course, turning areas of exposure into positions of strength requires a bank with rather special qualities.

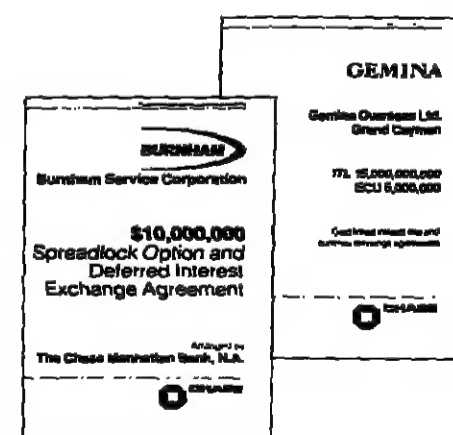
Which is why Chase offers an unrivalled breadth and range of instruments, including several innovations

we've pioneered ourselves, such as oil swaps and participating forwards, and daily dealings in futures, options, swaps and forwards.

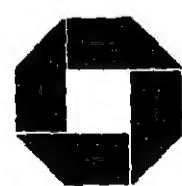
And offering high volume, low margin products at truly competitive rates. Backed by a wealth of knowledge and understanding of both global

trends and local markets, from our comprehensive network of specialists in 20 European countries.

Together with an investment of \$95 million in our European Operations and Administration Centre, equipped with the latest information technology to provide comprehensive services for quick, effective FX dealing, transaction netting and global custody.



All to help our clients prepare for the unexpected, and turn it into opportunity.



CHASE

CREATING OPPORTUNITIES OUT OF CHANGE.

UK NEWS

CAA urged to speed up review of air congestion

By Paul Bette, Aerospace Correspondent

THE government has asked the Civil Aviation Authority (CAA) to speed up its review of the traffic distribution rules for London's congested airports.

This would bring nearer a decision on the vexed issue of whether to allow United Airlines to step into the Heathrow airport slots of Pan American, the financially-troubled US carrier.

United Airlines agreed last week to buy Pan Am's transatlantic route rights into Heathrow airport for \$400m. But the existing UK rules bar new airlines from operating out of

Heathrow and forces them to fly either to Gatwick or Stansted, London's second and third airports.

Washington is arguing that under the Bermuda 2 bilateral air service agreement between the two countries, the US is entitled to two airlines serving Heathrow. At present, these include Trans World Airways and Pan Am.

By replacing Pan Am at Heathrow, United should be regarded as a replacement airline rather than a new entrant into London's busiest airport, the US claims.

Lord Brabazon, the aviation

minister, originally asked the CAA last September to draw up recommendations on the possibility of removing or modifying the existing London airport rules by next March.

But the United Airlines-Pan Am deal has now precipitated the situation and risks provoking a fierce political row between the UK, the US government and the airline industry as a whole.

The CAA is now expected to submit its recommendations to the Government on the controversial issue early in January. The authority wrote yesterday to around 400 organisations

seeking their views by the end of this month on whether some or all of the current London airport rules should be abolished. It will subsequently formulate its recommendations to the Government.

Although this will accelerate the timetable of the review, it is unlikely to satisfy the US which has been seeking an even swifter decision from the UK authorities over the United Airlines deal.

United Airlines, however, is not alone in seeking access to Heathrow.

Several large international carriers now serving Gatwick

have been queuing up to fly into Heathrow. They include, among them, American Airlines, United Airlines' arch rival Delta and Northwest as well as Cathay Pacific. Mr Richard Branson's Virgin Atlantic Airways has also been seeking Heathrow slots.

All these airlines are expected to argue they have precedence over United Airlines for Heathrow runway slots.

The government's decision could also have a significant impact on British Airways, which has been vigorously defending its dominant position at Heathrow.

TV makers foresee a gloomy sales picture

Michael Skapinker looks at the prospects for the household electronics sector

AS THE warnings of an imminent full-scale recession multiply, the companies which produce Britain's television sets and other household electronic goods feel particularly vulnerable.

These companies know that consumers can do without their products if they have to.

Ferguson, the leading supplier of TV sets to the UK market, has already seen the damaging effect that declining consumer confidence has on sales. That was two years ago when interest rates started to climb.

For Ferguson and other consumer electronics manufacturers, the coming months hold few fresh terrors.

Manufacturers say that while TV sales have been disappointing over the past two years, sales of other consumer electronic products, such as camcorders, satellite receiving equipment and video cassette recorders, have shown healthy growth.

Although 1990 is not expected to show a large drop on last year, 1989 was a poor year for the industry. Total sales of TVs in 1989 fell by 12 per cent to 3.2m units. That figure included a total of 1.9m large screen sets, the lowest level for eight years.

Mr Doug Hopper, Ferguson's market-

ing controller says: "We had a bad 1989. This year has not been as painful for us because we took our medicine early."

That included closing the company's TV factory in Enfield, North London, and transferring some of its operations to Ferguson's second plant in Gosport, Hampshire.

Mr Hopper says Ferguson, which is a subsidiary of Thomson of France, has seen a drop of between 6 per cent and 7 per cent in unit sales of TVs this year.

Mr Harris tells a similar story: he says unit sales of TVs are down 10 per cent.

"The average life of a television set in the UK is seven to eight years," Mr Harris says. "It's relatively easy to delay replacing it."

With 90 per cent of British households equipped with at least one large screen set, the incentive to buy a new one is not great.

In value terms, however, Mr Hopper says that TV sales look set to remain the same as in 1989 because when consumers buy a new set they tend to choose a more expensive model.

"It's the flight to quality," says Mr Bill Vestey, general manager corporate communications at Sony. "The lower-

price, own-brand sets are feeling the squeeze more than the quality brands are."

Sony is Britain's leading manufacturer of TVs. It expects to make 1m sets this year at its plant in Bridgend, South Wales. It will also make 250,000 kits for export to Sony's Stuttgart factory.

The company says it has not revised its output plans because of the downturn in the UK. Apart from the fact that its UK market has held up reasonably well, 75 per cent of the sets made at Bridgend are exported.

Although TV makers are relieved that sales have not suffered further, a static year is still a disappointment for an industry which saw its UK market double in size between 1980 and 1988.

Manufacturers, however, say they are pleased with the video cassette recorder (VCR) market. Last year was a reasonably healthy one for VCRs with unit sales of 2.28m, 3 per cent lower than 1988.

Mr Harris thinks that the increased penetration of satellite TV is underpinning VCR sales: with more channels to watch, people want to record the programmes and films that they miss.

Mr Hopper of Ferguson has a different explanation for the buoyancy of VCR sales. About 80 per cent of 25 to 45-year-olds own VCRs, but a far smaller proportion of older people do. Many of those now buying VCRs are 55 and older.

"Television is entirely a replacement market. There's an element of replacement purchasing in the video market, but 43 per cent of the videos sold this year have been to first-time purchasers," he says.

"People over 40 used to be frightened of videos, but they now find them more acceptable. About a third of initial purchases are made by people who are 55 and over. They're people who have paid off their mortgages, they have savings and they have become richer as interest rates have gone up."

Mr Hopper says that sales of satellite-receiving equipment have also been reasonably good. About 500,000 receivers and dishes were sold last year.

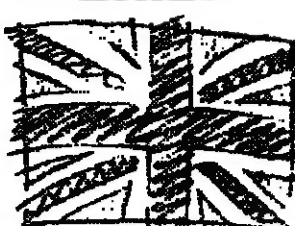
This year's figure is expected to be about 1m. "It's not a spectacular success but it's not a failure," he says.

Sky Television's drive to persuade people to rent satellite dishes has boosted the market, he says.

The large manufacturers say that the camcorder market was a particularly bright spot this summer. Prices have fallen and market penetration is still low.

In spite of these successes, manufacturers do not expect their overall market to improve substantially before Christmas 1991.

BRITAIN IN BRIEF



Ban agreed on nuclear dumping

A world-wide ban on the disposal of nuclear waste under the seabed from ships or platforms was agreed at an international meeting of the London Dumping Convention.

Britain, the US, France and the Soviet Union opposed the ban which was proposed by Spain. It was pushed through by 29 votes to 4 at the meeting held in the International Maritime Organisation headquarters in London.

However, the option of dumping nuclear waste under the seabed by tunnelling from the shore still remains.

Iveco workers to stay home

Iveco Ford, the truck maker, is asking all 1,040 manual employees to stay at home next week in response to a steep decline in sales affecting the industry.

The decision is a further sign of growing problems among truck makers following an announcement last week by DAF, the Dutch group, that it will make a "significant loss" this year and that it is cutting more than 400 UK jobs.

Iveco Ford, a joint venture between the Fiat and Ford motor companies, is thought unlikely to make redundancies among its workforce.

Cash for Ulster water supply

The government is to invest £500m in Northern Ireland's water service. It will also establish a new public body to manage water supply and sewage disposal in the province.

Mr Richard Needham, a junior minister at the Northern Ireland office, said the investments over the next 10 years would result in improved water quality and more modern sewage systems.

BA starts new economy class

British Airways has launched a revamped economy class service which will cost the airline £70m over the next three years.

BA had hesitated over the launch of its new economy class at a time when earnings are under pressure from higher jet fuel prices and the



Another historic tunnel breakthrough occurred yesterday when workers (above) completed hand digging the final section of the dockland (left) railway extension more than 40 metres beneath the City of London.

This will run from Tower Gateway, by the Tower of London, to Bank station in the City. The railway currently stretches from the Tower eastwards to Stratford and to the Isle of Dogs where the massive Canary Wharf office project is being built.

economic slowdown.

However, the airline decided to go ahead with the scheme because demand for economy class travel has remained buoyant in contrast to first and business class travel.

After revamping its first and business class services during the past two years, BA decided to relaunch its economy class service, which is used by 13m passengers a year.

Move to no fault divorces

Radical reforms of divorce laws, putting an end to "quickie divorces" based on adultery or unreasonable behaviour, have been proposed by the Law Commission.

The long-awaited recommendations from the government's law reform body include the introduction of "no fault" divorce based on a one-year "cooling off" period.

The suggested reforms follow widespread public concern at the present divorce rate and the effect that fault-based divorce can have on couples whose marriages have broken down.

The government has signalled support for the Commission's recommendations and is expected to introduce legislation during the next session of parliament. Britain's divorce rate is the highest in Europe, with one in three marriages failing.

DAS to transfer to south Wales

The Bristol-based DAS Legal Expenses is to meet growing demand for its services by

transferring part of its operations to south Wales.

The German-owned company, whose British subsidiary claims to be the largest insurance company in the legal-expenses field operating in the UK, is to open an office in Bedwas, near Cardiff. It will handle claims relating to motor insurance.

Water merger means savings

Customers of three water companies north of London will save almost 10 per cent on water bills over the next five years, following a merger with a French water supplier.

Mr Peter Lilley, the trade secretary, accepted guarantees from the companies that will safeguard the savings by setting new limits on price rises at Colne Valley, Rickmansworth and Lea Valley water companies.

Following a merger with Compagnie Générale des Eaux, they will be known as Three Valleys Water Company.

Buses suggested as traffic cure

The trade association representing Britain's bus and coach industry has launched a campaign to put forward bus travel as the solution to urban traffic congestion.

The Bus & Coach Council urged transport policy makers to recognise that greater use of buses using reserved lanes could get people moving more quickly at lower cost than the construction of new roads. There are only 40 miles of bus lanes in London compared with 300 miles in Paris.

IT'S PASSED THE TOUGHEST TEST OF ALL.



"Open up the System Box, and you might be looking at an IBM." (IPC PLUS MAGAZINE)

When it comes to the Amstrad PC3386SX for once the experts all agree.

"Good looks, fast moves and ferociously competitive prices." (WHAT PERSONAL COMPUTER MAGAZINE)

And no wonder. The high standard of specification speaks for itself.

"One of the fastest SX's we've ever looked at." (WHAT PERSONAL COMPUTER MAGAZINE)

The Intel 386sx™ processor runs at 20Mhz making it one of the fastest SX's on the market. What's more there's a full 1 Mb of RAM expandable up to a massive 16Mb.

The PC3386SX has 5 expansion slots and room to add extra floppy disc drives, hard drives and tape streamers.

All models have enhanced VGA graphics with a choice of 12" monochrome, 14" colour or 14" high resolution colour monitors.

"A sparkling performer." (IPC PLUS MAGAZINE)

They come with high density 3 1/2" 1.44 Mb floppy disc drive and 40Mb fast access hard drive.

"It's a safe, reliable and well engineered bit of hardware... at an excellent price." (PERSONAL COMPUTER WORLD MAGAZINE)

THE AMSTRAD PC3386SX



And all have a highly integrated design built within a robust metal cabinet.

"These prices will give headaches to most other PC makers from IBM downwards." (WHAT PERSONAL COMPUTER MAGAZINE)

The Amstrad PC3386SX starts from as little as £1399 + VAT (the PC3286 with 16Mhz 80286 CPU starts from £749 + VAT).

We think you'll agree with 'What Micro?' Magazine:

"This is the one to buy."

FOR FURTHER DETAILS RING 0277 262326 OR FILL IN THE COUPON BELOW

Please send me details about the Amstrad PC3386SX.

Name _____

Address _____

Postcode _____

Send to: Amstrad plc, PO Box 402, Borehamwood, Herts. SG9 6NF. Tel: 0277 262326.

EAST RAND GOLD AND URANIUM COMPANY LIMITED

(Registration No. 2102001(00))
Notice to holders of 15.5 per cent unsecured convertible debentures 1988/1991 - interest payment no. 13

WESTERN DEEP LEVELS LIMITED

(Registration No. 270124(000))
Notice to holders of 12 per cent unsecured debentures 1986/1993 - interest payment no. 21

Notice is hereby given that the transfer registers and registers of debenture holders of the above mentioned companies will be closed from November 17 to December 1 1990, both days inclusive, for interest payment purposes.

By order of the boards
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

Secretaries
per A J S Sebba, Divisional Secretary

Registered Offices:
44 Main Street
Johannesburg 2001
(PO Box 61587 Marshalltown 2107)

London Office:
40 Hotham Viaduct
London EC1P 1AJ

Johannesburg
November 2 1990

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

3 more DAVIES AND PARTNERS COMMERCIAL SOLICITORS

"We offer a service to our clients which is both efficient and cost-effective. Our service is comprehensive including all commercial fields of law. If you need legal advice in property, litigation, company, commercial law and associated matters, we'll like to form another successful relationship with you."

and growing WORKING WITH OUR CLIENTS FOR SUCCESS

DAVIES AND PARTNERS SOLICITORS
GLOUCESTER BRISTOL NORTHAMPTON
Rowan House 135 Abchurch Lane 11 Seacroft
Barnet Way Bristol BS1 4UB
Barnet Way Bristol BS1 4UB
Gloucester GL4 7RT
Tel: 0452 611145
Fax: 0452 611122
Tel: 0452 611122
Tel: 0452 611122

TO ADVERTISE IN THE HOLIDAYS AND TRAVEL SECTION PLEASE CALL

Helen Day 071-407 5751
Sara Gabe 071-407 5753
Emma Stevenson 071-407 5763

AVAILABLE FROM BOOKSHOPS AND SELECTED OUTLETS FROM OVER 3,000 REGISTERED DEALERS

© R. P. 1990. All rights reserved. Subject to change without notice. VAT at 15% to be added. All software subject to licence. Product names are trademarks. The names and logos Amstrad are registered and the name Amstrad PC3386SX is a registered trademark of Amstrad plc. © September 1990 Amstrad plc.

0277 262326

15.11.1990

WELCOMING TOMORROW'S EUROPEAN



Petra David, Development Consultant, Magistrat Halle

Face the future in the New Germany

As the premier city of Saxon-Anhalt, HALLE is a thriving centre of commerce and industry, rich in potential for businesses wishing to take advantage of the many opportunities offered by a newly unified Germany.

Promising all the convenience of major motorway and railway links, an international airport and an executive business airfield, HALLE is ideally situated in the centre of the Halle-Leipzig area, the hub of industrial development in the new Germany.

The city is working hard to rapidly improve its infrastructure — an expanding centre of distribution, an improving telecommunications network and a three-fold increase in hotel beds by the end of 1991. New opportunities are opening all the time and are there to be exploited by the area's vast source of skilled labour.

In HALLE, you are also dealing with professionals who are eager to do business. That's why you can expect enthusiasm, dynamism and a refreshing absence of bureaucracy. HALLE is not the kind of city to simply present you with business prospects, but a city that will provide you with all the help possible to seize upon these opportunities and move into action immediately.

Face the future with HALLE and face the future of a new Europe with confidence.

HALLE
City of opportunity.

WE'LL COME TO YOU

Interested in the potential of HALLE? — Just say the word and our experienced development consultants will be at your side, with all the information you could ask for. Better still, why not come to us? Be our guest and enjoy real V.I.P. treatment.

Call:

Contact office West-Berlin (+ 49)-30-8266424

Or call:

(+ 37)-46-8402026

(+ 37)-161-250-3771

Fac:

(+ 37)-46-28419

(+ 37)-161-370-9736

Or write:

MAGISTRAT DER STADT HALLE
DEPARTMENT FOR ECONOMIC DEVELOPMENT
MARKT 1 · DDR-4020 HALLE/SAALE

HALLE

hat Zukunft

UK NEWS

British Airways

Why 'economy' has taken flight

The UK airline has been working its way through a revamp of the different passenger classes. Now it is the turn of the main cabin, which is being relaunched under a new banner and at a cost of £70m. Simon Holberton explains the background to the move

Yesterday's relaunch of British Airways' economy class service is the culmination of the most ambitious marketing exercise the airline has ever embarked upon.

The relaunch has been three years in the making and will cost the airline up to £70m over three years. It will reach more than 13m people and, if successful, many more in the years to come.

Civil aviation business to date has all been about getting "high yield traffic" – the business and first class traveller – but with growth in leisure travel forecast to rise by nearly 40 per cent between 1990 and 1995, getting the "economy" market right promises substantial opportunities for BA.

Since the mid-1980s BA has been refocusing its business. This has involved repositioning the service it offers in the cabins of its aircraft. First Class was relaunched in 1987, followed by Club (business) Class in early 1989.

"The main cabin travellers are the forgotten three-quarters of airline passengers," says Ian McComas, the BA brand manager, "managing day-to-day responsibility for the economy relaunch."

McComas says the financial sums have been based on "worst case" assumptions and on that basis it should pay for itself by March 1992. However, a decision has now been taken that in these straitened economic times planned expenditure on the relaunch programme will be reviewed annually.

Although BA is in no sense "betting the airline" on this relaunch it is clear that it has set itself an ambitious goal. It is attempting to set the pace for the civil aviation industry worldwide by redefining what it means to travel by economy class, or, as BA now prefers to call it, in the main cabin. The word "economy" has been expunged from BA's lexicon.

The airline is not aiming simply to increase passenger numbers. One of the main aims of the economy relaunch is to induce consumers to make a positive choice to fly BA, if that can be achieved, it will not have to discount its air fares as much as it currently does; this will lead to a rise in the average revenue gleaned from its passengers, or, in airline jargon, a rise in the yield from passengers.

As Liam Strong, BA's director of marketing and operations, notes: "The relaunch is as much about improving yield as it is about

Strong will not quantify the expected gains to revenue from the relaunch. The main cabin represents such a sizeable part of BA's revenue (£1.5bn from long haul and £800m from short haul) that publishing numbers would give too clear a clue to analysts about the airline's total profitability. All he will say is that "we expect a significant impact on revenues over a three-year period."

The relaunch represents the biggest and most complicated experiment BA has conducted in "branding". The airline is rare in its industry for applying marketing techniques drawn largely from the world of consumer goods to what is essentially a service experience.

For BA this means breaking down a service into its constituent parts – analysing and testing them in the market much as a consumer goods manufacturer might – while at the same time remaining aware that a lot of what it is offering consumers is intangible, and that success hinges as much on how it delivers its service as on what the service ultimately is.

In the past these techniques have been used to considerable success with its first and business class relaunches, which combined cost the airline more than £45m. This time, however, BA has faced a task of greater complexity.

The main cabin brings together a greater variety of passenger than is to be found in either first or business class. It carries 7.3m people on its short-haul European service, and 6m use its intercontinental long-haul service per year. They do so to go on holiday, visit friends and relatives, to do business; within those motivations BA has identified seven different types of individual.

In putting together a product specification for what BA will call World Traveller, for intercontinental flights, and Euro Traveller, for its European service, BA has had to carry out a



Ian McComas

great deal of consumer research (5,000 passengers were interviewed) among such a diverse mix of customers.

The relaunch of the main cabin has also demanded a reappraisal of the way in which BA addresses the leisure market in terms of products offered. In the past, while the products may have been good, their presentation was incoherent. BA has been offering holiday-makers three basic products under the names Poundstretcher, Speedbird Holidays and City Breaks.

Three products under one umbrella

Each has had its own identity, management and travel agent distribution channels; but to the consumer it was not obvious on which airline he or she was flying.

These three products have now been brought together under one umbrella brand – Leisure Traveller – with BA's name featuring strongly. Man-

agement has been centralised, the lines of communication to travel agents streamlined, and investment made in improving computer bookings. The cost of this amounts to £10m of the £70m BA has allocated to the economy relaunch.

This should all add coherence to, and bolster the relaunch of, the main cabin because there is, for the first time, a consistency in the branding. In the words of an internal BA marketing document: the aim is "to rationalise and consolidate our labels/identities so that one clear and motivating proposition can be offered throughout our leisure activities."

Thus, the consumer will buy a Leisure Traveller product and travel in the World/Euro Traveller cabin of a BA aircraft. The key word here is "Traveller", a word BA researched around the world and the word which the airline hopes connotes the essence of the experience and service it is offering.

It will appear at check-in desks (in the UK, at least, BA

hopes to be able to drop the word "economy" from check-in desks within 18 months), on passenger tickets and baggage labels and will be prominently displayed in the main cabin of the aircraft.

The scale of the challenge for the economy relaunch was underlined in September when BA announced the creation of the Leisure Traveller business. Sir Colin Marshall, chief executive of BA, said the reorganisation would, in the first year, lift BA's revenues by a third to £170m. This stands in contrast to the 1989/90 financial year when BA earned revenues of £12.1bn from its main cabin, both short and long haul.

The stark fact is that the majority of the people who travel in the main cabin have done so not by making a positive choice for BA but because that is where their travel agent has put them.

Getting consumers to make a positive choice for BA is one of the top aims of the relaunch, but before that could be addressed, the airline had to

know what its passengers thought about it and what they wanted.

In early 1988, when the airline first started conducting research into the people who travelled in its main cabin in an attempt to understand their psychological needs, it uncovered some uncomfortable facts about itself, and a deep-seated resentment on the part of its customers to be classed as "economy" passengers.

Confusion about what was offered

The research showed that BA had a very low visibility within the leisure market; that there was confusion about the products it offered; and that there was a general feeling that BA was not suitable for leisure travellers.

The airline was seen as being too expensive, not warm and approachable, and primarily a "businessman's airline". This is quite a problem for an airline where on long-haul

flights 75 per cent of its customers travel economy, and where 35 per cent of them have never been on an intercontinental flight before.

The other main finding that the research threw up was passengers' antipathy towards the term "economy class". Economy was seen as a profoundly negative product label; it had no "values or identity"; moreover, it made customers feel like second-class citizens. The problem BA faced was how to extend its image to encompass the leisure traveller.

Any product change, McComas says, has to be linked to meet the psychological and emotional needs of the passengers. So BA spent a year looking at possible "product upgrades", from food to pre-take-off drinks to amenity packs, to a range of games, both solo and in groups, it could possibly offer passengers. It also looked in detail at the interiors of its aircraft.

Each possible upgrade in the service was ranked in order of popularity and cost to BA, so that on the Euro Traveller service a free bar will be introduced (except that it will not offer free champagne); on the World Traveller service cheese and biscuits will be dispensed with on flights of less than 10 hours duration ("the cost was prohibitive") and replaced with cheese-flavoured biscuits instead. Part of the new-look main cabin meals will be the inclusion of a dessert chocolate; to give each of its economy customers a chocolate will cost the airline £500,000 a year.

It is in the main cabin, however, where BA hopes it will win the hearts and minds of its target market. Unlike most consumer goods businesses which have a consumer's attention for a brief period at a time – the time it takes to buy something and to use it – an airline interacts with its customers over long periods of time. This presents both opportunities and pitfalls, especially for a company for which it costs five times as much to win back a lost customer than as to retain one.

Peter Liney, the brand manager in charge of the long-haul economy relaunch, believes the

airline has created "a whole new look and feel for the main cabin. It is high quality, relaxed, and approachable; something in which people will want to travel with us."

In creating the brand, BA has not only decided to give more things away to its passengers than it did in the past, such as an amenity pack which includes eye shades, socks and toothbrush and paste, and a funder and apparently better set of headphones. But a whole range of devices has been developed to respond to what BA's research has shown to be a desire by many passengers for more contact with crew, to be treated as individuals and for their holiday to start the moment they get on the aircraft.

Greater use will be made of video and music in the main cabin to set a cheerful tone for the flight. Aircraft will carry a "props box" stashed with various sorts of games, and a Polaroid camera to capture the birthday celebrant or honeymoon couple, if they wish. On-board competitions have been developed which offer prizes from the trivial – a key ring – to the not so trivial – a free holiday. Liney promises that these activities will be optional and non-intrusive; one can only hope.

Cabin crew routines have been changed so that crew come into greater contact with passengers than before. Names of passengers according to seat position will be posted in galleys so that when responding to a request, crew can use the passenger's name – or so the theory goes – to make the theory go hand out a complimentary drink before take-off, the amenity pack after take-off, instead of queuing for their duty-free purchases at the galley, the crew will offer a seat-side duty-free service – all of these designed in part to get the crew into contact with the passengers.

"We see just as much potential (for making money) in the main cabin as we did when we targeted the business traveller," says Strong. "Getting our people to understand their role and to understand that the main cabin is not just down the back of the plane but is just as important to us as any other cabin is critical."

"The key issue is one of approachability and friendliness. If we can bring that off then it will make the job more interesting for the cabin crew and life more comfortable for the passengers."

Monday: Training – the key to success. Why BA tests its ads.

BUSINESSES FOR SALE

Touche Ross

E J Costello Limited
(In Administrative Receivership)

The Joint Administrative Receivers, Nigel G Atkinson and Roger A Powdrill, offer for sale the business and assets of the above company based in London:

- Turnover approximately £16 million.
- 9 contracts ranging from £500,000 to £5.5 million at various stages of completion.
- Plant and Equipment.
- Motor Vehicles.
- Potential premises available comprising secure stores, offices and yard, approximately 17,700 square feet.

For further information please contact Roger Smaridge at the address below.

Columbia Centre, Market Street, Bracknell, Berks RG12 1PA.
Tel: 0344 54445. Fax: 0344 422681.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business

WHITMORE-NORTHWAY
LIMITED

(In Administrative Receivership)

The administrative receivers offer for sale as a going concern the business and assets of this cork rubber and gasket manufacturer.

- 35,000 sq ft leasehold premises Hyde, Cheshire.
- Extensive plant, including mixers, mills and presses.
- T/O in 8 months to August 1990 £1m.
- Good orderbook and customer base.

For further details please contact:

Stephen Quinn or Matthew Bowker,
BDO Binder Hamlyn,
Scottish Provident House,
52 Brown Street, Manchester, M2 2AU.
Telephone 061 831 7121, Fax 061 833 0669.

BDO
BINDER
HAMLYN

Chartered Accountants

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business

COMMERCIAL PAINTING
COMPANY
WEST MIDLANDS

Long established painting company with reputation for quality, with a good clientele. Profitable turnover of £1m. Sale due to owners concentrating on their mainstream business.

Further information to Principals only:
Write to Box H7318, Financial Times,
One Southwark Bridge, LONDON, SE1 9HL

BUSINESS FOR SALE
BY ORDER
OF THE LIQUIDATOR

Well established Serviced Office Accommodation Company in London W11 EC2.
Existing clients, sold as a going concern, maximum turnover £1m p.a. currently £600,000. Rent £300,000. Rates £150,000 Contract.

The Manager
071-428 4280

ABERDEEN FOR
SALE

Oil related Fastener/Engineering Distributor supplying Standard and Special Fasteners Tools, General Hardware Plus Oilfield Supplies. Turnover Circa £1m. Excellent facilities with considerable potential for expansion. For further information please write to JOHN LAURIE & CO., Solicitors, 17 Victoria Street, Aberdeen, AB9 1PU. Tel. No. (0224) 645083.

Electrical
Controls

Leeds based control panel maker and distribution business. Modern premises. Good management. Turnover £800,000. Profitable. Principals only. Write Box H7365, Financial Times, One Southwark Bridge, London SE1 9HL.

The joint administrative receivers offer for sale the business and assets of
Maclehose & Partners Limited
In Receivership

Printers and
Book binders

- Turnover £4.5m-£5m
- Leasehold property 28,000 sq feet
- Substantial leased plant and equipment

For further details please contact Philip G Porter or Jonathan M W Astbury, Cork Gully, 1 Port Way, Port Solent, Portsmouth, PO6 4TY. Telephone (0705) 201688 Fax (0705) 201784.

Cork Gully is situated in the name of Coopers & Lybrand. Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business

ICork Gully

WIRE MANUFACTURER AND
GALVANISER, CHESHIRE

The Joint Administrative Receivers offer for sale as a going concern the business and assets of Warrington Wire Limited, formerly Longford Wire Co. briefly comprising of:

- leasehold premises of 5.2 acres, including 120,000 square feet of industrial building
- an experienced and skilled workforce
- turnover in excess of £3 million
- plant and equipment

For further details contact the Joint Administrative Receiver:
Mike Seery

KPMG Peat Marwick Corporate Recovery
Edward VII Quay, Navigation Way, Ashton-on-Ribble,
Preston PR2 2YF. Tel: 0772-722822. Fax: 0772-736777.

RELIANT METROCAB LIMITED

The Joint Administrative Receivers offer for sale the business and assets of the above company.

The business based in Tamworth, Staffordshire manufactures Metrocab Taxis and includes:

- New production facilities opened in November 1989
- Plant and machinery
- Parts, stock and work-in-progress
- Substantial order book

For further information please contact the Joint Administrative Receiver:
Ann Davies

KPMG Peat Marwick Corporate Recovery
2 Cornhill Street, Birmingham B3 2DL
Tel: 021 233 1666. Fax: 021 233 4390.

strathtay
bus & coach

On the instructions of the Secretary of State for Scotland, the Scottish Transport Group offers for sale:

STRATHTAY SCOTTISH OMNIBUSES LTD
Based in Dundee, the company is a major operator of local bus services in Scotland's Tayside Region. The company also runs coaches.

For further information, please write to:



Mr Malcolm Roxburgh,
Commercial and Planning Executive,
The Scottish Transport Group,
Crown House,
114/116 George Street,
Edinburgh EH2 4JX.

The contents of this advertisement, for which the Scottish Transport Group is solely responsible, have been approved for the purposes of Section 57 of the Financial Services Act 1986 by Coopers & Lybrand Daltell as a firm authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

The shares in Strathtay Scottish are not traded on a recognised or designated investment exchange and as a result there is no recognised market for the shares.

LEATHER GOODS IMPORTER/
MANUFACTURER
LANCASHIRE

The Joint Administrative Receivers offer for sale as a going concern the business of Lightstone Hubbard (London) Limited comprising:

- Leasehold Premises
- Turnover in excess of £400,000
- Plant and equipment
- Stock of leather goods

For further details contact the Joint Administrative Receiver:
Mike T Seery

KPMG Peat Marwick Corporate Recovery
Edward VII Quay, Navigation Way, Ashton-on-Ribble,
Preston PR2 2YF. Tel: 0772-722822. Fax: 0772-736777.

London based Video Editing &
Graphics Company seeks purchaser

Working for a wide variety of clients in both broadcast and corporate television, the company has the latest technology in its two edit suites, plus a well established computer graphics business. Following expansion its turnover potential is in excess of £1M p.a. Current owners are prepared to stay on a service contract for a period of time.

Please telephone Chris Burnley (Accountant) 021-590-5063 for further details.
or write to 26 Great Cornbow, Halesowen B63 3AE

Office Supplies Dealer

11 Home Counties
£1.3 to 30% GM
4 years trading
200 sq ft inc blue chips
Easy integration into
similar company
£175k balance sheet
Offers over £50K for equity
Principals only:
081 961 6496
081 965 8334 (fax)
081 743 1392 (eve)

Long Established
HOSIERY & LINGERIE
IMPORTERS AND DISTRIBUTORS

Excellent record, covering U.K. Nationally. T/O averages £2 million. Ideal opportunity for company needing good base for similar or allied products.

Contact: Mr C. A. J. J. J.
Millen & Co., 45 Mark Lane,
London W1R 9PB
Fax: 071-408 1728

HYDRAULICS
DISTRIBUTION

Manchester based business for sale. Own modern premises. Good management. Turnover £600,000. Very profitable.

Principals only.
Write Box H7564 Financial Times, One Southwark Bridge, London SE1 9HL

LEISUREWEAR
COMPANY FOR SALE

Established UK name within the watersports industry
• Extensive range of products
• Good profit forecasts for 1991
• Full potential not yet realised
Principals only contact
West Wyrth and Co
Tel: 0823 480160

WEST LONDON
Interior designers/contract
furnishers. Established
20 years. T/O in excess of
£500,000. G.P. £200,000.
New long lease.
Please write Box H7565, Financial Times, One Southwark Bridge, London SE1 9HL

CHOCOLATE MANUFACTURER

Midland based
Established chocolate manufacturer making hollow, solid and filled chocolate products. Turnover: £500,000 approx. For sale as going concern.

Write Box H7569 Financial Times, One Southwark Bridge, London SE1 9HL

Long Island, New York
WATERFRONT RESORT
FOR SALE

- 66 units with kitchens
- Pool and tennis
- SAG HARBOR location
- Call: Donald Whitehead
Broker 516 283 2120

BUSINESS AND ASSETS of solvent and insolvent companies for sale. Business and AssetsTel 071-262 1165

521 من ال 44

RJA-510FTF



Mercedes-Benz 200E 1997cc, 122bhp; top speed 120mph

Even before you shake your client's hand, the Mercedes-Benz you've arrived in will say something about the strength and confidence of your company. What isn't telegraphed so obviously, though, is the sound financial sense such a car also makes - when you buy Mercedes-Benz quality you get full Mercedes-Benz residual value at trade-in time.

So it's worth examining a car or two in the 17-model Mercedes-Benz 200E-300E series. A silent partner it may be, but the classic elegance of the 200E, for instance, speaks volumes for your business acumen.

FULL COMFORT FOR FIVE

Full five-seaters, the petrol-injected or diesel 200E-300E models are precisely the range you'll be thankful you have on the team when you're playing chauffeur to a client delegation. The 200E's blend of welcoming refinement, ample leg-room and Mercedes-Benz dependability, is as reassuring as it is prestigious.

From airport to city, you're still travelling first class, cradled on seats with a steel-sprung base. Such traditional construction is rarely used these days, but this artful seven-layer sandwich of steel springs, natural fibre and foam rubber has yet to be improved on for comfort and resilience. This combination of springs and natural fibres

Always seen in the best of companies



ENGINEERED LIKE NO OTHER CAR
IN THE WORLD

also allows air to circulate and the seats to breathe, and inhibits perspiration.

And between London and Liverpool, as you reel in the motorway monotony, you'll find other reasons to be grateful you put your trust in the world's most experienced car maker. The accuracy and responsiveness of recirculating ball power steering, for instance, which helps to endow all Mercedes-Benz cars with their exceptional and much envied directional stability; panoramic forward vision, however bad the conditions, thanks to the 200E's single eccentric-sweep wiper which clears a larger proportion of the windscreen than any other car wiper system available. And all five of the main petrol-engined models in the 200E-300E series are fitted with closed-loop three-way catalytic converters.

THE PRIORITIES OF EXPERIENCE

The list of benefits is long. And, as your dealer explains them, the thoughtfulness of Mercedes-Benz priorities, and their leadership over six decades in the development of both active and passive safety systems, will make a case to impress the most hard-nosed business-car buyer.

Which means you can add the best reasons for choosing a 200E to those which suggest it simply makes good business sense for the best of companies to travel first class.

TECHNOLOGY

In 1988 the London arm of bankers J P Morgan installed a piece of software to help its dealers analyse the performance of convertible bonds. It took the personal computer two hours and 45 minutes to run the software and come up with the information.

"In our business the market doesn't wait two hours and 45 minutes," points out vice president Tom Reagan. "We just had to switch on the machine in the evening and go home."

In the hunt for a speedier option the company discovered a novel type of computer technology which accelerates calculations by processing a number of pieces of information simultaneously - instead of one bit at a time as in conventional (serial) computers.

A bit of jiggling to the software and this parallel processing machine took six seconds to carry out the task which had previously taken nearly three hours. For J P Morgan the implementation of parallel processing was as simple as inserting an extra printed circuit board into the existing PC.

J P Morgan is just one of a growing number of financial institutions that are going parallel. High street bank TSB, for example, is studying the use of parallel computer systems for econometric forecasting and also in databases to hold client information.

Bacon & Woodrow, the consulting actuary, has developed a system to help it assess the premiums that life assurance companies should charge. The actuary is now selling the software to large life assurance companies.

Although parallel processing is relatively standard on the most powerful computing machines - such as the Cray supercomputer family - the novelty in systems such as those used by J P Morgan, Bacon & Woodrow and TSB is that they incorporate parallel processing technology on PCs or mid-range computers.

The emergence of the technology at the low end of the computer market has been

The computers share the load

Della Bradshaw on how parallel processing can offer an edge to financial institutions

brought about by the development of specialist chips which combine processor and communications functions. Tens or even hundreds of these chips can be used together. In Europe this concept has been pioneered by Immos, now part of the Franco-Italian SGS-Thomson group, with its transputer chip. In the US companies such as N-Cube have been in the forefront.

It was in the vast number-crunching requirements of the scientific and oil sectors which originally provided a ready home for these multi-processor systems. But a similar need on behalf of banks and brokerages to process huge banks of figures is now promoting their march into the financial sector.

A good example is the Bacon & Woodrow application for assessing premiums for life assurance policies. Calculating the profitability of a life policy means modelling all the pertinent factors for every month for which the policy will be in force - for the next 50 years, say. For a company with 3m policies that calculation needs to be repeated 2m times - computationally a very intensive task.

In addition, banks and insurance companies rely on the sort of data that can be handled easily by parallel computers, because it can be broken up easily into separate chunks, so that each chunk can be allocated to a different processor.

"Because life assurance is about independent people you can process each policy completely separately," says Steven Haasz, project leader in the computer development department of Bacon & Woodrow. Haasz believes the same principles apply to pensions, salaries and bank statements.

Taking the concept one step further is an insurance system developed by the Transputer Support Centre, in Sheffield, for modelling insurance policy proposals. In this application each transputer runs a different policy model, says Roger England, manager of the centre. So when a client asks for a range of different quotations for life assurance, his or her details - age, health and so on - are processed by each transputer in turn. Each processor produces a different policy with different premiums and benefits, but all for the same client.

The low cost of parallel computing, bit per bit, compared with other computer solutions is also proving attractive to financial institutions, says Christine Irwin, director of business systems at Empower, the Cheshire-based software house which specialises in software for parallel computers.

"Until recently financial institutions have been quite rich and used lots of large mainframes," says Irwin. "Now they are



becoming more conscious of how much their data processing is costing them."

The cost of parallel computing hardware can be one tenth of that of mainframes with the same theoretical processing power. For example, a 16 processor machine from Parsys, the Thorn EMI subsidiary, costs from £50,000, while boards with single transputers on them cost about £1,500. Multi-processor machines are also available from companies such as Melko and Sension.

For J P Morgan the decision to install parallel processing hardware for its first convertible bond system was one of expediency. "We had already invested a lot of money in the model," points out Reagan. On top of that the amount of investment needed for a single transputer was extremely small. It was an easy decision.

Because the system proved so successful, the bank began looking at the technology as a way of solving other problems. It has now introduced a second system from

Parsys, which incorporates 16 transputers and can process up to 200 millions of instructions per second (mips), for spotting arbitrage opportunities.

Reagan believes the system, which he describes as "one small box strapped to an [IBM] AT", will give dealers a higher level of analysis, resulting in better deals.

Although Reagan acknowledges that price was clearly a factor in opting for the system, he believes it was the ease of use of the software, which is set up in a spreadsheet format, that was the real selling point. "There's nothing easier to use than a spreadsheet. The traders can change the parameters themselves on a daily basis. They can sit down and develop their own simulation models."

Although parallel-processing systems have obvious advantages, their future will depend on whether manufacturers develop the appropriate operating and applications software to run on the machines. "The hardware is there, but the extreme prob-

lem is the lack of software," says Bill Edisbury, director of technology at TSB.

Although the operating systems are largely proprietary, manufacturers are moving towards the introduction of "open systems" and, in particular, the Unix operating system, says Peter Dzwig, marketing manager for Parsys. Then, in theory, software written for other Unix systems could be transferred to parallel machines.

But things might not prove so easy. "The problem is how to segment the data," Irwin says. "When you're designing a database you need to ensure that the data that is used together is kept together." If not, she points out, it could take time to get the different pieces of information during a database search and that could reduce the speed advantage of the system.

Irwin also cautions against being too euphoric about the cost advantages of parallel processing. Although all applications written for the new machines would run on them, older applications cannot be transferred. "At the moment there is a very large investment in Cobol out there," she warns.

As well as the technical drawbacks, parallel processing in PC machines has faced obvious resistance from the larger computer makers, eager to protect the revenue they get from mainframe computer hardware and software.

But now the computing fraternity is clearly beginning to take parallel processing seriously. Perhaps the biggest stamp of approval came from Oracle, the database company, which announced that it will make its software available on parallel processing machines.

It is in this area of parallel processing for databases that Edisbury sees an enormous potential, both for the financial sector and for management information systems generally. In the future he envisages a scenario where a bank manager could use a database running on parallel processing hardware to make on-the-spot calculations about how thrifty or reliable a customer is.

Kick to speed up the disk drive

ALTHOUGH mainframe computers process information more and more quickly, the disc drives needed to store all the data have lagged behind. As a result many mainframes are only as quick as the disc drives from which they get their information.

To help solve the problems researchers at the University of California at Berkeley have devised a disc architecture to help decrease the time it takes to get the information from disc to processor. Raid (redundant arrays of inexpensive discs) also gives increased data security.

The first company claiming to have developed Raid storage systems is EMC, of Hopkinton, Massachusetts. It has implemented the technology by combining magnetic disc arrays with memory chips (cache memory).

This cache memory can memorise the data more quickly than magnetic media and so can be used to hold the data temporarily until the disc is ready to accept it, so speeding up the process.

EMC says another big advantage of Symmetrix, as it is called, is that it takes up only 20 per cent of the floor space of more traditional disc storage systems.

COMPUTER manufacturer Digital Equipment has now turned to compact discs as the storage medium for sending out the latest software to its subscribers.

The benefits to customers are in the reduced storage space needed - one single-sided compact disc can store a mini encyclopedia - and in the reduced cost. Compact discs are cheaper bit per bit than other storage media.

Digital will send out the discs to all participating customers every two months, but only those who have subscribed to a particular piece of software will be able to use it. That is because they will need a product authorisation key - a piece of computer code - to unlock the software and they will only get that if they purchase the software.

Batteries with a thin skin

HYDRO-QUEBEC has formed a joint venture with Japan's Yuasa Battery company to commercialise a new super-thin battery for use in electronic products, writes Robert Gibbens.

Hydro-Quebec, one of Canada's two largest electric power utilities, has invented the new solid polymer electrolyte battery at its research centre near Montreal. The lithium polymer cells are composed of multiple layers of thin film.

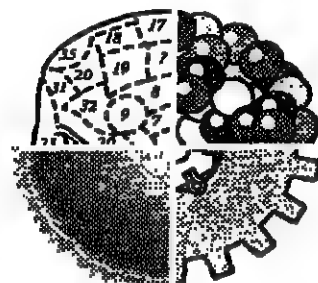
The battery, besides being lightweight, is rechargeable and can be moulded into many different shapes.

The joint venture will spend nearly \$6m over the next three years developing the battery for mass production. The first manufacturing plant, costing nearly \$10m, will be built in Japan and the second in Quebec.

A knock-out of a weed killer

A WAY of inhibiting the growth of weeds, while reducing the amount of environmentally-damaging herbicides used, has been developed by the Weizmann Institute in Rehovot, Israel.

The breakthrough involves the development of a special chemical agent which is applied alongside an ordinary



WORTH WATCHING

by Della Bradshaw

herbicide. The agent has been designed to knock out the weeds' defences against the herbicides.

The agent, known as a chelator, does this by removing metals from the weeds' enzymes. It is these enzymes which fight back against the herbicides, and to do that they need certain trace elements in their make-up. The removal of the metals sabotages the plant's ability to fight the herbicide, and so a much smaller quantity of the weed-killer is needed.

The cocktail is intended for use in fields which need to be cleared prior to crop planting.

Strong barrier stands the blast

THE improved safety of workers on offshore oil and gas rigs has been the motivating force behind the development of a blast and fire resistant barrier by Cape Durasteel, of Wellingborough.

It has developed a barrier made of a sandwich of steel filled with a cement-like composite which is fixed to a steel structure. In tests, says the company, the barrier has resisted blasts of up to two bar - in a real explosion such a blast would destroy the entire rig.

The barrier could be used to separate the areas of the rig where explosions would be most likely to occur from other areas such as the accommodation block.

Rose-coloured glass windows

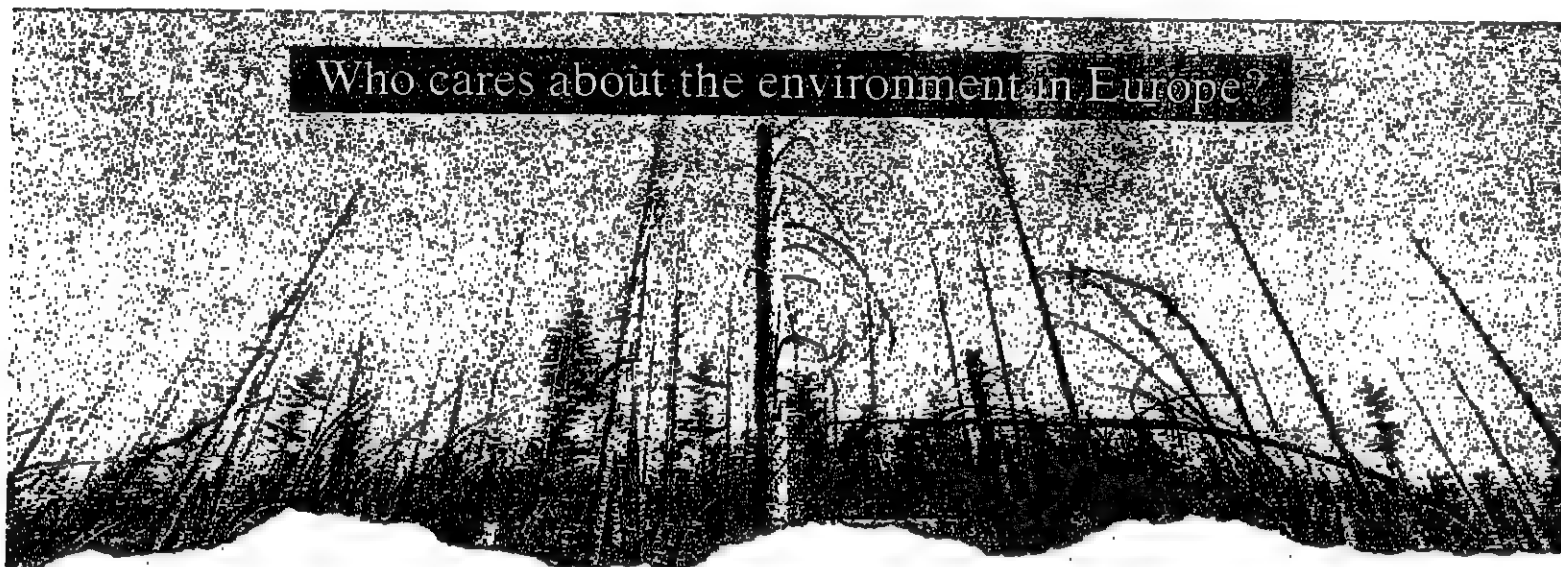
A NEW type of glass that can be "switched" from clear to opaque and vice-versa, as easily as switching a light on and off, is tipped to open new windows of opportunity to the world of interior design, writes Laura Blair.

The glass, developed by US chemicals company Raychem and manufactured for Europe under the name Privale by Belgium's Glaceries Saint-Roch, consists of a film of liquid crystal set between two sheets of laminated glass.

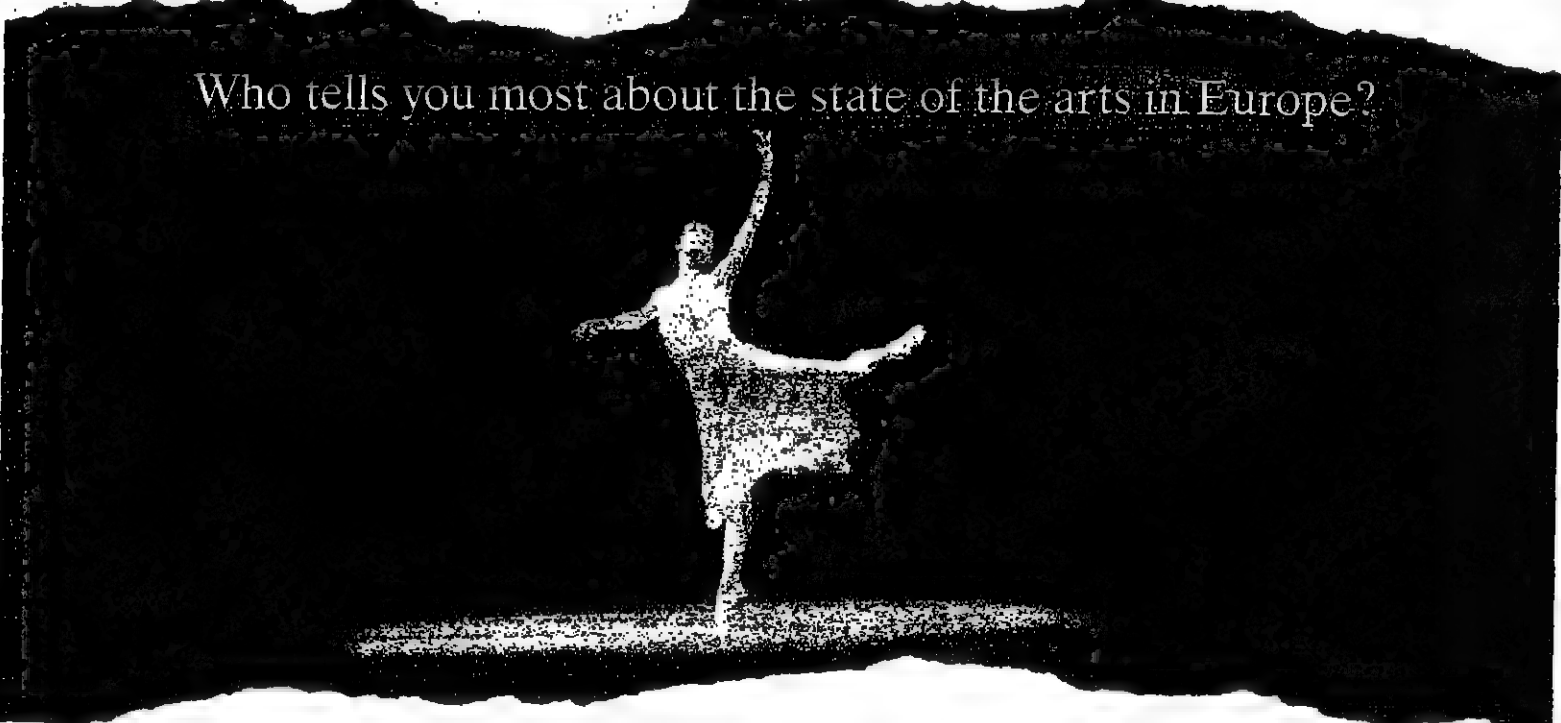
In their normal state the crystals are dispersed and the glass is opaque. But when a small current is applied, the crystals are activated and the glass becomes completely transparent. The electrical wiring is built into the frame on which the glass is mounted, and simply plugs into the mains.

In the US the glass, which comes in a variety of tints, has already proved successful as an alternative to blinds and curtains, giving push-button privacy in executive offices and conference rooms. Privale's UK supplier is AFA, of Cobham.

Contact: EMC US, 808 435 1000, Dgill: US, 508 932 5111; UK, 0724 88711 Yuasa Battery, Japan, 03 437 2423, Weizmann Institute, Israel, 08 45512, Cape Durasteel: UK, 0233 40025 AFA: UK, 0252 532 66766



Who cares about the environment in Europe?



Who tells you most about the state of the arts in Europe?



Who reports more on business in Europe?

The European. It's the one newspaper devoted entirely to Europe.

with three separate sections in full colour that give you the best insights into European business opportunities.

jobs, investments, holidays, fashion. It gives you essential information

on the environment. On health, lifestyle, education, sport. Every week

it focuses on issues that concern us all, in Europe.

This Friday, open The European - it opens up Europe for you.

THE EUROPEAN

Buy it every Friday, and open up Europe

1520 11/2

Surplus of city centres bodes ill

AFTER the party, the hangover. The heady years of the retail boom combined with a laissez faire planning regime have left many of those concerned with a throbbing headache. Empty shops, run-down city centres and a shortage of new investment are the most obvious symptoms of this malaise.

That, at any rate, is the conclusion of some of the most influential retailers in the country. The Oxford Retail Group, a think-tank made up of retailers, investors and agents, has just published its somewhat depressing thoughts on retail property.

The group, which is composed of companies and institutions such as Boots, John Lewis, Land Securities, Norwich Union and WH Smith, was set up three and a half years ago, in response to worries about the lack of guidance and the pro-development stance of the Department of the Environment when it was headed by Mr Nicholas Ridley. There has been a shift of attitudes since then. Under the regime of Mr Chris Patten at the DoE, more weight is being given to the local authorities' development plans. "It is not a sea change but it is quite significant," says Mr Ross Davies, who co-ordinates the Oxford Retail Group.

The main problems that will bedevil the planners of the nineties are a shortage of

investment combined with an excess of shopping centres. The result could be a depressing spiral of neglect where town centres are concerned. The buildings will become dilapidated with the knock-on effect that investment in offices, services and leisure facilities may be deterred.

It is, in the view of Mr Stuart Hampson, deputy chairman of John Lewis, a green issue. "The concern about the environment is focused on open spaces and green fields. But the built environment of town centres is just as important."

The spectre already haunting the group is that of Sheffield. Two months ago, Meadowhall, a 1.5m sq ft out-of-town shopping centre in the Lower Don Valley near junction 34 of the M1, opened its doors. Despite the depressed state of the retail market, it got off to a highly successful start. But as the leading retailers move out of town to Meadowhall, they may leave a far less vibrant city behind them. In the view of Mr Hampson, the city centre will be "devastated".

Some comfort may be taken from Newcastle's experience. The main shopping areas of the city, such as the Eldon Square shopping centre, were not, as predicted, badly hit by the opening of the out-of-town Metrocentre. None the less, Mr Davies argues that Newcastle's city centre had special advantages, such as a metro system and an enclosed shopping centre, which helped it withstand the threat from the Metrocentre. He thinks Sheffield will not be so lucky.

The problem is that many town centres are already in poor shape, as spending on infrastructure has not kept pace with the expansion of the retail trade. "Access remains difficult and car parking is expensive, inadequate or unpleasant in many centres," says the group. The spanking new, purpose-built shopping centres that were built in the 1980s underline the decline of the traditional centres, hastening the exodus out of town.

The pressure on city centres will be exacerbated by the problems of the retailers and the oversupply of developments planned in the 1980s. In the second half of the last decade, the average yearly number of openings of food superstores was twice that of the first half. The proposals for new shopping centres increased from about 30m square feet to more than 150m square feet between 1980-85 and 1988-90.

Meanwhile, there will be little money available to refurbish the town centres. Institutional interest in retail property will suffer as a result of the poor outlook for rental growth and the decline in institutions' commitment to property investment.



Sheffield's Orchard Square centre

Moreover, the report reckons that the emergence of the Single European Market may highlight better, alternative investment propositions on the continent than at home. "Town and city centres in places like Bolton and Bristol may have to compete with those in Mul-

helm and Marseille."

The options for local authorities are stark, in the view of the Oxford Retail Group. If they fail to win back investor confidence by improving the infrastructure, they may as well abandon their efforts to revitalise town centres.

Players who are bucking the trend

In the litany of problems incurred by the property industry, the attitudes of the investing institutions are near the top of the list. In spite of a sharp increase in yields this year, the pension funds and life companies seem determined to sit on the sidelines. When money is spent, it is, for the most part, directed towards developments in their own portfolios, writes Vanessa Houldier.

Exceptions exist, however - although they can be counted on one hand. Why are these players bucking the trend and what sort of properties are they buying?

Of the Scottish institutions, Scottish Widows, Scottish Amicable and Scottish Provident have all made ripples in the market.

Mr David Hunter, the property director of Scottish Amicable, which has £1.4bn under management, is a firm advocate of counter-cyclical investment. He reckons that there are bargains to be had when yields of prime provincial offices stand at 8.5 per cent and prime shops at nearly 6 per cent. He has recently bought a mixed portfolio from Next for £24m.

Scottish Widows, which has a £1bn property portfolio, is also an active spender, with plans to add £100m-worth to its £1bn portfolio.

Mr Andrew Windscale, its fund manager, has been emphasising high-quality rather than high yields. An example is a recent acquisition of a low-yielding but well-placed shop in one of the

prime shopping areas in Bath.

Another life fund, Friends Provident, has spent some £70m this year. "We have been trying to take advantage of the peaks and troughs by buying cheap and selling dear," says Mr David Double, its property fund manager.

Its strategy is to buy properties that are suitable for redevelopment within three to five years and which have an attractive initial yield. Examples include an office in central Manchester, shops in central Leeds and an industrial estate on the motorway network in the south-east.

The strategies of the other players, such as Norwich Union, TSB, Postal, Equitable

Life, also vary widely, with some preferring high-quality properties and others opting for high yields. However, there seems a general reluctance to take on distressed properties, such as half-completed shopping centres. "People are picking up bargains but not taking on problems," says Mr Gareth Evans of Charterhouse Tilney.

Will others follow their example? Many institutions are taking an interest and they may be galvanised into action by the emergence of quality buildings on the market at realistic prices.

Other factors that could lead to an increase in property investment include the growing liquidity of the institutions. In June, 5.4 per cent of the institutions' assets were liquid - a similar level to that after the 1987 crash. In addition, the entry into the exchange rate mechanism and the cut in base rates may influence the decisions made at the next quarter's asset allocation meetings.

Overall, analysts expect institutions to put about £2bn into property this year. Even on the most optimistic forecasts, however, that will mop up less than a quarter of the speculative developments coming on stream each year.

	TOTAL RETURNS (%)			
	Retail	Office	Industrial	All Property
Year to Sep 90	-5.9	-3.4	2.1	-3.5
Quarter to Sep 90	-2.4	-3.9	-1.8	-2.9
Month of Sep 90	-0.4	-1.0	-0.3	-0.6

Investment Property Database

The chairman said, "Give me one good reason for staying in London."



It's increasingly difficult to justify staying in London. It is tempting to consider moving out. Twenty-Five Berkeley Square challenges such conventional thinking.

It comprises ten floors in the heart of Mayfair with a stunning listed facade and a commanding view across the square. No other location can make such a corporate statement.

But today's headquarters must offer more than simple prestige.

That's why behind the facade, we've restored and substantially rebuilt the entire building. So Twenty-Five Berkeley Square now offers up to 51,500 sq ft of prime office space. The result is an elegant combination of classical architecture and highly specified modern office accommodation.

So if you're looking for the ultimate corporate headquarters, take a look at Twenty-Five Berkeley Square. There's never been a better reason for staying in London.

To find out more call Rupert Dodson at Healey & Baker or Tracy Collins at Nelson Bakewell.



A DEVELOPMENT BY RANDSWORTH TRUST LIMITED

ROMSEY, HAMPSHIRE Woodington Mill, East Wellow

Industrial Development Land

- 8.5 acre site
- Planning Consent for 56,000 sq ft
- M27 (Junction 2) 4 miles

FREEHOLD FOR SALE

Ref: MJW/WJG

EDWARDSYMONS & PARTNERS

2 Southwark Street, London Bridge, London SE1 1RQ
Tel: 071-407 8454 Telex: 8954348 Fax: 071-407 6423
LONDON MANCHESTER LIVERPOOL BRISTOL SOUTHAMPTON

**OFFICE
in
BURNHAM -
BUCKS**
520 sq. ft well appointed
with quick access M4,
Heathrow and
Paddington main line.
Tel: (0628) 826504

**COMMERCIAL
PROPERTY
ALSO APPEARS
TODAY
ON PAGES
16, 17 & 18**

Lane Fox



Dollar Street House and Park House
CIRENCESTER, GLOUCESTERSHIRE

Within 30 minutes of Swindon (main line station - Paddington 55 minutes),
Cheltenham, Gloucester and both M4 (J15) and M5 (J11) Motorways.

TWO ADJOINING GRADE II GEORGIAN OFFICE BUILDINGS.

8,000 sq ft approx. (net internal)

Refurbished to particularly high standards.

Fully equipped with light fittings throughout.

30 Car parking spaces.

For Sale as a Whole or To Let in Slices from 1,800 sq ft.

Available immediately on new 25 year lease.

Cirencester Office: 0255 683101 or London Office: 071 489 4785

Head Office: 15 Half Moon St, London W1.

WESTERN AVENUE, LONDON W3

- Suitable for a variety of uses including retail/showroom
- Potential freehold could include adjacent unit

40,000 SQ FT
WEST FIVE CENTRE

LEASE FOR SALE

LEASE FOR SALE

50,000 SQ FT
PENTAVIA RETAIL PARK

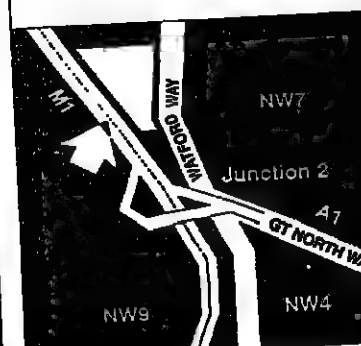
- 415,000 population within a 15 minute drive time
- Prime location with unique profile to M1/A1

WATFORD WAY, MILL HILL, LONDON NW7

- Excellent car parking
- Suitable for a variety of uses including retail/showroom

Edward Erdman
071-629 8191
6 GROSVENOR STREET
LONDON W1K 6AD
FAX 071-409 3124

NBSA/EBF



Enterprise Zone Developments

100% Tax Relief

FOR INDIVIDUALS AND COMPANIES
100% ISA's are available on Industrial and Business units in two of the UK's leading Enterprise Zones:
CORBY and TYNESIDE

with GUARANTEED construction completion before the end of their designated period - mid 1991.

Investment Opportunities are also available within post '91 zones
Prices range from £70,000 to over £3 million for individual properties

Contact: Claire Hobson

EZD Property Group Plc, World Trade Centre, London E1 6UN. Tel: 071 480 7813

Enterprise Zone Developments

SWEDISH INVESTORS

have become a major player in the UK property market with assets exceeding £4 BILLION, and they are still investing - who are they and what do they own? To find out phone: 071-486 6580

PRESTIGIOUS OFFICE BLOCK - MANCHESTER SQUARE

Office suite available providing full business service on short or long term basis. Competitive rates.

Tel: 071-486-0177

SHORTLEAVE TERM Furnished offices in W1 - available now Tel: 071-734 7282

For Sale Freehold

An existing building of 38,600-sq ft net until March 1991, with the benefit of planning permission for a scheme providing 40,200 sq ft net or 45,900 sq ft net of office accommodation

70 Vauxhall Bridge Road London SW1

On the instruction of

Hillier Parker **SECURITY PACIFIC EUROFINANCE**
071-629 7666 Property Finance Division

SWAN COURT

LONDON BRIDGE SE1

Wonderful New Offices

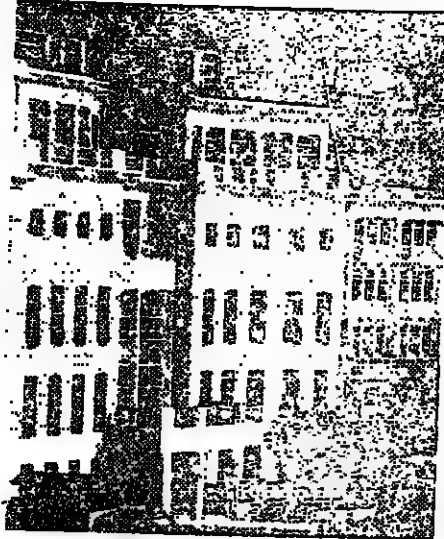
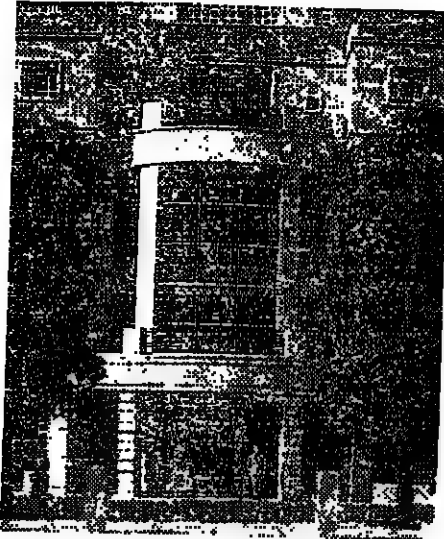
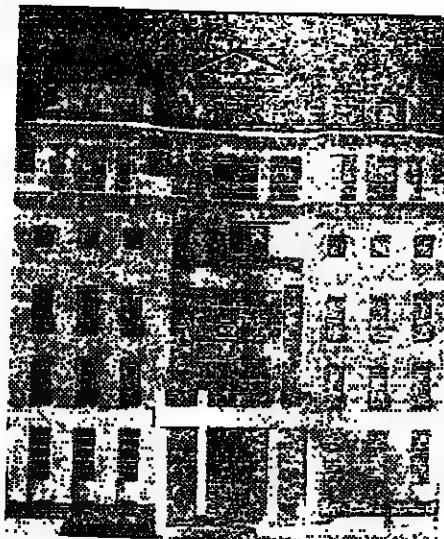
TO LET

071 588 4433

071 403 7250

ATTENTION - ALL Architects, Surveyors, Solicitors, Accountants - Office Suites available, Grosvenor Square from 700 Sq Ft - Ref: JMD 028 0004

ONE KNIGHTS BRIDGE

TRIPLE EXPOSURE

141,000 SQ FT HEADQUARTERS OFFICE BUILDING
COMPLETION MARCH '91

Richard Ellis
071-629 6290
Berkeley Square House, London W1X 8AN

Birmingham 55,000 sq.ft.
Basingstoke 65,000 sq.ft.
Portsmouth 68,000 sq.ft.

(M)

- * Prime city centre offices for the image conscious occupier of the 1990s.
- * Excellent communications for motorways and international airports.
- * Full specification including air conditioning.
- * High car parking standards
- * No VAT on rent

For all enquiries



Symon Smith & Partners

Estates Agents, Valuers & Surveyors
Palladium House, 1-4 Argyll Street, London W1V 1AD
Tel: (071) 734 9082 Fax: (071) 438 1445

MULTI-CURRENCY FACILITIES FOR COMMERCIAL LOANS

6% OFF UK BASE RATES

HANOVER DRUCE FINANCIAL SERVICES can help you reduce your interest costs with credit lines arranged with Bank of England authorised institutions. The benefits of MULTI-CURRENCY MANAGED COMMERCIAL LOANS have been established internationally with Britain's entry into the European Exchange Rate Mechanism.

- The benefits can include:
- ☐ Foreign currency base rates from 0% p.a.
 - ☐ Enhanced capital loan reduction.
 - ☐ Specialist Foreign Currency Management (currently handling over £100 million).
 - ☐ Switching between multi-currencies to optimise repayments.

- The loan criteria includes:
- Maximum loans to 80% of valuation
 - Loans from £500,000 to £10 million
 - Term loans from 1 year upwards
 - Industrial, office, retail, hotels, nursing homes, etc.
 - Freehold or leasehold

IMPROVE YOUR CASH FLOW TODAY

Gordon Langhorne
HANOVER DRUCE FINANCIAL SERVICES
London 071 436 5050

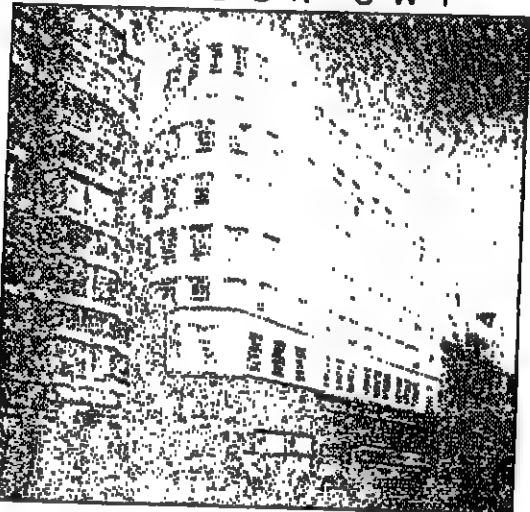
Mike Cold
HANOVER DRUCE COMMERCIAL FINANCE
Birmingham 021 433 6966

WARNING: Foreign currency loans are subject to the requirements of the Foreign Exchange Regulations. The use of specialist foreign currency services is not recommended for private individuals.

Hanover Druce
FINANCIAL SERVICES

ON THE INSTRUCTIONS OF LAND SECURITIES
A Member of the British Property Federation

Haymarket
26 - 28 HAYMARKET
LONDON SW1



REFURBISHED OFFICES
TO LET
6,500 TO 26,200 SQ. FT.

DE&J LEVY

21 St James Street,
London W1A 1UL Tel: 071-930 3028

'PROPERTY HAS A FUTURE'

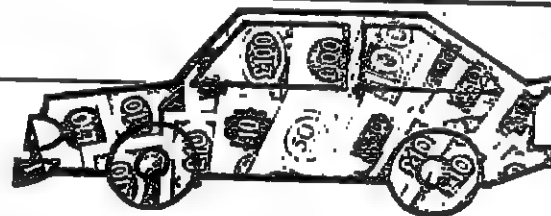
INTERNATIONAL COMMERCIAL PROPERTY CONFERENCE AND EXHIBITION



LONDON, 7th - 8th NOVEMBER 1990
THE QUEEN ELIZABETH II CONFERENCE CENTRE,
BROAD SANCTUARY, WESTMINSTER

Bringing together professionals from all sectors of the global commercial property development, investment and finance industry.

For full information and tickets, contact:
PROFEX, Profex House, 25-27 School Lane
Bushey, Herts. England WD2 1BR.
Tel: 081-950 0400 Fax: 081-950 0448



INVEST YOUR MONEY in a PARKING SPACE

A unique opportunity to invest in prestige Inner City Parking (subject to lease), Retail and Office units in the exciting redeveloped Merchant City Area of



McVICAR

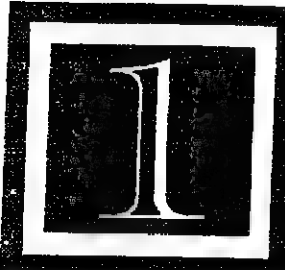
Contact BILL McVICAR 041-332-9982

Sallmanns

Contact ALLAN COOPER 071-409-2222

PROSCENIUM

A NEW PRESTIGE OFFICE SCHEME - WYVIL ROAD LONDON SW8
EQUALLY DESIRABLE TOTALLY SUPERB
IMMEDIATELY AVAILABLE



- Unit 1 - 12585 sq ft TO LET
- Unit 2 - 6130 sq ft TO LET

Baker Lorenz
071-409 2121

20 Hanover Square London W1R 0QQ
Fax: 071-493 3812



PALMERSTON BUSINESS PARK - FAREHAM

PHASE II

A New 94,000 square foot development of light industrial and warehouse units

FOR SALE

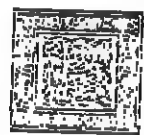
DEBENHAM
TAYSON &
CHINNOCKS
071-408 1161

BOURNEMOUTH 2 x FREEHOLDS

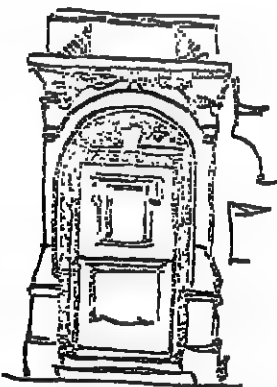
Refurbished period character commercial properties each 2000 sq ft net in courtyard setting with parking ideal for service/professional businesses.

£550,000 - or will split
Tel: 0202 475533 (Business)
0202 395944 (Private)

On the instructions of Formac Properties Home Counties Ltd.



Palace Street, Victoria, London SW1.



A new air-conditioned headquarters Office development
13,135 sq.ft. approx with on site parking
For Sale/To be Let

MELLERSH & HARDING
071-499 0866

43 St James's Place, London SW1A 1RA
Tel: 071-499 0866 Fax: 071-499 1087

PICADILLY CIRCUS LONDON

Opp. Eros - Unique location
SHOP/FOOD SITE
Substantial Premium
Genuine Purchasers Only.
Write Box A287, Financial Times, One Southwark Bridge, London SE1 9HL

Freehold Extensive Shop/Restaurant and upper parts.

Borough High Street.
Only £250,000.
GREENBLATT & PARTNERS
071 620 0393

At London Bridge

Superb ground floor and basement offices with window frontage. 600 sq ft. New lease, no premium. Immediate occupation.
GREENBLATT & PARTNERS
071 620 0393

NR HEATHROW AIRPORT

- WAREHOUSE AND INDUSTRIAL COMPLEX
- 90,000 SQ FT ON 4 ACRES
- AVAILABLE EARLY 1991
- FREEHOLD AVAILABLE AT £5.25 MILLION

CLIENTS AND RETAINED AGENTS SHOULD CONTACT FOR FURTHER INFORMATION

Box A270 Financial Times, One Southwark Bridge, London SE1 9HL

LONDON BERKELEY SQUARE

Elegantly furnished, luxurious office suites for frequent or infrequent use are immediately available if you require prime London office representation, with full service.

For further details, contact
Fiona Gibbs:
Nightingale Secretariat
3 Berkeley Square
London W1X 5HG

Tel: 071-629 6116
Fax: 071-491 4811

AT BLACKFRIARS SE1 16,000 sq. ft.

Superb refurbished office building with car-parking, all amenities. Rent commences only £15 PSF. No Premium.
GREENBLATT & PARTNERS
071 620 0393

Hayes Middlesex

Superb opportunity to acquire excellent offices only £8 psf 6,000/9,000/12,000 sq ft. New lease no prem up to 40 car spaces.
GREENBLATT & PARTNERS
071 620 0393

OFFICE SUITE TO LET

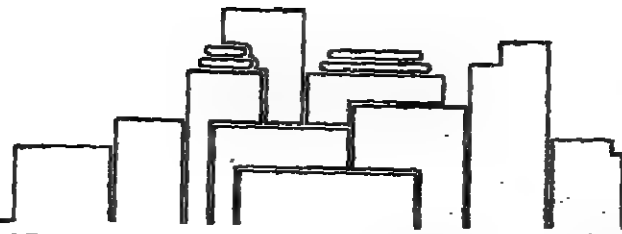
Central London, W2 opposite Edgware Road underground station. Luxury office suite to let, approx 810sf, fully fitted, in recently refurbished building, luxury entrance hall, receptionist area, lift, security. New Lease to be granted.

Please contact:
Tel: 071 724 0453
Fax: 071 706 0328

At London Bridge

Tooley Street superb s/c period offices with spectacular gothic dome and spiral staircase. 900 sq ft. New lease, no premium, only £18,000, pax.
GREENBLATT & PARTNERS
071 620 0393

1520 1000 1000



THE HEALEY & BAKER VIEW



Real estate expertise. Is the answer to do-it-yourself?

The current economic climate has brought increasing pressure on many organisations to cut operational costs, creating a dilemma over the management of their real estate activities.

Is it more cost-efficient to use in-house expertise or to invest in external advice?

The Healey & Baker view is that there are clear and complementary roles for both.

Obviously, strong in-house teams have first-hand experience of their own business, while independents can contribute specialist knowledge, professional contacts and complete objectivity.

To quote James Hollington: "Many organisations are investing in in-house resource and we welcome this growing acknowledgement of the importance of real estate. But this very importance demands market knowledge and experience of the highest level. At Healey & Baker, we feel we are uniquely equipped to provide our clients with both, to help them improve their cost-efficiency."

To find out more, contact James Hollington at 29 St. George Street, Hanover Square, London W1A 3BG or by telephone on +44 71 629 9292. The Healey & Baker view could dramatically change the way you look at real estate.

HEALEY & BAKER

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 8HL
Telephone: 071-873 3000 Telex: 922188 Fax: 071-407 5700

Friday November 2 1990

Emu and Mrs Thatcher

NONE OF the leaders of the four leading member states of the European Community has enhanced his (or her) reputation for statesmanship over the past week. Mr Helmut Kohl and Mr Francois Mitterrand, by their short-sighted behaviour over farm reform, Mr Giulio Andreotti, by his ill-considered agenda for the summit in Rome last weekend, and Mrs Margaret Thatcher, by her intemperate and ill-considered remarks in Rome and again in the House of Commons on Tuesday, have done much to bring both themselves and, worse, the European Community into disrepute.

The EC's immediate priority is to agree a negotiating mandate on farm reform for the Uruguay Round of multilateral trade negotiations. The leaders who have blocked the requested mandate - itself inadequate both to the occasion and the need - should note that many of its partners doubt whether the EC was ever prepared to negotiate in good faith. If failure there is to be, the EC will bear much of the blame for the consequences - and deservedly so.

When deciding to ignore this urgent issue, the leaders needed to have something to say on economic and monetary union that could be justified by its clarity, and its timeliness. They failed on both counts.

The pronouncement itself could readily have been postponed until December. Worse, as Mr Karl Otto Pöhl, the president of the Bundesbank, has pointed out, the next stage on the path to Emu is "nearly incomprehensible". So 11 of the 12 have agreed to a conditional date for moving into an ill-defined transition. What is the point of this?

Unfortunately, Mrs Thatcher's behaviour over the EC can make even the blunders of her counterparts look statesmanlike. She persistently fails to understand that she has to persuade. She can neither impose her will nor, in the end, stop what the other members wish to obtain.

Alas, prime minister

"It is our purpose to retain the powers and influence of this House, rather than denude it of many of its powers," she said, in response to Mr Neil Kinnock, after her diplomatic presentation of the meeting of the European Council. "We are more stable and influential

with sterling, and it is an expression of our sovereignty. This government believes in the pound sterling," she also remarked.

Alas, poor House: alas, poor pound sterling; alas, poor Mrs Thatcher! The first is, all too often, a rubber stamp; the second, a currency that has lost its lustre; and the third a woman who confuses elective dictatorship with democracy.

Treatment of money

Money exists to facilitate the welfare of citizens, not the powers of government. No sense can be made in the debate on Emu, both within the UK and in the EC as a whole, if this point is not remembered. The question must then be whether the long term interests of the citizenry are best served by treating money as within the arena of politics or as part of its constitutional framework.

Nobody would question that the administration of justice must be beyond the purview of party politics. Is this not true of money as well? When one contrasts the experience of the UK under politically managed money with that of Germany under a money managed by its central bank or of the UK under the gold standard, the answer seems clear. The ability of a government in possession of a temporary majority in the House of Commons to manipulate the currency in order to secure a renewal of power from a bribed electorate is not an expression of effective democracy. It is its abnegation.

The case for an independent monetary authority is strong. But a European money is likely to prove the sole route to monetary stability that is also politically credible. Consequently, acceptance of the long term objective of monetary union is not contrary to the interests of the people of the UK, however contrary it may seem to those of people who expect to rule over them.

Much is still to be fought over in the debate on Emu: how much power to transfer to EC institutions, how to effect the best possible transition and how to preserve the most valuable monetary asset that the EC now possesses, the credibility of the Bundesbank. None of this may have been helped by the capers in Rome; none of it has been helped by Mrs Thatcher's obscurantism either.

The survival of Yugoslavia

YUGOSLAVIA is Europe's forgotten people. Since President Tito's death 11 years ago, western governments have turned a blind eye to the destructive force of nationalism which is pulling away the foundations of the state.

It was easy for the west to ignore Yugoslavia's ethnic problems under Tito. His authoritarian rule guaranteed that nationalist disputes were suppressed. His break with Stalin in 1948 ensured generous western economic assistance. To his credit, Tito created a Yugoslav identity.

Yugoslavia is a microcosm of the Soviet Union: it has 10 nationalities and as many languages, three religions and two alphabets. Contrary to Marxist ideology that nationalism would disappear under communism, in both countries nationalism fills the vacuum left by the collapse of that system.

Yugoslavia's six republics have unashamedly used the nationalist card to try to oust the communists. They have also used it as the bridge between the one-party state and the multi-party system. However, Yugoslavs are standing still on the bridge, reluctant to take the final steps to a democratic Europe. West European governments should endeavour to pull them across, or else risk upheaval in the Balkans where, in 1914, Emperor Franz Ferdinand was assassinated.

But before they do so, Yugoslavs must decide in what kind of political house they want to live. It is clear that the old federal structures, which were based on a complex rotation system of the republics in the federal leadership, have been redundant since Tito's death.

Confederal system

One plan, drawn up by Croatia and Slovenia, the two most prosperous republics, envisages a confederal system whereby economic, security and political powers would be devolved to the republics. It could work, provided all the republics created institutions which would respect the rights of all the ethnic minorities.

The alternative to the con-

federal system is a revamped version of the federal model proposed by Serbia, the largest republic. Herein lies the problem. For good historical reasons the Croats and Slovenes fear the dominance of Serbia, as did Tito, who emasculated its dominance and thus preserved the unity of the state. The Serbs now want history redressed.

Ignominious past

Mr Slobodan Milosevic, Serbia's populist, communist president, has obliged. By forcibly reintegrating into the republic the two provinces of Kosovo and Vojvodina, he has raised the spectre of the past. It is an ignominious one, plagued by ethnic hatred, violence and centuries of imperial misrule. These sentiments have resurfaced. They now prevent the republics from setting an agenda for the future. That is why western Europe should insist that, if Yugoslavia is serious about becoming associated with the European Community, it must respect human rights and end the violence.

The problem is that there is neither a political party nor a personality in Yugoslavia able to set the political agenda or transcend ethnic divisions. In this respect, the Soviet Union has a slight advantage over Yugoslavia. Mr Gorbachev commands considerable political authority from the centre. In Yugoslavia, the prime minister, Mr Ante Markovic, has neither the authority nor the power to propose a blueprint. His economic reforms, a praiseworthy model, have inevitably led to falling living standards and a fanning of the nationalist fires.

Western economic assistance per se is no solution. Nor should western governments be tempted into believing that one republic is less nationalist, or more democratic than another, or capable of existing in its own right. But that is not the issue. The issue is whether Yugoslavia have the political will to make their state survive as a viable entity, which could one day become a member of a wider European grouping.

The farmer was asked what he would do if he inherited \$1m. "Well," he said, "I'd continue farming until I lost it all."

The joke is told with relish by Mrs Norma Walden, a Lubbock, Texas, farm wife, who lives in a fine, sprawling home paid for during US agriculture's good times. Her husband, Bill, grosses \$1m a year on hogs and sugar beets, but often he must dip into his equity to maintain his high-cost operations. He has added up his working hours and concluded that he now pays himself less than \$1 an hour.

The Waldens, like many farmers across the country, view with deep concern the US proposal in the Uruguay Round of international trade talks to reduce farm support and trade barriers. This anxiety has filtered up from the grassroots to the US Congress, as the 100 members of the General Agreement on Tariffs and Trade head into the final six weeks of fractious negotiations in the most far-reaching attempt to update world trading rules.

The Bush administration, like its predecessor, has brought to the Gatt bargaining table a proposal which was initially backed domestically by an uneasy coalition of agricultural interests. But the farm trade reform plan has come up against growing protectionist forces in Congress and a strengthening conviction in rural America that the US food supply ought not to be subject to the theories of free-trade academicians. Agriculture trade reform - which seemed achievable four years ago by a popular president at the height of prestige - now appears increasingly unachievable by a president whose ability to provide economic leadership has been thrown into question by the US budget negotiations.

For the Waldens of Texas, the US push for free trade offers the tantalising promise of a lucrative European market for their hogs. But they also would lose the protective shield of the US sugar quotas. In the end, they come down opposed.

"We cannot compete against the low-wage countries," Mr Walden says. "I'd be OK because of the hogs. But I worry about the neighbours who couldn't survive."

More than 35,000 Texas producers have gone bust since 1985 while the US has pursued a cheap food policy, designed to boost exports. The survivors in this fertile state of giant-size farms and ranches are painfully divided over the administration's proposal to the Gatt as are farmers across the country.

Mr Randy Justice, a large rice producer in Bay City, Texas, favours the administration's view. But 25 per cent of the US rice export market was instantly swept away in August when the president declared an embargo on shipments to Iraq.

"Food is used to shape foreign policy," Mr Justice acknowledges. "Whenever the government can tell us who we can sell our products to and who we can't and for how much, then I suppose there is an argument for the farm safety net."

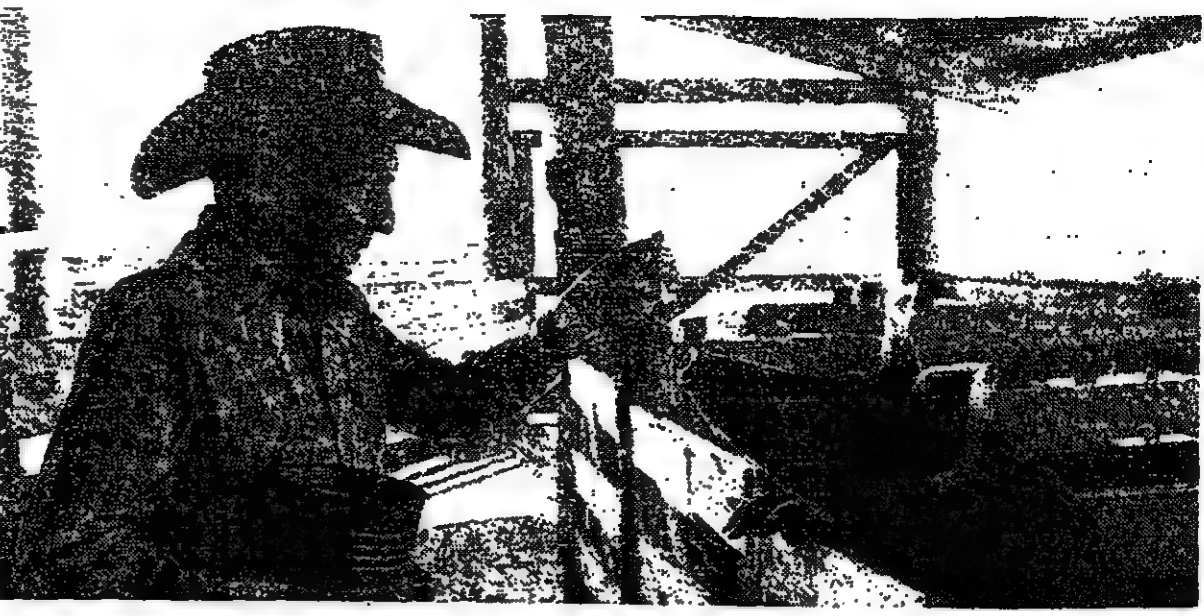
Mr Jim Hightower, the Texas agriculture commissioner, represents the opposing side. He says the populist warns in his Texas drawl that Gatt stands for "Gatcha again".

"Administration spokesmen portray Gatt as a pail of free trade," he says. "What they don't say is that the Gatt will cost Americans drastically, 'freeing' our agriculture production to move from the US to the Third World and 'freeing' our borders for massive imports of foreign produced food."

In the division among American farmers, there are clear points of convergence. They agree almost universally that the price floors, set by the government, are too low to cover production costs - except during those increasingly rare years when short-crop push prices up. They detest the government programmes which provide them millions of dollars a year in production subsidies, but these sub-

US farmers are divided in their response to a Gatt initiative which threatens the subsidies on which they rely, Nancy Dunne reports

Grassroots anxiety in agriculture



Total transfers associated with agricultural policies (\$bn)

	Transfers from taxpayers (1)				Transfers from consumers (2)				Budget revenue (3)				Total transfers (1) + (2) - (3)			
	1986	1987	1988	1989	1986	1987	1988	1989	1986	1987	1988	1989	1986	1987	1988	1989
EC-12	31.7	38.2	45.8	44.1	71.9	78.3	83.7	84.1	0.7	0.7	0.7	0.7	102.9	115.9	108.8	97.5
US	59.4	60.3	49.1	46.3	29.8	30.4	28.0	21.6	0.9	0.7	0.8	0.7	88.1	80.0	74.3	67.2

Source: US Secretariat estimates

dies - called deficiency payments - are sometimes the difference between liquidity and the auction block.

The differences among the farmers arise over the solution. The world is on the road back to surpluses. Production will increase as eastern Europe liberalises; new technology will spur output everywhere. The Bush administration believes the free market is the fairest, most efficient mechanism for determining price and a producer's individual survival. It worries that without multilateral farm trade reform, protection will increase and lead to a new cycle of trade tensions.

Another school of thought holds that the free market is a mirage, sighted only by academics, rich middlemen and politicians, who need not toil for long hours year round "to make a crop". They see the administration as a tool of the five huge grain companies, which thrive on volume no matter what the price. They favour land management programmes, which they believe are environmentally sound, and an international food reserve to provide stability. They say higher price floors - even an international price, linked to production costs - would negate the need for deficiency payments.

In the Congress, 37 senators, from both parties and varied constituencies, have now signed on to a Gatt-cripping resolution which could amend whatever package of trade reforms emerges from the conclusion of the Round in December. If, indeed, any emerges at all. The resolution, which needs only the votes of 51 senators to take effect, means the Senate

could upset delicate compromises so painfully achieved by negotiators in Geneva and Brussels, and bring the entire negotiations to naught.

Similar action has been threatened in the House of Representatives. This opposition, before a completed pact is produced, is highly worrying to the Bush administration. The trade talks were largely launched to correct farm trade distortions after bilateral battling and cajoling - and even a matching export subsidy scheme targeted towards EC markets, the Export Enhancement Programme - failed to convince the Community to restructure the Common Agricultural Policy (CAP). But the vocal opposition of many farm interests blemishes the picture of unity among US farmers which negotiators have assumed in the Round.

President Bush has gambled heavily on the success of the Round. In defiance of Congress, trade disputes over subsidies, market barriers and patent protection have been relegated to the multilateral bargaining table, a practice which has left Congressmen and powerful interest groups frustrated and mistrustful.

Producers say cuts in subsidy levels which fall short of complete elimination 'only perpetuate the same relative inequities'

For the US, the timing of the Round has been particularly unfortunate. At the start, President Reagan's prestige was at its height. The Republicans controlled the Senate, the American economy was flourishing, and the US was undisputed leader of the western world. All feats seemed possible, even a world without government-supported agriculture.

But four years later, the US economy appears dangerously anemic; it is in dire need of the transnational trade expansion could provide. The improvement in the trade deficit has stagnated. Textile imports reached a record high for the first eight months of the year; steel imports have attained their highest level since last October. Demands for protection, staved off during more prosperous times, are gathering strength as they always do when unemployment rises.

The original US farm proposal phase out all trade-distorting subsidies and quotas over 10 years driving grudging backing from the mainstream commodity groups, the grain traders and agribusiness. However, when reality intruded and the US put forward a compromise plan which would cut export subsidies by 80 per cent and internal supports by 75 per cent over 10 years, producers of sugar, cotton, peanuts and dairy products turned against the administration.

Across-the-board percentage cuts in subsidy levels which fall short of complete elimination "only perpetuate the same relative inequities", the producers declared in a letter to Mrs Carla Hills, the US trade representative. "The playing field may be at lower

elevation, but it would have the same intrinsic tilt before the reductions." The revolt among farm groups, which have long enjoyed quota protection, was by no means unexpected. But the administration seems to have been caught off guard by the strength of a coalition of interests opposing the Gatt, which includes textile, steel, environmental interests and other manufacturing groups.

The US government deadlock over the budget carries over into trade policy. To block protectionism, the president needed only to muster the support of one-third of the Congress. To get Gatt implementing legislation passed he will face the more daunting challenge of mobilising majorities in both houses.

The seeds of the rebellion were planted long before the Uruguay Round, with the passage of the US-Canada Free Trade Agreement. In Minnesota, Mr Mark Ritchie, a young former chicken farmer working in the office of the state agriculture commissioner, began to raise the alarm after seeing the losses suffered by wheat farmers to their Canadian neighbors.

Mr Ritchie took a leave of absence from his job, travelled with his family and two credit cards to Europe where, he studied the Gatt and formed alliances with EC farm groups. Returning to Minnesota, where he now heads the Institute for Agriculture and Trade Policy, he began co-ordinating the domestic resistance among farmers who were radicalised by the record number of bankruptcies in the last decade and who joined with other protectionist interests.

Increasingly, interest groups and congressmen have complained that they have not been consulted in advance about the US negotiating position. Senator Tom Daschle, who has not yet signed on to the Senate resolution, took to the Senate floor last week and grumbled: "Despite requests based on US law, the US trade representative will not hold field hearings that would allow ordinary farmers to state their objections to the US proposal for Gatt."

Senator Daschle's worry is this: the US proposal would permit income supports separate from production, but the administration will support such payments for US producers.

New farm legislation passed last weekend tends to support this concern. The new five-year \$54bn programme cuts \$13.6bn for producer supports and freezes income support prices at the low levels set in the 1985 law with no adjustment provided for inflation. Production subsidies will be reduced by 15 per cent from next year. Thousands more farmers, whose subsidy checks have kept them in business, are likely to be dispossessed.

The budget squeeze has forced the US to "unilaterally disarm," something Mr Clayton Yeutter, the US agriculture secretary, has vowed would never happen unless the Round produces farm reform. He has pledged to return to Congress with new plans to keep US farmers "export competitive" if the Gatt fails. But the cost must fall somewhere - if not on the treasury, then on the consumers or the farmers.

Meanwhile, there are reports that, with the pressure on, fault lines are appearing in the administration's solid front. Mr Yeutter, it is said, publicly disputed the government's mantra: "No agreement is better than a bad agreement." He is reported to have said: "No agreement is a weak option."

Sounding increasingly troubled, the agriculture secretary, last week in Seoul called the entire world to "line up in opposition to the European Community" and warned that failure in the Round would mean "hand-to-hand combat in trade".

Yet, there is a different tune sung in many parts of the US heartland. There, a common refrain these days among farmers remains: "The EC is the best ally we've got."

Sand storm in France

When King Hassan II of Morocco cancelled a planned cultural festival in France earlier this month in anger at the publication of a book attacking his human rights record it seemed like a bit of pique, as I reported at the time.

But the row has developed into a full-fledged political storm, forcing Roland Dumas, the French foreign minister, to fly to Morocco next week in a bid to placate King Hassan.

The Moroccan government has complained bitterly in the last few days about what it claims to be a "campaign of denigration" in the French media, led especially by Antenne 2 and Radio France International, the state broadcasting organisations.

The roots of the Moroccan irritation, however, are to be found in the publication of "Notre ami le Roi," by Gilles Perrault, a vigorous onslaught on King Hassan's government which has already sold 80,000 copies. The royal fury appears unlikely to damage its chances of remaining on the bestseller lists.

King Hassan's conviction that there is a concerted French campaign against him has been reinforced by news that Danielle Mitterrand, the wife of the French president, planned to visit a Sahrawi refugee camp in Algeria.

The row has provided a golden opportunity for the French press to bring up its favourite anecdotes about King Hassan, who, despite bringing an end to a century of French rule in Morocco with his firmure, limousines and personal ambulance to this year's Franco-African summit in La Baule, still kept his fellow heads of state waiting at every session.

The king, who has been on the throne for 29 years, can recall an era when the French government would not have tolerated such impertinence to a friendly ruler, still less

permitted the state radio or television stations to embroider on it.

But times have changed. Pierre Joxe, the interior minister, commented yesterday, "We are not going to set up censorship just because there is a book that displeases a foreign government."

Rare virtues

Detlev Rohwedder, the boss of Germany's state Treubund agency, which is charged with supervising 8,000 moribund German companies, is a hard-bitten businessman - he is returning to his job as chairman of the Hoechst steel group at the end of the year.

But he is outspokenly critical of unscrupulous west Germans who, in his view, might be trying to make a fast buck east of the Elbe.

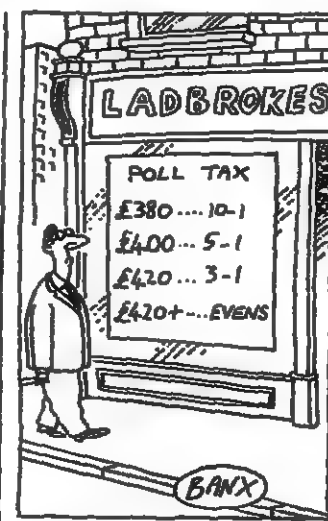
He adds drily, "These are not virtues for which we Germans have much of a reputation in the world."

Numbers game

The 10-ft long "engine" built by the Devon-born mathematician Charles Babbage nearly 150 years ago is generally acknowledged as the world's first digital computer.

Not that his three-ton cast iron contraption in the Science Museum, South Kensington, bears much resemblance to a modern lap-top model.

Indeed, poor Babbage failed to complete any of his mechanical devices which were intended to combine complex mathematics with "decisions" based on their own computa-



tions. The museum has just begun working on a mechanical jigsaw puzzle to reconstruct the 4,000 parts in steel, bronze, and iron, in order to have Babbage's Difference Engine No. 2 working in time for the bicentenary of his birth next year.

"By building a Babbage engine to original designs we have set out to prove that these machines could have worked in Babbage's day," says Doron Swade, the museum's curator of computing.

Building the engine and mounting an exhibition will cost £500,000. The museum is hoping that today's computer giants will divert a small portion of their profits in the direction of South Kensington.

Pen power

As if firing jet planes, riding powerful motorbikes, and reforming one of the world's largest economies, was not enough, Brazil's President Fernando Collor has taken up journalism.

"Sometimes he likes to clar-

ify his views in print" explains Pedro Luis Rodriguez, one of his spokesmen.

The president's most recent foray into print came yesterday when all the country's leading newspapers carried a long article bearing his signature.

Entitled "Where is the intolerance?" it was meant to explain why he had passed a decree last week introducing the power to ban certain television programmes.

The decree has been widely condemned as censorship particularly coming from a President publicly committed to reducing the role of the government in people's affairs.

Brazilians are probably the world's greatest TV addicts, and the current most popular serial has some explicit scenes. "In his article Collor argued, 'The measures we have taken to limit the outrageous programmes endemic on Brazilian television can no more be compared to censorship than can a legal sentence backed up by the judicial process be compared to the abusive suppression of human rights'."

He explained, "what we are trying to achieve in Brazil is a revolution, at least of habits."

Perhaps the most famous victim of this new revolution to date is the country's former Justice Minister, a married man, who had to resign last month after an indiscreet cheek-to-cheek dance with the Economy Minister.

Striker

An election tip. Brian Lenihan, sacked from the Charles Haughey government, but still a candidate in next week's Irish presidential elections, is an old footballer who can be expected to play harder as the game gets tougher.

Peter O'Donovan, a member of the FT staff, remembers Lenihan playing for Dublin's Shelbourne team in the 1940s. Says O'Donovan, "He hadn't got class... but he would run straight through."

BUSINESS



PAUL JUDGE
Doing it all over again

PETER DAVIS
Reed's quiet transformer

T. BOONE PICKENS
Japan Inc. in his sights

STC
That shrinking feeling

FREE 84 page supplement with November issue. The BUSINESS 1000, the most comprehensive and up-to-date guide to Britain's top companies, and UK corporate trends.

ON SALE NOW AT LEADING NEWSAGENTS

Place a regular order with your newsagent, or Fax 071 351 2794 for subscription details
BUSINESS, 234 King's Road, London SW3 5UA. Tel: 071 351 7351.

BUSINESS IS AN ASSOCIATE COMPANY OF THE FINANCIAL TIMES AND THE CONDE NAST PUBLICATIONS

1550 11/2/90

POLITICS TODAY

Full tilt at the mythical enemies

By Joe Rogaly



There is no diva like an old Mrs Margaret Thatcher. Her latest performance in her now familiar and much-loved role as the Dons Quixote of cloud-cuckoo-land was a triumph. You had to be in the House of Commons on Tuesday afternoon to get the full flavour. There were no surprises, just the usual tearing up of her text after reading it and the reassuring sound of the well-known ad lib to follow. The text, 99 per cent written by her own staff, said that we are enthusiastic members of the European Community, the ad lib sounded as if they warned the European villains to back off, although they read better next day.

She knew she was courting danger. "Was that all right, John?" she asked the chancellor of the exchequer as she bowed down after one question. "Was that all right Douglas?" she whispered to the foreign secretary after another. In this half-hesitant, half-hercic manner, she was slaying the mythical enemies of the British people. Down went those who would impose federalism upon us by the back door. "Aargh" said those who would dilute our sovereignty. Those who had failed to recall, as Mrs Thatcher reminded her, that Britain is a minority of one in the Europe of 1940 simply hung their heads in shame. There'll be blue birds over the white cliffs of Dover tomorrow, just you wait and see.

None of the slain monsters exists. The EC cannot be a federation while it has no independent ability to tax, while its decisions must be executed for it by national governments and, above all, while its very structure is that of a strong association of independent nations bound by treaties voluntarily signed. Britain's membership could be ended in an hour by a single parliamentary vote. There is a pooling of certain carefully circumscribed powers, in agriculture and in foreign trade and one day perhaps over the management of the currency. You take majority votes on certain subjects because it is in your interest to do so, even when you have voted against. This is a voluntary structure that works so long as it suits everyone. When it does not, as in the EC failure to agree its stance in the GATT negotiations on farming subsidies, it falls down. National interests prevail.

Our Dons Quixote declines to perceive this. The European Commission, says she, is striving to "extinguish democracy". The question facing the Conservative party in 1991 is, does any such piffle matter? There is one circumstance in which it

might. It is not difficult to sketch it out. The 11 members of the EC accept a compromise on the next stages of economic, monetary and political union. The British government is inclined to acquiesce, but the British prime minister is not. The material is there for a domestic political explosion. This would not add much to history, beyond a footnote to take part in yet another arrangement that it eventually embraced. It could, however, disturb the Tories during the run-up to the next election.

A week ago this seemed unlikely to happen. It still does, but Downing Street has been slightly unnerved by the successful ambush perpetrated by the Italians last weekend. There was no great dust-up during the actual meeting of the 12 heads of government. A statement issued from Rome to No 10 on Friday and rejected was produced on Sunday morning and issued as a communiqué. The histrionics came afterwards.

The Italians may set another trap to catch our diva when the intergovernmental conference, one on political union, the other on economic and

monetary union, open in Rome in six weeks. Once we are over the Christmas holidays there should be a period of calm. Luxembourg takes the EC chair for the first half of 1991. The Netherlands follows. This means that during all of next year the two conferences will be managed by small-country politicians who seek compromise. They will set the agenda. They will prepare the draft communiqué. As the foreign secretary, Mr Douglas Hurd, puts it, he will disappear down one rabbit hole, to negotiate the clauses on political union. The chancellor, Mr John Major, will vanish down the other, to negotiate economic and monetary union. The fact that Mrs Thatcher's theatricals have been seen through by everyone makes their job harder.

Yet Mr Hurd's fingering of the veto card in his pocket should keep the political union conference, which starts with lukewarm proposals, under control. Mr Major, who has thought through the possibilities for a year ahead, has the tougher task. He has to play the veto, which is an ace but not an ace of trumps, against strong French and German

desires to see progress. Mrs Thatcher cannot quite grasp the genuine feelings behind Chancellor Helmut Kohl's desire to move forward as a "good European". In the foreign office view this will prevail over doubts expressed by Herr Karl Otto Pöhl as to the wisdom of doing anything that dilutes the purity of the Bundesbank - such as creating a "good European". In the foreign office view this will prevail over doubts expressed by Herr Karl Otto Pöhl as to the wisdom of doing anything that dilutes the purity of the Bundesbank - such as creating a "good European".

Mr Major's career would be enhanced if he demonstrated that he had negotiated in good faith but could not persuade the French and the Germans to accept a more realistic timetable than now exists for currency convergence and the evolution of a European central bank. If that happened the EC might well be one of the issues in the next election, although Labour would not allow it to be against them. Who would the opponent be? By accident rather than design the Tories could find themselves running for British office against Mr Jacques Delors, a huge joke considering that he is not a British political party. Yet it could come to that. For what

none of the triumvirate - prime minister, foreign secretary, chancellor - has a good feel for any more is how much science the continental Europeans will allow themselves in the interests of British participation. From the government's point of view the outlook is more uncertain than ever.

The prime minister's attitude to President Saddam Hussein is a different story. He is no windmill: the threat to the Gulf is real. Mrs Thatcher is at her clearest in pointing this out, as she did again on Tuesday. There is a feeling in Downing Street that war could come at any time, since the weather is now nearly right for it, opening a window that will close again in February. President Saddam could avoid war by withdrawing from all of Kuwait unconditionally; alternatively he could throw the alliance against him into confusion by withdrawing from all save his coveted Rumaila oil fields and a couple of strategic Kuwait islands. What could be done then is a matter of some debate. Encouraging Kuwaitis to return to the vacated portion of their country might place them as targets for a renewed attack.

Meanwhile, the temperature is being stoked up by British and American expressions of determination. The question is whether this is intended merely to bluff President Saddam out of the territory he has occupied, or whether it is genuine. It is a little of each. President George Bush and Mrs Thatcher want to tilt the balance in favour of Russians. They see as supportive of potential military action like Mr Edward Shevardnadze rather than frenetic deal-makers like Mr Yegor Gerasimov.

The last time the prime minister talked war she was not bluffing. This time she rejects estimates of the number of US and British casualties war might bring, on the ground that it is impossible to foretell such things. She was informed that there would be 3,000 British casualties when her armada set off for the Falklands. In the event the final figure was below a tenth of that. It is understood that in the Gulf the error could be in the other, terrible, direction. Yet there is no outward sign of wavering, rather a disinclination to estimate casualties in advance. When she spoke in the Commons on Tuesday Mrs Thatcher had not been on the telephone to President Bush for about 10 days but she is certain of his determination to achieve the very letter of the UN resolutions, by force if need be. Nobody doubts here.

Why Higher has an edge on Advanced

James Buxton reports that Scottish education appears to have balanced the depth-breadth trade-off which troubles the English debate

The headmasters of Britain's top public schools heard at least one cheering speech during their recent conference in Aberdeen, which was full of expressions of gloom about the state of the English education system. It came from Mr Malcolm Rifkind, the Scottish secretary, and was described as "music to our ears" by the conference chairman.

Mr Rifkind pointed out that 35 per cent of youngsters in Scotland stay on at school after the age of 16, compared with only 3.5 per cent south of the border, and the proportion should soon reach 65 per cent. He indirectly attributed this to the fact that very few Scottish schools offer A-levels.

At Drummond Community High School, a comprehensive in a lower middle-class and working-class area in Edinburgh, 70 per cent of children stay on at 16 for a fifth year and 25 per cent for a sixth. They are offered a flexible menu the highlight of which is the Scottish Higher grade exam.

Higher is taken by children who have usually passed eight Standard grades (the Scottish equivalent of GCSE) at the end of their fourth year. Unlike A-levels, of which people in England do only three, often in related subjects, it is normal in Scotland to take four, five or even six Highers.

In most schools pupils choose from a combination likely to include English, mathematics, a science, a language and another arts subject such as history or geography. This breadth, spanning arts and science, is offset by the fact that the depth of knowledge required is less than for A-level, and this is reflected in the fact that Scottish university courses run for four years

rather than the three of an English university. But Highers meet the criticism levelled in England at A-levels that they are too narrow and - for many students - too difficult, to the extent of discouraging people from staying on at school after 16. The children at Drummond who obtained upper grades in Standard grade take five Highers in a course that lasts little more than two terms, since the exams in Scotland begin in late April. "It's a squish to get the necessary 120 hours of teaching in, but it can be done," says Mr Kenneth Thompson, the headteacher.

Those armed with middle grades do a form of bridging course which may involve completing Highers in the sixth year. Those with lower grades do not try Highers but do short National Certificate courses under the Scottish vocational education system, widely held to be more effective than its English equivalent. Though children with three to four good Highers passes should qualify for a Scottish university, those going on almost always stay at school for a sixth year and take another exam - the certificate of sixth-year studies (SYS) - in two to three subjects.

The SYS is a one-year course (unlike the two-year A-level) and is different from it by requiring a written dissertation in each subject, making it more like university work than A-levels. Each year about 15 students from Drummond, out of an annual intake of about 100, go to university or to a college of education.

At George Watson's College, the vast (2,100 boys and girls) private day school in Edinburgh which counts among its alumni both Mr Rifkind and Dr Eric Anderson, headmaster of Eton, A-levels are unknown and almost all pupils do Highers. "Some do all five or six Highers in their fifth year, and some of them do a number in their fifth year and more in their sixth," says Mr Frank Gerstenberg, the principal. "The beauty of the Scottish system is that it's so flexible. The brightest pupils do all six

at once. Others concentrate on the ones they're best at in the fifth year and turn to the weaker subjects in the sixth year. With Highers you avoid that traumatic business of a boy failing A-levels at the end of his sixth year when he is too old to stay on at school and has to go to a crammer.

"It's a myth that you have to do A-levels to get to Oxbridge," says Mr Gerstenberg, who sends 30 per cent of his university candidates to English institutions, including Oxbridge, each year. "You can get a very high level in A-levels by cramming but that is not possible with SYS," he says. Some of the pressure may be taken off youngsters by the fact that many of them are offered university places during their SYS year on the strength of their Highers.

Dr Anderson of Eton says Highers should be the model in

England for an intermediate exam between A-levels, which he would keep for the brightest, and a technological exam. Significantly, Mr Rifkind admitted to the Headmasters' Conference that Highers might not do enough to prepare pupils who have to compete at university with English students trained in the more rigorous A-levels and may not "provide parity with the products of the best European systems". A committee under Prof John Morrie of St Andrews university is looking at options including a two-year Higher course. However, that could discourage some students from staying on at school.

Prof Howie believes that if the Scottish and English systems move closer by the end of the decade, it is more likely to be because of "the Scottishisation of English education than the Anglicisation of the Scottish system".

LETTERS

The key to wider share ownership

From Lord Vinson.

Sir, You have printed a number of letters on the CBI Task Force Report on Wider Ownership. The core of my argument in the supplementary memorandum to that report was that, as the growth of institutional ownership is a direct consequence of the pattern of UK pension provision, then the key to wider ownership lies in companies' own hands, as they control the pension structure.

Gradually redistributing the wealth in existing pension funds to the direct account of the ultimate beneficiaries would bring great motivational benefits and would help the savings state. People are more likely to save additionally when they have their own identifiable savings pot.

As the law stands there is nothing to prevent companies from encouraging employees to have a personal pension by salary enhancement, rather than joining the company pension scheme. Laudably some companies, notably Legal and General, already offer this.

As George Copeman (Letters, October 27) says, my proposals may well expose the funding inequity of many company schemes. So much the better. Currently long stayers and high fliers are carried to a substantial degree on the backs of the contributions of early leavers and slow plodders. However, existing pension arrangements, and the golden shackles that go with them, look increasingly anachronistic in an age of ever-growing labour mobility and flexible work patterns designed to suit

especially the needs of female employees. My suggested route to a potentially massive expansion in ownership is voluntary. There is no compulsion on anybody to leave or join a corporate pension scheme. But unless an attempt is made gradually to change the present pattern of pension provision by turning what is nobody's money into somebody's money, there is no hope of reversing the ever-growing trend towards institutional ownership.

Companies will only have themselves to blame if they are concerned about institutional dominance of their shareholdings and do nothing about it. Vinson of Roddam Dene, House of Lords, Westminster SW1

would be aware of the situation before reading about it in their newspapers next day. The Stock Exchange rules should be amended to disallow uncovered bear transactions. This would seem to have no investment implications. Market makers should probably be exempt from this rule. It is part of their day-to-day business but such exemption should not extend to the broking arms of the conglomerates which own both brokers and market makers.

Adoption of the rules applying in some of the continental markets whereby any share that moves up or down by more than 10 per cent in a day should be automatically suspended for a short time. This would allow a cooling down period during which the sellers, market makers and brokers would have an opportunity of reconsidering the situation. Such brief suspensions could be given maximum publicity so that private clients

are likely to drive away some existing investors. The longer-term ramifications could be more serious because, if the Stock Exchange and, as a result, the City generally continue to suffer from the excesses of the few, this could impact on the City's status at a time when it is already under increased competition from Europe.

Action should be taken now before matters get even more out of control. My recommendations would be:

- Adoption of the rules applying in some of the continental markets whereby any share that moves up or down by more than 10 per cent in a day should be automatically suspended for a short time. This would allow a cooling down period during which the sellers, market makers and brokers would have an opportunity of reconsidering the situation. Such brief suspensions could be given maximum publicity so that private clients

One-stop shop principle hides a flaw

From Mrs Celia Hampton.

Sir, Sir Leon Brittan ("Miscellaneous doubts on EC mergers," October 11) explains very clearly how the new regulation offers a one-stop shop for large-scale mergers - in principle. However, the principle surely hides a practical flaw: how can the national competition authorities decide whether to transfer an investigation to them unless they know something about the merger?

Without information they cannot assess whether the merger poses a threat to local competition (Article 9) or raises a public policy issue (Article 2). Indeed, unless this issue is one of those named in Article 21 (prudential rules, plurality of the media or "public security"), they have to persuade the Commission itself that the grounds on which they want the transfer are justifiable in European Community terms. Their ability to argue their case depends on knowing some of the details.

It is no doubt churlish to cavil when the competition commissioner himself relies on a spirit of cooperation with national competition bodies to ensure a one-stop process. But sooner or later cases will arise where collaboration is difficult because of shortage of time, pressure of work on the Commission's merger unit, or even strong disagreement. Sometimes the national and European investigators will need to know different things. They will always have to work against the clock. Whatever the law, national authorities will have to start inquiries straight away, even if they have to make them informally. It seems that the regulation cannot unambiguously offer a single investigation process, although only one authority can make the decision at the end of the process. Who that will be may not always be obvious for the companies involved, at least in the first weeks of an investigation when much of the work has to be done. As long as there is room for argument about a transfer, a company would surely be unwise to tell its local competition authorities that a planned merger is none of their business. Celia Hampton, Flat 2, 40 Anson Road, NW

Time to review national transport policy

From Mr John Beishon.

Sir, The article "Stammering tomorrow," October 19 highlights the need to reduce traffic congestion in south-east England. Consumers share these concerns, as a recent survey for the Consumers' Association has shown.

Our survey also tested public support for some of the measures which, according to your article, have been suggested by the London and South East

Regional Planning Conference (Serplan) to deal with the problem. The results showed wide support for improving bus services, enforcing traffic regulations strictly, and improving facilities for cyclists and pedestrians. The majority favoured banning cars from congested areas and almost three out of four people agreed that there is a need to limit the amount of traffic in large towns and cities at busy times. These results

suggest that the public does accept the idea that car use should be restrained, although road pricing was a decidedly unpopular option. The association is concerned at the government's piecemeal approach to transport. An independent review of national transport policy is overdue. John Beishon, chief executive, Consumers' Association, 2 Marylebone Road, NW1

GAIA HEDGE II

TOP

THE WORLD'S PERFORMER⁺

Fund	Performance
GAIA HEDGE II	185.6%
TOP PERFORMER GAIACORP III	155.4%
MANAGED CURRENCY AVERAGE	105.4%
PERFORMER	105.4%
NIKEFI	105.4%
DOW	105.4%

ALL FUNDS IN SECTOR CURRENCY US\$ INCOME REINVESTED
MICROCAP MANAGED CURRENCY SECTOR (49 FUNDS)
% CHANGE OFFER TO OFFER 05/05/84-10/10/89

Gaia Hedge II has achieved a 185.6% net return over the 29 months since launch, or a 54.4% compound annual return.

Pioneered by Gaia Corp, this new generation of currency fund utilizes forwards and options in a portfolio of long and short cross currency positions, determined by technically based optimization systems, proven in six years of currency trading. The result is a return to risk ratio five times better than an equity index, and a target return to investors of over 36% per annum.

That consistency has secured us the top slot out of 1800 offshore funds worldwide.

Independent from equities, Gaia Hedge II represents the perfect vehicle for prudent diversification in bull, bear and static markets.

No portfolio is optimal without it. So why not join the growing number of institutional and private investors who have already recognised its significance?

If you'd like to hear more, telephone 071-493 7455 or clip the coupon.

Please send me my free information pack.
To: Gaia Corp U.K. Limited,
20 Upper Grosvenor Street, London W1X 9PP.

NAME _____

COMPANY _____

ADDRESS _____

POSTCODE _____

TELEPHONE _____

Source: Microcap Securities World Survey of 1800 offshore funds calculated on an offer to offer basis with income reinvested to 10 October 1989.
Past performance is no guarantee for the future and the value of investments can fall as well as rise.
Source: the price of shares is denominated in US Dollars, it should be remembered that changes in rates of exchange between currencies may cause the value of the investment to fluctuate.
This advertisement is issued with permission of Gaia Corp Limited (the Investment Manager of Gaia Hedge II), by an U.K. subsidiary Gaia Corp U.K. Limited which is a member of BANC and may not fall within the U.K. Investor Compensation Scheme. Applications to subscribe for shares in the fund may only be made on the basis of the prospectus. Applications, however, are not subject to any prior review or approval by the Financial Services Commission. Details of the fund may not be published within the U.K. other than in publications approved and those to whom an authorised person is permitted to provide such a notice.

GAIACORP
CURRENCY MANAGERS

CONGRESS PARTY CHANGES STRATEGY

Bid to remove V.P. Singh gains political momentum

By K.K. Sharma in New Delhi

A MOVE to replace Mr V.P. Singh as India's prime minister with another leader of his Janata Dal party gathered momentum yesterday with indications that this would win the government crucial support from Mr Rajiv Gandhi's opposition Congress party.

Evidence that the Congress party was changing its strategy, ahead of the crucial conference vote to be taken in Parliament by the National Front coalition next Wednesday, emerged when it unexpectedly voted with a regional Janata Dal government, allowing it to

win a vote of confidence in the western state of Gujarat.

The Congress move is thought to be aimed at isolating the Hindu fundamentalist Bharatiya Janata party (BJP), which last month deprived Mr Singh of his majority when it withdrew support for his coalition.

BJP leaders have been active in the campaign to build a Hindu temple at Ayodhya, northern India, on the site of an existing mosque.

Hindus stormed and damaged the mosque on Tuesday, provoking clashes which con-

tinued in several states yesterday.

At least 18 more people were killed, further areas came under curfew and the army was asked to make a show of strength in many towns.

Both main Indian political parties are thought keen to avert a general election at a time when the BJP is gaining strength due to its appeal to the Hindu majority.

A Congress spokesman made it clear yesterday that his party would vote against the government if Mr Singh remained at its head but prom-

ised "constructive co-operation from outside" if the Janata Dal elected a new leader before parliament's one-day session on November 7.

Clear indications were available yesterday that a sizeable section of the Janata Dal was preparing to replace Mr Singh. A statement issued by three senior cabinet ministers and four members of parliament said that "political leaders who allow personal factors to prevail at the cost of national concerns will never be forgiven by the people".

In the running to succeed Mr

Singh are Mr Devi Lal, whom he dismissed as deputy prime minister in July, and Mr Chandrashekhar, a prominent party figure who has long aspired to become prime minister. Mr Shekhar yesterday said he saw nothing wrong in getting Congress support for the survival of the National Front government.

Mr Singh has already written to Mr S.M. Bommai, the Janata Dal president, offering to step down. The National Front leadership is meeting today and an outcome is expected by Monday.

THE LFN COLUMN

Bringing politics into sterling

The disarray in the Thatcher government suggested by Sir Geoffrey Howe's resignation comes at a tricky time for UK economic policy. Since ERM entry, the foreign exchange markets have become more central to that policy, not less. The assumption that UK base rates were coming down had already been quashed by the authorities yesterday before Sir Geoffrey's departure, or indeed before the rise in German interest rates. But it all makes for a tricky time for sterling, which at one point yesterday was the weakest member of the ERM at DM2.93.

Granted, the rise in German rates was quite unlike the last one in October 1988. Then, the Bundesbank's move was instantly copied by the rest of Europe. This time, it followed interest rate cuts in France as well as the UK. Times have changed, and economies are more divergent now than for a very long time. Even allowing for yesterday's extra dose in UK political risk, there will still be those in the London market hoping for 13 per cent base rates by Christmas.

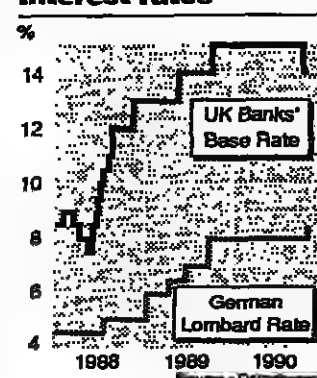
But it will take delicate timing, if at all. If a rate cut is interpreted as a genuine sign of economic slowdown and not a concession to inflation, it need not harm the currency. When France trimmed its interest rates on Wednesday, the franc actually rose. But the Confederation of British Industry's plea for lower interest rates this week was based on the fact that it is caught by rising wage costs which it cannot pass on in prices. From the viewpoint of the foreign exchange markets, that sounds like a good description of what ought to be happening at this point in the cycle.

Germany

First, the good news. By gently tightening monetary policy when German inflation has only just crept over 3 per cent, the Bundesbank has demolished the notion that it had lost some of its authority. Raising the Lombard rate, with the first pan-German elections only one month away, is not something which will endear Mr Kohl to Germany's ruling coalition. Not only is the Bundesbank still resolutely independent of political pressures, it has also sent a shot across the Bonn government's bows, warning it against trying to finance unification by loosening its fiscal stance.

The bad news is that this is scarcely a private German matter. Business confidence east of

Interest rates



leader in Maryland, ought to be a worry for First Maryland Bancorp, which is number two in the area and AIB's US flagship. First Maryland is far less exposed to the depressed real estate market; but the recent problems in US banking demonstrate that even the best banks are starting to be infected by the problems of the worst.

Bunzl

It was the timing rather than the substance of sweeping board changes at Bunzl which came out of the blue yesterday. Not that the departing chairman and chief executive lacked the stomach for a fight; as recently as early September he had resisted fierce calls from frustrated shareholders to resign. Investor impatience is understandable. Bunzl was a classic 1980s glamour stock, outperforming the market by a factor of five until 1985 and then falling back to end the decade where it started. Earnings per share last year were lower than in 1985.

The question is where the shares go now. Yesterday's statement did not look considered enough to be immediately reassuring, but in the circumstances that might be forgiven. So long as no bad trading news lurks behind the executive struggle, there is no reason to punish the shares further at the moment. While the episode looks like a victory for investor pressure on the non-executive directors, it must be remembered that the shares have halved in value since January. Moreover, the company's stock performance while the offices of chairman and chief executive were combined was not exactly sudden.

North West Water

North West Water's first step on the acquisition trail, looks rather sounder than some of the previous moves by the newly privatised water companies. It has done the sensible thing and decided not to jump into the messy Caird affair, although there would have been some geographical attractions. Its move into the US, may be rather ambitious, but it has bought a profitable business and by doing a friendly deal it has been able to make sure that there are no obvious horrors lurking in the balance sheet of its target. The £51m purchase should not dilute earnings and, with a £1bn market capitalisation, it is not going to stretch North West's financial resources.

Big stakes in Japanese by-election

Voters get their say on Kaifu's Gulf strategy, says Robert Thomson

WHEN Mrs Michiko Goto wants to rouse local voters, her campaign speeches turn to a wartime past as a forced labourer in a bombed bearing factory. She then confesses that her own husband sent young kamikaze pilots to their death during his days as a military academy instructor.

The high emotion of Mrs Goto, the Japan Socialist Party (JSP) candidate, has characterised a by-election campaign in central Japan that has become a virtual referendum on Japanese military participation in the Middle East and a crucial test of strength for Prime Minister Toshiki Kaifu and the ruling Liberal Democratic Party.

This prefecture, Aichi, is his home, and if the LDP does not win the upper house seat, hostile forces in his own party will have another reason to dump him. Mr Kaifu will today tout Aichi, which includes Nagoya, Japan's third-largest city, while Ms Takako, the JSP leader, will be in Nagoya until polling day, stirring for some times shrill message to the tearful wartime tales of Mrs Goto.

The LDP candidate, Mr Yoshihisa Oshima, a soft-spoken dentist, had hoped to ignore the controversy over the UN peace co-operation bill and the sending of non-combat troops to the Gulf in favour of local issues such as a new airport, more freeways, and a faster train to Tokyo.

Instead, the campaign has focused on the possibility of Japanese forces in battle for the first time since 1945, stirring memories of personal suffering and raising fears in other Asian countries of a



Takako Doi: shrill message

revival of Japanese militarism. Aichi has a justified reputation as a conservative region, and the LDP should be able to expect a comfortable victory. But the emotion of the main issue has blurred party lines and fuelled worries that even the dispatch of non-combatants could set a dangerous precedent.

A confusing debate in Tokyo over the contents of the bill, which would allow the troops to be sent on peacekeeping missions, has made the Aichi outcome all the more unclear. Local residents are unsure whether the forces will carry weapons or whether they will have the right to use them if attacked.

The LDP campaign has not been helped by the suggestions of local party members that the bill is a breach of the con-

stitution, or by divisions among the LDP leadership over the legislation. Mr Hiroshi Ohki, an LDP parliamentarian and vice-president of the local branch, said that the campaign plan was to avoid discussing the bill, but there has been no choice other than to defend the central policy against JSP attacks.

"We are worried about which way women will vote. They are usually more pacifist because they don't like to send their sons to war, and they are more likely to be moved by the JSP propaganda," Mr Ohki said.

"Some local politicians don't understand that Japan has international responsibilities and that the corps participation is within the constitution. In recent days, our party has shown that it is willing to be flexible on the issue."

Mrs Goto, 82, has been a local official for 25 years and had not presumed that her unpollished oratory would have a national audience - or that Ms Doi would share her platform.

The controversy over the government's Gulf policy may be a national issue but it has an impact on local people.

"We have a peace constitution that is supposed to guarantee that Japan will never again go to war. Older people are very worried about this legislation. They have many bad memories," she said.

Older Japanese tend to support the LDP, and it is unclear whether those against the bill will show their disapproval by abstaining on Sunday or whether they will be angry enough to cast a vote in favour of the JSP, which they oppose on many other issues. Local



Toshiki Kaifu: test of strength

newspaper polls have shown that only 30-35 per cent of people intend to vote, while about 60 per cent say they disapprove of the bill.

It is presumed that the higher the turnout, the more likely a JSP victory. A third candidate, Mrs Yukiko Seko of the Japan Communist Party, has joined the race, but has little chance of winning, although the LDP hopes that her presence will split the protest vote, drawing away women voters from Mrs Goto.

The sex and bribery scandals that tainted the LDP last year appear to have faded as issues, but a case of local corruption at a national election earlier this year could hurt the party. Seven assemblymen were charged after having allegedly accepted bribes hidden in socks and herring roe.

Japan warned over aerospace purchases

By Ian Rodger in Tokyo

THE EUROPEAN aerospace industry, with the support of the European Commission, is increasing pressure on Japan to buy more European aircraft and space equipment.

Industry leaders say they have run out of patience with Japanese assurances that an even-handed approach will be taken to imports of aerospace equipment, and have warned of retaliatory protectionist measures in the EC unless an apparent bias in favour of US suppliers ends.

Lord Tombs, chairman of Rolls-Royce, the UK aircraft engine manufacturer, yesterday warned that Japanese industry in general, now over-dependent on the US market, could not expect to find alternative markets for its products in Europe "unless Japan her-

self takes more European goods, especially from the wealth-creating high-technology industries."

His attack comes at a time when Japanese airlines and defence forces are contemplating big orders and the Japanese satellite market has been opened to international competition.

In a speech in Tokyo, Lord Tombs noted that the European aerospace industry had a 27 per cent share of world civil and military markets, but only an 11 per cent share of Japanese imports, where the US had an 87 per cent share.

"In recent years, the US has subjected Japan to intensifying political pressure to do something about the bilateral trade imbalance. I do not wish to suggest that political pressures

from Washington have a direct impact on the purchasing decisions of individual Japanese companies, but I do believe that they create an atmosphere which is not helpful to European exporters of high visibility aerospace products."

The group, which includes a representative from the US Electronics Industry Association, was set up after Japan agreed last spring, under US pressure, to open up its broadcasting satellite market to imports.

EC officials in Tokyo complained that this decision ran counter to assurances of non-discrimination given by Japanese authorities over the past few years.

EC delegation and aerospace industry officials in Tokyo reject the customary Japanese claims that they are not trying hard enough.

"The large number of European aerospace companies which have quite active offices in Japan demonstrates the keenness of Europe to enter the Japanese market," Mr Jean-Louis Claudon, chairman of the aeronautics and space committee of the European Business Community in Japan, said at a press conference last month.

Redrawing the air map, Page 2

The difference at McDonald's is paper

By Karen Zagor in New York

MCDONALD'S, the hamburger chain, is seeking to shed its image as the fast-food scourge of the earth, by phasing out its polystyrene foam packaging.

The Oak Brook, Illinois, company is to start cutting back its use of foam containers, which accounts for nearly 75 per cent of its total foam use, within 60 days.

Mr Dick Starmann, senior vice president at McDonald's, said: "Our ultimate goal is to do this all over the world, although each country will make its own decision."

Mr Starmann said the foam would be replaced with paper-based packaging. He also reiterated the company's commitment to recycling.

"We are going to recycle everything in McDonald's that can be recycled and we still

plan to spend about \$100m a year to buy recycled materials."

McDonald's expects the new packaging to reduce significantly the volume of packaging used by its restaurants.

In the US, thousands of environmentally conscious consumers have dubbed the chain McToxic and boycotted some McDonald's restaurants, while some East Germans called for a ban on all fast food restaurants because of the "abnormal" levels of rubbish produced by their packaging.

"This is a major victory for grass-roots organisations around the country," said Ms Jeanne Wilke, solid waste policy analyst at the Environmental Action Foundation in Washington, DC.

McDonald's, which is the

biggest US user of the so-called hinged-container packaging, tried to appease the environmental lobby last year by launching a programme to recycle its foam plastic packaging.

The material is popular with fast food chains because it traps heat, protects food from contamination and repels grease stains better than most paper-based products.

But environmentalists never considered recycling to be a viable option for polystyrene, in part because the production process generates pollutants, and partly because there is not enough demand for recycled polystyrene to make the process worthwhile.

The company tacitly admitted the power of consumer pressure on its decision when

Mr Ed Rensl, president of the company's US operations, said: "Although some scientific studies indicate that foam packaging is environmentally sound, our customers just don't feel good about it. So we're changing."

Environmental activists hope McDonald's decision will prompt other fast-food chains to follow suit.

McDonald's is acting in conjunction with the Environmental Defence Fund, a private membership organisation whose staff is made up of lawyers, scientists and economists. They have been working together since August.

Friends of the Earth said that if the chain was really serious, it should give customers in its restaurants the choice of eating off a plate.

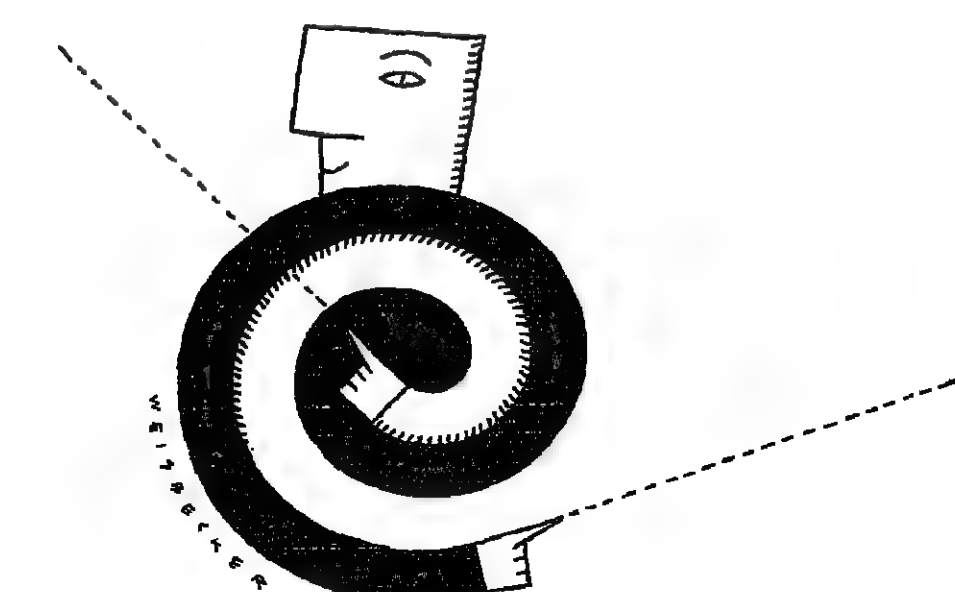
Key US index shows decline

Continued from Page 1

The lowest rate of growth since this indicator was initiated in January, 1988. The growth of export orders has been weakening for some months, despite the growing price competitiveness of US manufactures, suggesting weakening world demand. The 2.8 per cent drop in construction spending (2.8 per cent in real terms) has been expected for some time, since construction orders have been weak for many months. However, this is the steepest monthly fall since a drop of 3 per cent in January, 1982.

BANK ON A BANK WITH MOBILITY.

To grasp a chance or to wait for a better opportunity, to move or to stay. Whatever your situation, our experienced personnel means we can make an appropriate recommendation quickly. This has helped us grow to one of the ten largest banks in West Germany with a balance sheet total of over DM 116 billion. So if you're looking for an international business partner, bank on our mobility.



NORD/LB
NORDEUTSCHE LANDESBANK
GROZENTRALE

Hannover • Braunschweig • Frankfurt • Luxembourg • London

WORLDWIDE WEATHER

City	Temp	Wind	Cloud	City	Temp	Wind	Cloud	City	Temp	Wind	Cloud	City	Temp	Wind	Cloud	City	Temp	Wind	Cloud
Amsterdam	10	10	10	London	10	10	10	Paris	10	10	10	Rome	10	10	10	Moscow	10	10	10
Berlin	10	10	10	Frankfurt	10	10	10	Munich	10	10	10	Stockholm	10	10	10	Warsaw	10	10	10
Brussels	10	10	10	Cologne	10	10	10	Düsseldorf	10	10	10	Helsinki	10	10	10	Vladivostok	10	10	10
Cardiff	10	10	10	Edinburgh	10	10	10	Glasgow	10	10	10	Jakarta	10	10	10	Kobe	10	10	10
Geneva	10	10	10	Lisbon	10	10	10	Madrid	10	10	10	Manila	10	10	10	Osaka	10	10	10
Hong Kong	10	10	10	Los Angeles	10	10	10	Lyons	10	10	10	Seoul	10	10	10	Singapore	10	10	10
London	10	10	10	Manila	10	10	10	Moscow	10	10	10	San Francisco	10	10	10	Taipei	10	10	10
Los Angeles	10	10	10	Seoul	10	10	10	Stockholm	10	10	10	Tokyo	10	10	10	Yokohama	10	10	10

Temperatures at midday yesterday. C-CLOUDY D-DRIZZLE F-FAIR FG-FOG H-HAIL R-RAIN S-SUNNY ST-STEADY T-THUNDER

INTERNATIONAL COMPANIES AND FINANCE

Bond Corp asks ASX for deal on share trades

By Kevin Brown in Sydney

BOND Corporation Holdings, the former flagship of Mr Alan Bond, the Australian entrepreneur, has asked the Australian Stock Exchange (ASX) to allow trading in its shares to resume if creditors and shareholders approve a restructuring plan.

The ASX is unlikely to respond before December, when Bond Corporation has promised to publish its annual report for the 15 months to September 30. Trading in the company's shares would be unlikely to resume before February or March, when the restructuring is expected to receive final approval from the Australian courts and US and European bondholders.

Bond Corporation shares were suspended last December, when they were trading at around 10 cents. The ASX later threatened to delist Bond Corporation for breaches of its rules, but did not carry out the threat.

Bond Corporation has significantly reduced debt since the suspension through the sale of its media subsidiary to Mr Kerry Packer's Australian Consolidated Press Holdings, and its brewing businesses to Bell Resources and Lion Nathan of New Zealand.

However, the company is estimated to have negative net worth of more than A\$1bn (US\$633m) following losses of A\$980m for 1988-89 and A\$2.24bn for the year to June 30. Mr Bond resigned as chairman in September.

Under the proposals, announced by Mr Peter Lacey, who replaced Mr Bond as chairman, the bondholders and other creditors would take control of the company through a debt-for-equity swap. The scheme requires shareholders to agree to the cancellation of 18 of each 20 existing shares and the issue of 190m new ordinary shares, 50 per cent to ordinary unsecured creditors and the balance to subordinated unsecured creditors.

In addition, 242.2m A\$1 redeemable preference shares would be issued, 86.7 per cent to ordinary unsecured creditors and the rest to subordinated unsecured creditors.

The Supreme Court of Western Australia is expected to rule on December 10 on an application by Bond Corporation to convene meetings of creditors and shareholders to approve the scheme. If the court approves, they will be held in February or March.

Fears depress News Corp and Adstream stock

SHARES in News Corporation and Adelaide Steamship tumbled yesterday amid continuing investor concern about the companies' high debt-to-asset ratios, Reuters reports from Sydney.

News Corp fell 66 cents or 13 per cent from Wednesday's close to A\$1.45 after touching A\$2.25, their lowest since early 1986. Adstream shed 22 cents or 17 per cent to close at A\$1.06.

News Corp's shares have fallen from A\$1.45 since late September due to investor concern about its debt of A\$10.5bn, which compares with net assets of A\$11.34bn.

Adstream's price was A\$0.60 earlier this year, and registered A\$1.76 on Tuesday when Mr John Spavins, managing director, announced in the company's annual report that he planned to reduce group debt and simplify the shareholder structure.

"News Corp has fallen worse than the rest of the market because of concern at its debt," said a dealer.

"Highly geared companies are being treated very harshly by the market," said another dealer. "There seems to be a willingness for some people to sell out of stocks almost regardless of price."

Strong demand lifts Japan heavy industrial groups

By Emiko Terazono in Tokyo

JAPAN's big three heavy industrial groups have all reported higher profits for the six months to September 30 on the strength of buoyant demand for capital equipment and, in the case of Kawasaki Heavy, powered water craft.

Mitsubishi Heavy Industries, the largest heavy machinery maker, reported a 7.9 per cent boost in orders from the same period last year, especially in power systems.

Sales rose reflecting increases in sales of general machinery. After-tax profit was up 13.6 per cent to Y35.4bn (US\$60m).

For the year as a whole, the company estimates that pre-tax profit will rise 6.8 per cent to a record Y150bn.

Increased sales and cost-cut-

Japanese Industrial Results (Ybn)		
Company	Sales	Pre-tax
Mitsubishi Heavy Ind	1,030	66.4
Ishikawajima-Harima Heavy Ind	302	10.6
Kawasaki Heavy Ind	355	8.6

ting efforts contributed to a sharp increase in profits at Ishikawajima-Harima Heavy Industries. Sales of ordinary machinery were up 7.3 per cent while those of aerospace equipment rose 6 per cent. After-tax profit increased by 15.3 per cent to Y7.2bn. IHI expects its strong profit growth to continue in the second half, and is forecasting a 90 per cent rise in full-year pre-tax profits to Y28bn.

Kawasaki Heavy Industries

reported an increase in sales due to a 48.5 per cent increase in shipbuilding sales. A growth in demand for motorcycles and the company's popular jetski water craft contributed to an 18.1 per cent rise in sales for consumer products. Total orders increased to Y469bn, up 18.8 per cent as orders in the machinery division reached Y151.7bn. Unconsolidated pre-tax profit rose 40.5 per cent to Y8.6bn. Net income was up 23.9 per cent to Y6.07bn.

Amcoal in R900m export growth move

By Philip Gawth in Johannesburg

AMCOAL, the coal arm of the Anglo American Corporation, has announced a R900m (US\$60m) programme to replace export capacity and to meet additional entitlement arising from the expansion of the Richards Bay coal terminal, the outlet for South African coal.

The programme involves developing the Kromdraai open-cast operation and expanding the Kleinkopje operation, both at the South African Coal Estates complex, as well as expanding the Goedehoop colliery.

Amcoal's export entitlement has increased from 9.6m tons to 12.5m tons a year.

Amcoal reported an 18 per cent decline in operating profit to R193.3m from R241.8m in the six months to the end of Sep-

tember, mainly due to a decline in export tonnage, a firmer dollar/rand exchange rate and higher unit working costs. This was partially offset by a 53.9 per cent increase to R70.5m from R45.8m in interest and investment income and a reduction in taxation.

Attributable earnings rose by 6.5 per cent to R137.8m. Earnings per share were 6 per cent up at R5.49 and the dividend was lifted by 10.4 per cent to R1.38.

Mr Graham Boustred, chairman, expects export earnings will increase as a result of higher tonnage, but lower requirements from Escom, the electricity utility that is South Africa's main purchaser of coal, will dampen domestic earnings.

First National Bank beats SA economic slowdown

By Philip Gawth in Johannesburg

TIGHT control of costs and an increase in non-interest income allowed First National Bank, South Africa's second largest bank, to achieve a healthy increase in earnings in the year to the end of September, despite a deteriorating economic climate.

Earnings per share rose 20.2 per cent to R4.53. The dividend per share was 15.4 per cent higher at R1.50, achieved despite a hefty 82.1 per cent increase, to R294.3m (US\$117m), in provision for bad debts, taken off the bottom line.

The increase reflects concern about the worsening conditions its customers are experiencing, and a new system of categorising credits that has highlighted difficulties which would otherwise have surfaced later.

Net interest income rose by 15.4 per cent to R1.37bn. Other

operating income rose by 19.6 per cent to R860.1m. Net income for the year was 20.2 per cent higher at R329.8m.

Non-interest expenses rose only 7.6 per cent, about half the inflation rate, to R1.82bn, due to a rationalisation drive undertaken by Mr Barry Swart, managing director, who took over in the first part of 1989. The number of workers has been reduced by about 1,500 over this period.

A slight decline in the group's assets, to R30.3bn from R30.5bn, has assisted in improving the bank's capital-to-assets ratio which rose from 4.8 per cent to 5.6 per cent. The assets figure reflects the group's cautious approach to credit extension. Advances were only 2.2 per cent higher at R23.2bn.

Japan banks cut forecast

FOUR OF Japan's largest banks yesterday announced sharp cuts in their forecasts for first-half earnings, citing higher domestic interest rates and losses on stock holdings, AP-DJ reports from Tokyo.

Dai-ichi Kangyo Bank, Mitsubishi Taiyō Kobe Bank, Fuji Bank and Sanwa Bank joined Bank of Tokyo, which said on Tuesday that its earnings would be lower than expected in the first half, pointing to the

same problems. The Nikkei average of Tokyo stocks lost around a quarter of its value during the first half of the fiscal year, which ended on September 30.

Banks' cost of funds - measured by rates on three-month certificates of deposit - has risen about 10 per cent. Facing competition from world bond markets, they have been unable to raise their lending rates to keep pace.

NZ property group to be wound up

KUPE Group, the property developer, yesterday reported a NZ\$86m (US\$53m) loss for the year to August 31, and directors proposed the company be wound up, writes Terry Hall in Wellington.

They felt prospects for the New Zealand property market were poor, and proposed funds be returned to shareholders

when property had been sold and litigation resolved. The report showed assets of NZ\$219.1m. Shareholder funds totalled NZ\$20.2m down from NZ\$102.7m.

The loss, which compares with a previous profit of NZ\$1.1m, was due to a property asset writedown and an operating loss of NZ\$7m.

Trading resumes in Trump casino bonds

By Nikki Tait in New York

TRADING in the Trump Organisation's high-yield Taj Mahal casino bonds resumed yesterday morning, following a suspension on Wednesday afternoon by the American Stock Exchange due to uncertainty over whether the company could make the \$47.3m interest payment on the bonds by the November 15 deadline.

The bonds fell three points to 27 in thin over-the-counter trading late on Wednesday. However, according to McCarthy, Crisanti and Maffei, the high yield specialists, they were quoted at 28-35 yesterday morning. Amex said on Wednesday that, in the absence of any assurances from Trump about the payment, the bonds would trade on a "flat basis" from now on - that is, they will not trade with accrued interest ahead of the payment date.

It has been clear for many months that the cash-strapped property and casinos group headed by New York businessman Mr Donald Trump would have great difficulty in meeting the interest payment. The casinos, the main cash-cows within the organisation, have been performing poorly and Trump has been attempting to restructure the Taj Mahal bonds. Earlier this month, it filed a proposed restructuring scheme with the Securities and Exchange Commission. This envisaged reducing the rate of interest on the bonds currently at 14 per cent to 9 per cent and allowing the November payment to be made in additional bonds rather than cash.

But the Taj Mahal Bondholders' Steering Committee dismissed the scheme and said it would prefer to see the Taj Mahal go into bankruptcy.

Aerolineas Argentinas deal near

By John Barham in Buenos Aires

CONTRACTS privatising two key Argentine state companies are expected to be signed next week. Here, the Spanish carrier, Iberia, and the Argentine petrochemicals company, YPF, are expected to sign the contract for Aerolineas Argentinas and officials said the contract for ENTEL, the telephone company, will be signed on Wednesday.

The government is anxious to complete the sales, which are well behind schedule. The previous October 4 deadline for handing ENTEL to its new buyers had to be scrapped after Manufacturers Hanover dropped out of the deal.

Although executives say the contracts transferring Aerolineas Argentinas are ready for signing, that does not necessarily mean the privatisation will be complete. Foreign banks must still waive a condition set under the last government by which no Aerolineas Argentinas assets may be disposed of without their approval.

The government is selling 85 per cent of Aerolineas Argentinas for US\$130m cash, plus US\$130m spread over five years and US\$2.01bn in Argentine debt certificates.

KKR seeks \$2bn to increase takeover fund

By Martin Dickson in New York

KOHLBERG Kravis Roberts, the New York buy-out investor, which is one of the most powerful takeover players in the US, is trying to raise up to \$2bn from investors to take advantage of what it believes are good deal-making opportunities, despite the depressed economic climate.

Its move is the first positive news in weeks for the American takeover market, where volume and values of deals have been hit by fears of recession, the uncertainty of the Middle East crisis and a reduction in bank lending for bids. KKR last raised money from institutional backers in 1987, establishing a record-breaking \$5.6bn buy-out fund which it invested in deals such as last year's \$25bn acquisition of RJR Nabisco.

In a letter to investors this week it says it wants to raise a \$1bn to \$2bn supplement to the 1987 fund. Around 75 per cent of the 1987 fund has been invested so far. Institutions say KKR argues the difficult eco-

nomie climate is creating opportunities to buy companies at good prices since stock market valuations have fallen and there are not many purchasers. The firm apparently draws parallels with the 1981 recession, when it successfully invested in more than half a dozen companies.

However, KKR is emphasising that future deals will tend to be financed with higher levels of equity, relative to debt, than in recent years.

KKR already has a commitment of \$350m to its supplementary fund from the State of Oregon's public pension scheme, a long-time backer. As the firm argues the climate can offer above average long-term investment returns, others seem likely to follow suit.

● RJR Nabisco, which has been undertaking a \$7.1bn recapitalisation to refinance and reduce its debt, yesterday announced its offer to buy in \$1.35bn of debentures due in 2008 and \$541m due in 2007 had been oversubscribed.

Third-quarter rise to \$336m for AIG

By Nikki Tait

AMERICAN International Group, the eighth biggest US insurer and the largest writer of commercial and industrial cover, saw a four per cent increase in after-tax profits during the third quarter of 1990, to \$336.5m. Earnings per share rose from \$1.02 to \$1.06.

However, AIG said that the relatively modest increase reflected a continued "determination to maintain strict balance sheet discipline." It increased its general insurance loss reserves by \$447m in the third quarter and said \$1.3bn had been added to loss reserves over the past nine months.

The net figure is also struck after taking in realised capital gains; these stood at \$12.5m, less than half the \$27.9m scored in the same period a year earlier. Income before realised capital gains and tax increased by one-tenth to \$417m.

AIG, seen as one of the most disciplined players in the sector, said that operating profits

on its principal general insurance business increased by a fifth to \$276m, with the company showing a small underwriting profit of \$6.95m (loss \$12.5m). The combined ratio fell to 99.55 (100.72) per cent.

On the life side, pre-tax operating profits were up by 14.2 per cent at \$117.3m, but financial services made only \$32.7m against \$44.8m.

General Re, the largest reinsurer group in the US, yesterday unveiled third-quarter after-tax profits of \$153.8m, up from \$145.8m a year earlier, while earnings per share increased by just over eight per cent to \$1.73. Ahead of realised capital gains, there was a profits advance from \$136m to \$141.5m.

At Transamerica, the West Coast-based insurance and financial services company which owns 39 per cent of London's Sedgwick Group, after-tax profits fell from \$85.5m in the third quarter of 1989 to \$80.5m this time.

Canadian media groups see fall in earnings

By Bernard Simon in Toronto

LOWER advertising revenues, especially in Ontario, have severely dented the earnings of leading Canadian media groups, most of which are also steeling themselves for a tough year in 1991.

The country's three biggest media groups - Southern, Maclean Hunter and Torstar Corporation - all suffered reverses in the third quarter. Southern, the country's leading daily newspaper publisher, reported a C\$2.6m (US\$2.41m) loss, compared with earnings of C\$11.5m a year ago. Advertising income in the group's newspapers, which include 17 dailies, was down 4.5 per cent in the third quarter.

Other businesses, such as

graphics and a leading book-store chain, also fared poorly. Net income at Maclean Hunter, whose interests include newspapers, trade magazines, broadcasting and cable TV, almost halved to C\$10.4m from C\$19.2m. MH cautioned that depressed conditions were expected to continue through 1991.

Torstar's income slipped to C\$45m from C\$68m. Advertising income for the group's flagship paper, the Toronto Star, slid by 15.3 per cent in the third quarter, due mainly to lower advertising volumes for careers and real estate. The company's profits from book publishing were down 3.2 per cent.

Continental angry over rejection of buy-out

By Alan Friedman in New York

CONTINENTAL Bank, the Chicago institution rescued at a cost of \$1bn by US regulators in 1984, yesterday responded with anger and perplexity to the rejection by the government's bank insurance fund of a management-led offer to buy the government's minority shareholding in the bank.

The rejection of the offer, only 48 hours after it had been made, was the third in 12 months by the Federal Deposit Insurance Corporation (FDIC), which owns 26 per cent of Continental Bank.

The latest Continental-led offer, at \$7.87 a share, would have valued the share stake at \$111.5m. Before the close yesterday, the bank's share price stood at \$7.87, having risen by 1/4. In November 1989, the FDIC refused to let Continental sell the shares in a public offering when the stock was trading at \$20 a share.

Last June, the FDIC rejected an offer of \$15.50 a share from a group that included managers, Mr Laurence Tisch, chief executive of CBS and chairman of Loews, and Mr William Simon, the former Treasury secretary. At the time, Mr Thomas Theobald, chairman of Continental Bank, said he was "dumbfounded", and described the FDIC's continued ownership of the bank's shares as "a wholly unwarranted role for a regulator".

Mr Tisch's family has since increased its stake in Continental to 8.5 per cent. Yesterday, the FDIC said it had concluded that the latest offer, believed to have been made by the same investor group, "was not in the FDIC's best interest at this time".

Mr Richard Huber, vice-chairman of Continental, said yesterday that before making this week's bid, the bank had been led to believe that the FDIC would accept an offer at the market price. Mr Theobald said he was "mystified" by the FDIC's decision. "I'm at a loss to explain why they have rejected the third market-based offer in a year. Nor can I guess what they're waiting for."

An official at Continental said the bank thought the FDIC was holding out for a better price. "The government is basically speculating on stock prices," he said.

Michelin Tire to shed 600 jobs in major shake-up

MICHELIN Tire, the US unit of the world's largest tyre manufacturer, is to shed between 600 and 900 jobs as a result of restructuring, Reuters reports. The restructuring will include the establishment of a North American holding company.

It will operate with two business units. One will be responsible for manufacturing all Michelin lines and for selling heavy-duty tyres. The second unit will be responsible for original equipment sales of Michelin, Uniroyal and B.F. Goodrich passenger and light-truck tyres for all of North America.

Hard times fell Canada's forestry industry

Sagging demand and sliding prices are taking their toll, Bernard Simon reports

Canada's forest products industry is in a long one. It ranges from sagging demand for lumber and sliding pulp prices, to crippling strikes at several companies, high interest rates and the unremitting strength of the Canadian dollar. Tissue paper, directory papers and supercalender grades are among the few bright spots, while capacity lost by strikes has helped support the newsprint market.

There is not much hope of an early turnaround. An upturn in demand still appears to be some way off, while newsprint capacity will expand with a number of new machines due to come on-stream in 1991. Earnings will be further squeezed by heavy spending by several companies on environmental safeguards. Mr Ray Kilroy, forest products analyst at Nesbitt Thomson Deacon, in Toronto, predicted the industry's performance may be even worse in 1991.

Canfor acknowledged this week that the outlook "is not favourable", and Noranda expects another loss in the fourth quarter. Domtar said yesterday it may report an even bigger loss in the final quarter.

Especially worrying for the Canadian producers is a broad erosion of their market share by US competitors. The Canadians rely heavily on the superior quality of their pulp and paper, which comes from older trees. But US companies enjoy a sizeable cost advantage, thanks partly to their greater use of non-union labour, often working 365 days a year.

"We could never dream of doing that in Canada," said Mr David Tate, senior vice-president at CP Forest, one of whose newsprint mills (with

share of the growing market for recycled newsprint. With most of their mills far away from the main sources of used newspapers, they face higher transport costs than many of their US competitors.

Pulp mills have also been losing market share. The Canadian mills, which produce high-quality northern softwood bleached kraft pulp, are currently working at about 70 per cent of capacity. Their shipments in August were 20 per cent lower than a year earlier.

On the other hand, US producers of the much cheaper (but less durable) southern softwood pulp are operating at full tilt. The Canadians have until recently tried to hold up pulp prices by trimming capacity.

CANADA'S LEADING FORESTRY COMPANIES

Nine months to September 30 (C\$m)

	1990	1989	Net income 1990	1989
Abitibi-Price	2,346	2,457	(15.7)	63.7
CP Forest Products	1,098	2,160	12.4	183.1
Canfor Corp	673	679	29.9	82.5
Crescentwood Forest	170	302	11.6	26.5
Domtar	1,193	1,519	(31.0)	60.0
Fletcher Challenge	836	1,100	36.7	59.5
Intl Forest Products	243	288	(6.4)	15.8
MacMillan Bloedel	2,308	2,487	65.0	207.1
Noranda Forest	3,504	3,829	(38.0)	162.0
Repap	921	889	12.2	86.4
West Fraser Timber	428	420	8.9	23.4

Figures in brackets indicate loss; 1 = Includes third-quarter loss

an annual capacity of 1.3m tonnes) are currently idled by strikes. Efforts by several companies to keep mills running on some public holidays and to introduce more flexible working practices are among the root causes of the recent labour unrest.

The Canadians are not in a strong position to garner a big

share of the growing market for recycled newsprint. With most of their mills far away from the main sources of used newspapers, they face higher transport costs than many of their US competitors.

Pulp mills have also been losing market share. The Canadian mills, which produce high-quality northern softwood bleached kraft pulp, are currently working at about 70 per cent of capacity. Their shipments in August were 20 per cent lower than a year earlier.

On the other hand, US producers of the much cheaper (but less durable) southern softwood pulp are operating at full tilt. The Canadians have until recently tried to hold up pulp prices by trimming capacity.

Undaunted by the experience in pulp, newsprint producers have given notice of a 5 per cent price increase effective from January 1. With demand for newsprint relatively stable, especially on the west coast, the producers hope they can repeat their success earlier this year in making a similar price hike stick. But even some within the industry acknowledge that the producers face an uphill battle.

"It's tough to be absolutely confident," said an official at Abitibi-Price, the biggest newsprint producer. Leading US newsprint companies threw their weight behind the Canadians last time, but have so far been conspicuous by their silence on another price increase.

Free State Development and Investment Corporation Limited ("Freddev" or "the Company")

Registration Number 05/16931/06
(Incorporated in the Republic of South Africa)

Proposed rights offer of preference shares in Freddev to members of the Company

It was announced in the press on 23 October 1990 that, subject to the approval of the members of the Company at a General Meeting to be held on 14 November 1990, Freddev's South Deep Exploration Company Limited ("South Deep") share entitlement will be passed on to the shareholders by way of a renounceable rights offer of new Freddev preference shares which will have, as far as possible, the same character as a South Deep ordinary share.

This rights offer of 2 831 699 preference shares will be made to members (other than those whose addresses appearing in the share register of the Company are within the United States of America or Canada).

The transfer books and register of members will be closed from Monday, 19 November 1990 to the close of business on Friday, 23 November 1990 for

the purpose of determining those members of Freddev entitled to participate in the rights offer. Accordingly, the last date for members to register in order to participate in the rights offer will be Friday, 16 November 1990.

Freddev will seek a listing on the Johannesburg Stock Exchange for the 2 831 699 preference shares.

An additional announcement will be published on or about 12 November 1990 giving the entitlements of members and the offer price of the new preference shares. A rights offer document giving full information in connection with the proposed rights offer will be sent to shareholders in due course.

Johannesburg
1 November 1990

Handwritten signature: 201101550

INTERNATIONAL COMPANIES AND FINANCE

North West Water buys three companies for £51m

By Ian Hamilton Fazey in Manchester

NORTH WEST Water, one of the 10 UK water companies privatised last year, yesterday launched itself into the world water processing and waste treatment market via three acquisitions totalling about £51m (\$96.9m).

The company bought Envirex of the US from Banner Industries for \$75m (\$38.5m) and is buying Jones Environmental of Ireland and Water Engineering of the UK and Hong Kong from the Ireland-based Jones Group for £13.8m (\$24.3m).

North West Water intends to market high technology processing equipment globally. It will operate in purification of drinking water and waste management. The latter includes treatment of sewage and industrial effluents.

Envirex, which employs 650 people, is based in Milwaukee, with two other factories in Indiana and Iowa. It claims to have North American leadership in the design and manufacture of equipment such as filters, reactors, and separators.

Although US municipal authorities are its main customers, sales to industry have also grown as anti-pollution legislation has toughened. Annual turnover at the end of June was \$100m, with operating profits of \$10.8m.

Water Engineering, which employs 150 people near Banbury and in Hong Kong, specialises in fine bubble aeration, while Jones Environmental, with 50 staff spread between Dublin and Kilkenny, specialises in anaerobic digestion. Their combined sales were

£14.6m in 1989, but profits were only £500,000. The need for a better performance explains why payment of £3m of the purchase price has been deferred, payable eventually in £1m instalments.

Both were already suppliers to North West Water. Since they make complementary products to those of Envirex, North West Water is expecting a marketing edge over French and Japanese competitors as a result of synergy.

Mr Bob Thian, North West Water's chief executive, said: "We have taken a major step towards becoming an international company serving a growing international market."

US group bids £47m for UK engineer

By Claire Pearson in London

INTERNATIONAL Marine, a privately-owned US marine equipment company, yesterday ended long-running speculation about Benjamin Priest, the UK engineering company based in the West Midlands, when it unveiled a £47.3m (\$91.7m) takeover offer aimed at breaking up the group.

Priest immediately rejected the 112p per share bid as "wholly inadequate". The shares rose 21p to 111p.

Speculation has swirled around Priest, which suffered a profits fall last year, ever since May when Henry Ansbacher, financial adviser to International Marine, revealed that it was involved in talks on a possible bid.

International Marine is believed to have decided recently to bid for the whole of Priest after attempts to line up a buyer for Priest's non-Lewmar interests had failed.

Discussions with Prospect Industries, the small Midlands engineering group spun off from Priest, the environmental monitoring company, last December, ended within the last week.

Connecticut-based International Marine is a smaller rival of Lewmar, a dominant force in high specification equipment for racing yachts but dogged by problems since its acquisition by Priest for \$25m in August 1987.

International Marine's bid is to be financed by means of an issue of convertible loan stock to one of its biggest shareholders, which is to be named in the offer document. It is believed to be Bedeplex, an investment company which is part of Ferruzzi, the diversified Italian-based group.

Priest, where the non-marine interests include drop forgings, spring pins and steel pressings, suffered a 3 per cent fall in pre-tax profits from £2.19m to £7.92m on sales of £108m (£101m). Within this, the specialised components division achieved an advance.

But at operating level Lewmar, hit by a downturn in the US market for its standardised winches, reached £2.7m (£2.13m).

Insurance against hard times ahead

John Burton looks at phase two of Sweden's banking revolution

Swedish banking is going through the second stage of a financial revolution. Last year the four main commercial banks completed their takeover of the leading regional banks. Now the national banks are joining with the country's insurance companies to create even bigger financial powerhouses and pave the way for expansion across Europe.

The latest restructuring was triggered by a recent finance ministry proposal that would abolish the ownership barriers between banks and insurance companies, following developments in the EC.

Although the proposal is not expected to take effect until July 1 at the earliest - and there could still be political debate about the concentration of power in Sweden's capital markets - the banks and insurance companies are already jockeying for position.

In one of the most remarkable moves, SPP, the white-collar workers' pension insurance fund, made a SKr4.6bn (\$863m) bid for 44 per cent voting control of Gota, the parent of Sweden's fourth biggest commercial bank, even before the finance ministry proposal was tabled in late September.

SPP's aggressive move then prompted Skandinaviska Enskilda Banken, Sweden's largest bank, to make an unexpected grab for Skandia, the country's largest private insurance company. It became its main shareholder with 28 per cent voting control in a SKr4.7bn deal.

Other more limited links between the bank and insurance sectors are being forged. Svenska Handelsbanken, Sweden's second largest bank, started an unlinked insurance firm with the RKA insurance group. Third-ranking Nordbanken established its own life insurance company Livra, while the savings bank federation manages pension and unit-link insurance activities with Folksam, the co-operative insurance company.

The creation of other new bank/insurance constellations are expected, with Trygghänsa and Wassa, respectively the second and third largest private insurance companies in Sweden, still lacking a bank connection. The consolidation is occurring as the banks and



Curt Olson: "We work, in many cases, in the same market"

insurance companies search for new ways to boost their sluggish profit growth and defend themselves against the threat of foreign competition, which could intensify if Sweden enters the EC.

Swedish banks are traditionally small by European standards. Their co-operation with insurance companies would give the banks access to a larger capital base, "although they will still not be large in an international perspective", says Mr Anders Sahlen, director of Sweden's Bank Inspection Board.

The combined assets of SPP and Götabanken were SKr775bn at the end of 1989, while that for S-E Banken and Skandia amounted to SKr600bn, roughly doubling the bank's assets in both cases.

The increased financial resources would give Swedish banks and insurance firms more opportunity to protect their markets against outsiders as Sweden dismantles restrictions on financial operations by foreigners.

Moreover, the banks and insurance companies are huddling together to reduce the possibility of foreign takeovers following Sweden's recent abolition of ownership restrictions. The change allows foreigners to take 20 per cent voting control and 40 per cent equity in the country's financial institutions.

The fear that Skandia would fall into foreign hands behind S-E Banken's sudden

glor & Ponsbach, a sector other insurance companies also want to enter.

The possibility of capturing a slice of the growing European market for pension and life insurance policies, however, was behind S-E Banken's bid for Skandia. Demand for private pension schemes is increasing as the continent's population ages and confidence in the state and collective plans weakens.

Co-operation between S-E Banken and Skandia would not only strengthen their position in the Nordic region, but provide the platform for expansion in Europe. Scepticism persists, however, that the links between banks and insurance companies will not deliver the promised benefits. SPP may find, for example, that the minority shareholders in Gota, which include S-E Banken and other insurers, could block its attempt to use the bank as an exclusive entrée into the private insurance market.

Skandia has already warned that it will do precisely this. More doubts have been raised about S-E Banken's relationship with Skandia. Although the Skandia deal was considered a coup for S-E Banken, which suffered from lacklustre management until recently, analysts question whether its hefty purchase price, at 60 per cent above the Skandia share price, is too high. Although S-E Banken denies it, the suspicion remains that the bid by the bank, which is affiliated with Sweden's powerful Wallenberg financial dynasty, to buy their interest in Skandia was designed to ease a financial squeeze on the family.

Mr Björn Wolrath, Skandia president, believes that S-E Banken must seek a full merger with Skandia through a holding company to justify the cost of the acquisition. He says the two must concentrate on overseas expansion, since not enough money would be saved in Sweden from a merger.

The deal places added pressure on S-E Banken, which is already seeing its increase in costs outweigh income. S-E Banken could also find that a partnership with Skandia, known for being independent-minded, could prove difficult.

Meanwhile, other banks are taking a wait-and-see attitude about linking up with insurance companies.

Heineken seeks Vietnam deal

HEINEKEN of the Netherlands may soon be refreshing the parts of its brewery cannot reach if talks on expanding into Vietnam are successful, writes Ronald van de Krol.

Heineken said yesterday it was investigating either buying a stake in an existing Vietnamese brewery or building one. It is discussing various possibilities with several potential partners, including a local government body in the vicinity of Ho Chi Minh City.

The Dutch company declined to give further details of the talks, saying they were still at an early stage. Heineken, which has exported beer to Vietnam for more than 10 years, says it is well acquainted with the country's beer market.

The market has grown by an average of 12 per cent per year over the past few years, despite a serious shortage of beer-brewing capacity in Vietnam, the spokeswoman said.

At the moment, beer consumption in Vietnam is a negligible two litres per person per year, which compares with annual per-capita consumption of 87 litres on Heineken's home market in the Netherlands.

Heineken, the world's third largest brewery group, already owns stakes in breweries in Shanghai, Singapore, Malaysia, Papua New Guinea, New Zealand, Indonesia and New Caledonia.

COMPANY NEWS IN BRIEF

PHILIPS, the struggling Dutch electronics group, said talks with Nedlloyd, the Dutch transport group, about the sale of Philips transport activities had been called off, Reuters reports.

"Our strategy is still to sell it off to a larger network," Philips said. "We have no talks with anyone else at the moment." The Philips transport activities were not big enough to distribute products in the European single market.

Navigation Mixte, the French diversified holding company, has reported first-half net attributable profit of

FFr2.31bn (\$440m), up from FFr478m a year ago. Consolidated turnover fell to FFr1.78bn from FFr1.03bn.

However, Mixte said 1990 and 1989 first-half profits are not comparable because of a change in accounting methods following the sale of a majority stake of Mixte's insurance interests to Allianz, the German insurer, in early 1990.

Overlaken-Bährle Holding, a diversified Swiss arms, industrial and consumer products group, said consolidated group sales in the first nine months of 1990 rose 9 per cent to

SFr3.2bn (\$2.45bn) compared with the same period a year ago, AP-DJ reports.

The company said a slowdown in economic activity in some markets in recent months, combined with delivery cancellations in the military division, would mean group sales for the whole of 1990 would likely only match the SFr4.7bn in sales in 1989.

A. G. Petzastakis, Greece's leading manufacturer of plastic pipelines, yesterday announced a joint venture with FMC of Italy to produce fibre optic and other special cables, writes Karin Hope in Athens.

GOLD FIELDS PROPERTY COMPANY LIMITED

("GF Props")

(Incorporated in the Republic of South Africa)

Registration No. 01/01078/06

AN OFFER TO SELL TO MEMBERS 3,067,305 SHARES IN SOUTH DEEP EXPLORATION COMPANY LIMITED ("South Deep") FROM WEST WITWATERSRAND AREAS LIMITED ("WVA")

Further to the announcement on 21 September 1990, GF Props offers to sell 3,067,305 shares in South Deep on the basis of 30 South Deep shares for every 100 shares held in GF Props at a price which will be conveyed to members on 12 November 1990. These shares form the bulk of the entitlement to be received by WVA, a wholly owned subsidiary.

Application has been made to The Johannesburg Stock Exchange for a listing of the 3,067,305 renounceable (nil paid) letters of allocation from Monday, 19 November 1990 to Wednesday, 12 December 1990, both days inclusive.

The last date for members to register in order to participate in the offer by GF Props will be Friday, 16 November 1990.

Johannesburg 2 November 1990

A MEMBER OF THE GOLD FIELDS GROUP

GOLD FIELDS GROUP

JOINT ANNOUNCEMENT BY NEW WITS LIMITED

(Registration No. 05/01078/06)

("New Wits")

SELECTED MINING HOLDINGS LIMITED

(Registration No. 05/24731/06)

("Selected")

and WITWATERSRAND DEEP LIMITED

(Registration No. 01/01078/06)

("Wit Deep")

(all incorporated in the Republic of South Africa)

MERGER OF NEW WITS, SELECTED AND WIT DEEP

Announcement of Proposals

On 24 September 1990 an announcement was published in the press regarding proposals for the merger of New Wits, Selected and Wit Deep.

Notices of General Meetings

Notices convening the general meetings of New Wits, Selected and Wit Deep to be held on Wednesday, 28 November 1990 for the consideration of the necessary resolutions to enable the proposals to be implemented were today posted to the members of New Wits, Selected and Wit Deep, together with an explanatory statement.

Brokers to the Companies:

(in the Republic of South Africa)

Ferguson Bros., Hall, Stewart & Co., Inc. (Registration No. 72/0806/21)

(Member of the Johannesburg Stock Exchange)

(in the United Kingdom)

Cazenove & Co. (A member firm of The International Stock Exchange)

Johannesburg 2 November 1990

CORPORATE SECURITY

The FT proposes to publish this survey on December 13 1990. It will be of particular interest to the tens of thousands of Directors & Managers who make decisions regarding the purchase of security services who are also regular FT readers. If you want to reach this important audience, call Jessica Perry on 071 873 4611 or fax on 071 873 3062.

FT SURVEYS

ANY QUESTIONS?

Everyday you have an array of questions and there are plenty of sources (like the FT) with the right answers. Finding them quickly is the problem.

FT PROFILE is an online service which enables you in seconds to answer your questions using over 70 international newspapers, business magazines and specialist sources, like those in the puzzle.

To find out more, simply telephone FT PROFILE on 0922 76444 or complete and return this coupon.

FT PROFILE is part of the Financial Times Group.

Name _____ AF FT 1811/90

Company _____

Address _____

FT PROFILE, PO Box 12, Sunbury-on-Thames, Middlesex TW16 7UD

Tel 0932 756444

FT PROFILE BUSINESS INFORMATION

Citicorp Banking Corporation

U.S. \$250,000,000

Guaranteed Floating Rate Subordinated Capital Notes Due July 10, 1997

Unconditionally Guaranteed on a Subordinated Basis by CITICORP

Pursuant to Paragraph (d) of the Terms and Conditions of the Notes notice is hereby given that the period in respect of Coupon No. 24 will run from November 19, 1990 to December 19, 1990. A further notice will be published advising Rate of Interest and Coupon amount payable.

November 2, 1990, London

By Citicorp, N.A., (CSC) Dept., Agent Bank

CITIBANK

Hispano Americano International Limited

U.S. \$100,000,000

Primary Capital Guaranteed

Floating Rate Notes Due 2006

with a substitution guarantee on a subordinated basis of

Banco Hispano Americano, S. A.

In accordance with the provisions of the Notes notice is hereby given that for the six months period from October 25, 1990 to April 25, 1991 the Notes will carry an interest rate of 8 1/4% per annum with a coupon amount of U.S.\$ 420.24.

Frankfurt/Main, October 1990

COMMERZBANK

AN DER AG

AG



To the holders of Warrants attached to

7% Deutsche Mark Bearer Bonds with Warrants of 1989/1996
10% US-Dollar Bearer Bonds with Warrants of 1989/1996
5% Swiss franc Bearer Bonds with Warrants of 1989/1996

of Allianz Finance B.V.,

Amsterdam

In October 1990 the share capital of Allianz Aktiengesellschaft Holding was increased by issuing new shares granting a preemptive right to our shareholders. As a consequence of this capital increase the Subscription Price for one share of DM 50 par value of Allianz Aktiengesellschaft Holding to be issued upon exercise of the Subscription Rights represented by the Warrants originally attached to the Bonds mentioned hereafter shall be reduced in accordance with Section 7 of the Conditions of Warrants As from November 6, 1990 (effective date) the Subscription Price is DM 1,527.

Munich/Berlin, November 1990

Allianz Aktiengesellschaft Holding

Mitsubishi Bank of Australia Limited

A\$50,000,000

Floating Rate Notes due 1991

Notice is hereby given that for the three months interest period from 31st October, 1990 to 31st January, 1991 the Notes will carry an interest rate of 12.4617 per annum.

Interest payable on 31st January, 1991 will amount to A\$1,570.52 per A\$50,000 Note.

The Mitsubishi Bank, Limited

London Branch

Agent Bank

Johannesburg 2 November 1990

(A member firm of The International Stock Exchange)

(in the United Kingdom)

Cazenove & Co.

(A member firm of The International Stock Exchange)

Johannesburg 2 November 1990

(A member firm of The International Stock Exchange)

(in the United Kingdom)

Cazenove & Co.

(A member firm of The International Stock Exchange)

Johannesburg 2 November 1990

(A member firm of The International Stock Exchange)

(in the United Kingdom)

Cazenove & Co.

(A member firm of The International Stock Exchange)

Johannesburg 2 November 1990

(A member firm of The International Stock Exchange)

(in the United Kingdom)

Cazenove & Co.

(A member firm of The International Stock Exchange)

Advertise

your house

in full colour in

the

Weekend FT.

To find out more,

call

Lesley Proctor

on 071-873 4896

MBNA America Bank in asset-backed loan debut

By Tracy Corrigan

DESPITE the poor performance of asset-backed bonds during the last month or so, Merrill Lynch announced a debut offering of credit card-backed bonds for MBNA America Bank. The deal, MBNA America Bank 1990-B, was priced at an indicated spread of 110 basis points above the when-issued yield on the three-year Treasury, due to be auctioned next week. This is about five basis points more than Citicorp's

INTERNATIONAL BONDS

outstanding three-year asset-backed global bonds.

Although it is structured as a global offering - to trade in the US, Europe, and Japan - several bankers said that European participation in the MBNA transaction is likely to be limited. The pass-through structure of the deal (which means that coupons are paid monthly, and redemption is spread over the last year of the issue's life) is typical of the US

market, but is unfamiliar to European investors. Dealers said that a certain section of European investors already buy US deals of this sort, known as collateralised mortgage obligations, and suggested that European participation will be no greater than for those US issues. However, demand for the paper in the US was said to be very firm.

Japanese as well as European investors have become disillusioned by US credit card-backed bonds recently, partly because of concern that new issue volume was growing too fast, and also because of credit worries in the face of an impending US recession. Spreads of credit card-backed Eurobonds widened as much as 40 basis points in the last month or so, but have regained about 10 basis points during the last few days, apparently finding a support level.

Another short-term factor was squeezed through a shrinking swaps window. British Gas International Finance launched a Y20bn deal

via Daiwa Europe, the fifth offering of 8 per cent two-year bonds to emerge in the sector during the last few weeks. That corner of the market is beginning to look rather overvalued, but the British Gas name may find favour among UK fund managers who did not buy the other deals, traders said. On the other hand, the smaller size of the issue may deter some investors, because of lack of liquidity.

The proceeds of the issue were swapped into fixed-rate dollars, to meet future cash flow expectations, according to Mr Arthur Burgess, group treasurer of British Gas. Exploration and production costs tend to be dollar-based, and the company also likes to have some dollar funds in hand for potential acquisitions.

British Gas is shortly to launch a US commercial paper programme. In the dollar sector, Mitsubishi Finance International brought a \$77m four-year deal, which was pre-placed with Far Eastern investors.

Taipei opens up access to financial stocks

By Peter Wickenden in Taipei

TAIWAN'S Security and Exchange Commission has widened the scope of a proposal to allow foreign institutional investors to include financial stocks.

There are only 14 listed banking and insurance issues, but they are the most heavily weighted, accounting for about 40 per cent of the market's capitalisation. When the focus of attention by speculators, the financial sector tends to lead the market.

As with other categories of stocks, the commission's proposal to allow a single foreign institution to own up to 10 per cent of the listed shares of a Taiwanese bank or insurance company, and the maximum foreign stake would be limited to 10 per cent.

In the dollar sector, an analyst with W.I. Carr in Taipei, said the new ruling meant that foreign investors would probably have access to about 90 per cent of the 200-odd locally listed companies.

The commission's market-opening proposal was due to be reviewed by the government yesterday. It remains unclear whether foreign investors will be able to buy the shares of food-processing, agricultural-related stocks, as a law prohibits foreign ownership of farmland.

Seaboard winds up conversion

SEABOARD Savings and Loan Association and Seaboard Bancorp said the association has completed its conversion to a federally chartered savings bank, its reorganisation and the formation of a savings and loan holding company, Seaboard Bancorp.

They said the association's common stock is now owned by Seaboard Bancorp and each share of the association's common stock previously outstanding will now represent one share of Seaboard Bancorp, the new holding company.

UK pension funds face up to futures

Deborah Hargreaves on a new vista opening up after a tax change

UK PENSION funds are beginning to consider the use of futures and options markets now that changes in the tax treatment of derivatives have removed a comfortable barrier behind which many of them had been hiding.

Most UK pension funds are far from considering managed futures accounts in the style of their US counterparts because they are only just coming to grips with using the markets for hedging purposes.

A workshop organised this week by the London International Financial Futures Association in conjunction with the National Association of Pension Funds, provided a gauge for the level of interest in futures and options.

Many pension fund trustees

turned up to discover more about what they considered to be exotic instruments, and most were considering an extremely conservative use of derivatives.

It is the trustees who monitor the performance of a pension fund who must be consulted before the fund takes the plunge into derivatives and, by nature, they shy away from anything that hints of speculation.

Mr Peter Stanier, from British Rail Pension Trustees Company, summed up the situation well when he explained his guidelines to managers of BR's pension funds. "The use of derivatives should be of an investment rather than a trading nature. We want to see them used only as a way to help managers

effect investment decisions." That means a fund manager cannot gear the fund by taking on a derivatives position and must always hold enough cash to back futures or options decisions. What it means, in effect, is that the funds are greater users of options than they are of futures.

Options can be used in very defensive strategies to protect the downside on a particular stock or to gain a little more exposure to a rising market. But futures, because of the bigger exposure to the whole market that they offer, are often avoided by the cautious pension fund managers.

One of the things Mr Stanier emphasised was the importance for trustees to keep in regular touch with their fund managers and to discuss

investment objectives and strategies. Pension funds take a very long-term view of a particular investment and that makes them very careful.

The changes made in the UK Budget this year to the tax treatment of derivatives removed the tax penalty on income from trading the instruments. That cleared up a lot of questions remaining in the minds of pension fund trustees over the use of futures and options.

However, there has been no rush to the markets. Trustees remain wary and want to be better informed before taking the plunge. Many express incredulity at the low price of entry into derivatives in instruments that can offer an exposure many times the value of the entry price.

US advisers look beyond the hedge

Barbara Durr on attempts to attract mainstream funds into derivatives

THE US futures industry is trying to crack a very tough nut: pension funds. Promoters of managed futures accounts are assiduously courting safety-minded pension fund and other large US institutional investors in the belief that the time is ripe for a trickle of their vast sums of money into futures.

While many pension funds use futures to hedge portfolio risk, few have jumped with both feet into the risky waters of futures as an investment. However, investment advisers are now beginning to detect new institutional willingness to put money into commodity markets.

"We and our colleagues are getting a much better reception," says Mr Grant Schauberg, president of Mount Lucas Management, one of the few managed futures investment advisory firms to claim success with pension funds. Mount Lucas advised the first ever large pension fund

to use futures as an investment.

According to Barclay Trading, its index of commodity trading advisers (CTAs), rose by almost a fifth during the first eight months of 1990. Over the period the Standard & Poor's 500 Total Return Index declined 6.7 per cent and the Shearson Lehman US Treasury Bond Index fell 3.1 per cent. Of the 143 CTAs Barclay Trading tracks, 30 - each with at least \$1m under management - managed gains of 30 per cent or more and 25 have posted gains of more than 50 per cent.

Mr Seth Rosenberg, the former manager of a top corporate pension fund and now chief of Cotsworth Management, says that futures balance a fund's assets. While equity markets are driven by supply and demand disruptions and dislocations,

currently there is an estimated \$12bn in managed futures accounts. But only about a \$1bn or so of that is from pension funds. These include Kodak, Mobil Oil, the Detroit Police and Firemen and Massachusetts state employees, according to Mr Leon Rose, publisher of Managed Account Reports, which tracks these investments. Detailed information on who is in the market and for how much is hard to come by, says Mr Rose, and pension funds do not comment publicly on investment plans.

For pension funds, which are carefully regulated, a number of obstacles remain to investing in futures markets. Under their regulations, hedging and even a small amount for speculation is allowed, but managed accounts as an investment are relatively new and must meet the criteria of "skill, prudence and diligence"

required of pension fund investing.

The first issue is consequently whether managed futures are considered a legitimate investment or are speculation. As time goes by and data accumulates, it appears that managed futures are evolving as a more acceptable asset class.

Another concern is risk and predictability on returns and performance. Commodity funds and accounts have a tendency to gyrate wildly, even if the overall trend is up, which means that any futures investor needs very steady nerves.

Yet, even among those willing to consider seriously such an investment there are worries about the capacity of the futures markets. Any concerted move into futures by these behemoth funds would overwhelm them.

Futures' fee structures give cause for concern, too. Mr Love of Monmouth Capital Management says his firm collects a 2 per cent management fee and charges another 30 per cent as an incentive fee on net new profits. Of the 2 per cent half goes to the CTAs hired to conduct the trading, and they also receive 15 per cent of the incentive fee. This sort of fee loading is typical for managed futures accounts.

NEW INTERNATIONAL BOND ISSUES									
Issuer	Amount	Coupon	Price	Maturity	Face	Book number			
US DOLLARS									
Mitsubishi Fin. Int. (a) (b) (c)	77	5 1/2	101 1/2	1994	1 1/2	Mitsubishi Fin. Int.			
SWISS FRANCES									
Horipro Inc. (a) (b) (c) (d)	60	6	100	1995	1 1/2	Nomura Bk (Switz)			
YEN									
Mitsui Bussan Kaisha (a) (b) (c) (d) (e) (f) (g) (h) (i) (j) (k) (l) (m) (n) (o) (p) (q) (r) (s) (t) (u) (v) (w) (x) (y) (z)	300n	(a)	101 1/2	1998	1 1/2	Daiwa Europe			
British Gas Int. Fin. (a) (b) (c) (d) (e) (f) (g) (h) (i) (j) (k) (l) (m) (n) (o) (p) (q) (r) (s) (t) (u) (v) (w) (x) (y) (z)	300n	(a)	101 1/2	1998	1 1/2	Daiwa Europe			

Private placement. (b) Convertible. (c) With equity warrants. (d) Floating rate note. (e) Final terms. (f) Non-callable. (g) Put option 51/303 at 103 1/4 % to yield 5.225%. (h) With equity warrants. (i) Fixed/FIN issue. Put option 15/11/93 at 100% at the end of the third year, semi-annual. Coupon fixed at 7 1/2 % for first 3 years, then pays 80bp below 6-month Libor, thereafter.

Further charge-offs likely at Federal

FEDERAL Home Loan Mortgage Corporation's third-quarter \$81m charge-off of apartment loan losses will not be the last, Reuter reports from New York.

According to Mr Leland Brendsel, the chairman, Freddie Mac will take some additional charge-offs in the fourth quarter. "Our charges so far reflect deterioration in loans up to the third quarter and do not reflect future deterioration," he said. He would not estimate the size of future losses.

Freddie Mac's third-quarter

earnings rose to \$2.05 a share from \$1.98 a share a year ago, despite the charge-off. It said it would be reviewing its \$11bn multi-family loan portfolio and would then decide if it needed to announce a special loan loss provision as part of fourth-quarter earnings.

Mr Paul Allen, Freddie Mac's vice president for performance management, said that most of the charge would come from its \$400m of delinquent-but-not-forclosed apartment loans. "We are being a lot more aggressive in terms of foreclosure," Mr Allen said. "If we

drag our feet, there will be more time for deterioration and if payments are 60 days past due, then we foreclose and write-off the loans." Freddie Mac's rate of loss on its foreclosed properties had been about 60 per cent.

Freddie Mac had reviewed the \$200m of apartment loans upon which it has already foreclosed and did not expect further losses, he said. Nor did it expect write-offs from the remaining \$10.4bn of apartment loans which were now performing, even though they would be subject to review.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS									
Index No.	Day's Change	Est. Earnings (pence)	Gross Div. Yield (%)	Est. P/E Ratio	Index No.	Day's Change	Est. Earnings (pence)	Gross Div. Yield (%)	Est. P/E Ratio
1. CAPITAL GOODS (196)	681.95	-1.1	16.16	6.99	7.56	31.67	681.71	6.99	684.89
2. Building Materials (26)	716.49	-1.6	16.02	6.57	7.44	31.67	716.25	6.57	719.37
3. Consumer Goods (198)	1112.10	-1.6	17.00	7.88	7.42	31.67	1111.86	7.88	1114.78
4. Electronics (20)	1745.49	-0.7	15.92	7.62	7.48	31.67	1745.25	7.62	1747.87
5. Engineering (26)	1541.26	-0.9	10.87	5.56	12.58	31.67	1541.02	5.56	1543.74
6. Engineering-Aerospace (26)	404.70	-2.2	16.73	6.02	7.19	31.67	404.46	6.02	407.18
7. Engineering-General (47)	350.33	-0.6	17.10	7.41	7.03	31.67	350.09	7.41	352.81
8. Metals and Metal Forming (8)	403.24	-0.1	28.26	6.28	4.31	31.67	403.00	6.28	405.72
9. Motors (13)	264.91	-1.7	19.12	9.08	8.10	31.67	264.67	9.08	267.19
10. Other Industrial Materials (23)	1103.89	-1.0	10.24	7.59	7.58	31.67	1103.65	7.59	1106.17
11. Chemicals (24)	1173.92	-1.2	10.39	4.35	11.91	31.67	1173.68	4.35	1176.20
12. Consumer Goods (177)	1173.92	-1.2	10.39	4.35	11.91	31.67	1173.68	4.35	1176.20
13. Food Manufacturing (19)	990.91	-1.7	11.72	4.93	10.54	31.67	990.67	4.93	993.19
14. Food Retailing (16)	2253.99	-1.2	9.27	3.14	14.06	31.67	2253.75	3.14	2256.27
15. Health and Household (16)	2253.99	-1.2	9.27	3.14	14.06	31.67	2253.75	3.14	2256.27
16. Leisure (32)	1173.92	-1.2	10.39	4.35	11.91	31.67	1173.68	4.35	1176.20
17. Packaging and Paper (12)	1173.92	-1.2	10.39	4.35	11.91	31.67	1173.68	4.35	1176.20
18. Publishing & Printing (14)	2253.99	-1.2	9.27	3.14	14.06	31.67	2253.75	3.14	2256.27
19. Textiles (12)	790.26	-1.7	11.27	4.69	11.54	31.67	789.99	4.69	792.51
20. Telecom Groups (104)	415.41	-1.2	14.37	8.55	8.83	31.67	415.17	8.55	417.69
21. Telecoms (12)	940.74	-1.1	13.13	6.24	9.27	31.67	940.50	6.24	943.02
22. Agencies (15)	908.59	-1.1	11.73	3.67	10.32	31.67	908.35	3.67	910.87
23. Chemicals (24)	996.99	-1.1	13.86	4.67	8.91	31.67	996.75	4.67	999.27
24. Conglomerates (14)	1220.99	-1.1	13.08	8.19	11.91	31.67	1220.75	8.19	1223.27
25. Transport (14)	1040.17	-1.5	12.58	5.76	9.46	31.67	1039.93	5.76	1042.45
26. Telephone Networks (3)	1040.17	-1.5	12.58	5.76	9.46	31.67	1039.93	5.76	1042.45
27. Water (10)	1943.08	-1.6	14.93	6.97	7.59	31.67	1942.84	6.97	1945.36
28. Miscellaneous (26)	1500.58	-0.5	12.97	6.01	9.30	31.67	1500.34	6.01	1502.86
29. Industrial Group (479)	981.56	-1.2	12.97	6.01	9.30	31.67	981.32	6.01	983.84
30. All Share Index (21)	1027.47	-0.2	9.81	5.48	13.31	31.67	1027.23	5.48	1029.75
31. All Share Index (500)	1027.47	-0.2	9.81	5.48	13.31	31.67	1027.23	5.48	1029.75
32. FINANCIAL GROUP (163)	625.47	-1.3	7.26	32.89	64.39	31.67	625.23	64.39	627.75
33. Banks (9)	681.28	-1.8	24.01	8.46	5.40	31.67	681.04	5.40	683.56
34. Insurance (Life) (7)	2252.39	-1.9	7.45	6.23	12.56	31.67	2252.15	6.23	2254.67
35. Insurance (Non-Life) (6)	254.98	-1.0	7.45	6.23	12.56	31.67	254.74	6.23	257.26
36. Insurance (Composite) (6)	108.45	-0.2	8.54	7.30	15.34	31.67	108.21	7.30	110.73
37. Insurance (Broker) (8)	345.65	-0.1	5.92	12.75	34.93	31.67	345.41	34.93	347.93
38. Merchant Banks (7)	906.75	-0.2	8.08	5.38	18.34	31.67	906.51	5.38	909.03
39. Property (49)	244.41	-0.4	11.63	7.35	11.05	31.67	244.17	7.35	246.69
40. Other Financial (21)	994.10	-1.1	4.02	25.71	100.35	31.67	993.86	100.35	996.38
41. Investment Trusts (70)	1025.38	-1.8	13.35	8.75	8.78	31.67	1025.14	8.75	1027.66
42. Overseas Traders (2)	982.49	-1.0	5.72	35.66	92.67	31.67	982.25	92.67	984.77
43. All Share Index (678)	1028.01	-2.3	2049.51	2023.7	2050.3	31.67	1027.77	2050.3	1030.29
44. FT-SE 100 SHARE INDEX	2028.01	-2.3	2049.51	2023.7	2050.3	31.67	2027.77	2050.3	2052.89

FIXED INTEREST									
Index No.	Day's Change	Est. Earnings (pence)	Gross Div. Yield (%)	Est. P/E Ratio	Index No.	Day's Change	Est. Earnings (pence)	Gross Div. Yield (%)	Est. P/E Ratio
1. British Government	118.56	-0.16	118.74	-	10.24	31.67	118.50	-	10.24
2. 5-15 years	123.10	-0.35	123.54	-	11.95	31.67	123.04	-	11.95
3. Over 15 years	124.45	-0.48	125.05	-	9.84	31.67	124.39	-	9.84
4. Irredeemables	139.39	-0.31	138.95	-	13.46	31.67	139.33	-	13.46
5. All stocks	123.54	-0.29	123.90	-	11.31	31.67	123.48	-	11.31
6. Index-Linked	155.55	-0.02	155.57	-	3.04	31.67	155.53	-	3.04
7. Up to 5 years	139.32	-0.18	139.58	-	3.45	31.67	139.30	-	3.45
8. Over 5 years	140.43	-0.17	140.67	-	3.42	31.67	140.41	-	3.42
9. All stocks	101.98	-0.11	102.87	-	5.47	31.67	101.92	-	5.47
10. Debentures & Loans	73.21	-0.09	73.15	-	5.47	31.67	73.15	-	5.47
11. Preference	73.21	-0.09	73.15	-	5.47	31.67	73.15	-	5.47

Applying Index 2039.9, 9 am 2040.4, 10 am 2045.4, 11 am 2040.0, Noon 2040.8, 1

UK COMPANY NEWS

Westbury dives to £5m and acts to control debt

By Richard Gourlay

WESTBURY, the Cheltenham-based housebuilder, saw profits tumble in the six months to August 31 in the face of the toughest trading conditions in its history.

Taxable profits fell from £18.2m to £5.1m, but the interim dividend is maintained at 3.25p.

House sales increased marginally to 1,110 units, but at the cost of cutting operating profit margins to 10.6 per cent from the near record levels of 23.3 per cent in the comparable period.

Mr Richard Fraser, chairman, said the company was concentrating on maintaining sales volumes and keeping the balance sheet in order, a strategy that had worked in previous housing downturns.

Gearing through the period was almost unchanged at 50 per cent on debt marginally higher at £53.7m, but interest cover dropped from 6 times to 2.2 times.

Westbury has been running down the stock of land with planning permission in its land bank to control debt.

Each house sale not matched by a replenishment of the land bank spins off an average of £16,000 in cash which can be used to repay debt.

The land bank fell by 200 plots to 7,200 and is expected to be below 7,000 by the financial year-end.

However, the company has maintained sales discounts at £3,500 per unit, placing extra strain on margins as house prices have fallen on average by 10 per cent.

The company has helped maintain sales by selling more

smaller houses in the two to three bedroom first-time-buyer range. The average house sale price fell from £77,217 to £66,682 in the period.

The erosion of profits follows two years when operating margins were above 20 per cent.

Mr Fraser said sales had increased encouragingly in the last three weeks as buyers had emerged in anticipation of further interest rate cuts which might curtail sales incentives. Westbury had also been able to keep the costs of its raw materials low because of softness in the building market.

While land prices had bottomed out, he said, they were unlikely to move up again for some time. Any rise in land prices would probably need further falls in interest rates.

COMMENT

If further proof were needed of the awful state of the housebuilding market, Westbury is it. In spite of running down its land bank, thereby spinning off cash, operating margins are being so tightly squeezed that the company has struggled to keep debt at its previous levels.

Although interest cover has fallen to a little over two times, Westbury is by no means the worst in its sector. Most importantly it has succeeded in the crucial respect of maintaining sales volume, albeit at a cost of higher percentage unit discounts. It will nevertheless do well to repeat pre-tax profits in the second half. If it does, it will generate earnings per share of 13.5p and lead to a prospective multiple of 13.1.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subsidiaries shown below are based mainly on last year's financials.

TODAY

Interim: CMT Strategic Asia Trust, London & Edinburgh Trust, Fawcett, Upson & Southern.

FUTURE DATES

Interim: ACT, Nov. 14; Anglo Irish Trust, Nov. 13; BRT, Nov. 12; British Int Trust, Nov. 8.

Allied Irish withdraws \$217m US bank bid

By David Lascelles, Banking Editor

ALLIED IRISH Banks, one of the big two Irish banks, withdrew its \$217m (£112m) bid for Baltimore Bancorp yesterday, further underlining the parlous state of the US banking industry.

AIB launched the unsolicited bid last April through First Maryland Bancorp (FMB), its existing US subsidiary, in order to strengthen its position in the East Coast banking market. The bank's offer was worth \$17 per share, well above the \$10.25 at which Baltimore Bancorp was then trading.

However, the shares have since fallen to about \$5, reflecting the severe downturn which has hit the local banking market, mainly because of losses on real estate loans.

Mr Jeremiah Casey, chairman of FMB, said that "having regard to changes that have arisen in the marketplace over the past six months, we believe our cash offer of \$17 per share is no longer appropriate".

The bid was conditional upon a review of Baltimore Bancorp's accounts. But it had also received a frosty reception from Baltimore Bancorp's board, which accused FMB of trying "to create a hostile atmosphere" and putting pressure on the directors.

Mr Casey stressed that FMB was still interested in acquiring banking business in the Maryland market, and that if Baltimore Bancorp wanted to explore an affiliation at a future date, FMB would be open to discussions.

AIB's withdrawal reflects the much more cautious approach now being taken by foreign banks to the US market. What is it they stand accused. Although the government has announced its intention to abolish the suspect's right to silence, this safeguard for suspects remains for the moment.

In normal criminal investigations suspects will know what it is they stand accused. What if it is they stand accused. Although the government has announced its intention to abolish the suspect's right to silence, this safeguard for suspects remains for the moment.

Mr Casey stressed that FMB was still interested in acquiring banking business in the Maryland market, and that if Baltimore Bancorp wanted to explore an affiliation at a future date, FMB would be open to discussions.

AIB's withdrawal reflects the much more cautious approach now being taken by foreign banks to the US market. What is it they stand accused. Although the government has announced its intention to abolish the suspect's right to silence, this safeguard for suspects remains for the moment.

However Royal Bank of Scotland said last night that it still hoped to conclude a deal to buy Bank Worcester, a bank in New England, by the end of this year. The Royal, which already owns Citizens Bank of Rhode Island, recently acquired the branches and assets of another local bank.

See Lex

Polly Peck administrator talks with Turkish officials

By David Barchard in Istanbul

MR RICHARD STONE, one of three administrators appointed last week to Polly Peck International, was reported yesterday to have held talks with Turkish Treasury officials.

However, the exact whereabouts of Mr Stone, a partner with accountancy firm Coopers & Lybrand Deloitte, were not clear last night.

Officials at the British Embassy in Ankara said they had not been kept informed of

Mr Stone's movements.

Mr Stone is accompanied in Turkey by three colleagues including Mr Mark Hewitt, a solicitor. The administrators are thought to be exploring the legal issues involved in dealing with Polly Peck's Turkish subsidiaries.

Mr David Tonge, a British consultant working in Istanbul, yesterday warned that it might prove difficult to get British legal rulings enforced in the Turkish courts.

"The Turkish Commercial Code and related legislation was not designed to handle this type of eventuality but to protect Turkish assets against foreign control," he said.

One change which may give heart to Mr Nadir is that Turkish public opinion in Turkey, until now hostile or indifferent to him and the collapse of his industrial empire, shows signs of turning in his favour.

Press coverage of Polly Peck's affairs, which was very subdued until recently - possibly because Mr Nadir was viewed as a close ally of President Turgut Ozal by the opposition press - has become more favourable.

Yesterday Mr Sakip Sabanci, one of Turkey's two main industrialists and a powerful opinion-former, broke his silence on the issue to say that Mr Nadir had been "much put upon".

Meanwhile, Mr Nadir's operations in Turkey still appear to be functioning more or less normally, although some of the companies he owns personally seem to be selling real estate in an effort to raise cash.

Market sources said last night that Günaydin, the mass circulation daily owned by Mr Nadir, had sold real estate worth TL1.5bn (£280,000) to Milliyet, another daily paper, for cash.

Natural justice meets the fight on corporate crime

Robert Rice and Raymond Hughes consider Asil Nadir's action against the SFO

JUST SEVEN weeks after taking over as director of the Serious Fraud Office, Mrs Barbara Mills QC, faces the prospect of having to defend in court the way her office treats people suspected of serious fraud.

Yesterday's decision by two judges in the High Court that Mr Asil Nadir, chairman of Polly Peck International, had acted unfairly at an interview with the SFO will set in motion the first real challenge to the draconian powers given to the SFO to investigate and prosecute serious fraud.

A victory for Mr Nadir, the SFO will argue, could be a serious setback for the government in its fight against white collar crime.

At the core of the case will be the question whether the SFO must show its hand at an early stage of an investigation.

The 1987 Criminal Justice Act gives the SFO power to compel anyone to answer its questions without any apparent obligation to explain what lies behind them.

In normal criminal investigations suspects will know what it is they stand accused. What if it is they stand accused. Although the government has announced its intention to abolish the suspect's right to silence, this safeguard for suspects remains for the moment.

Mr Casey stressed that FMB was still interested in acquiring banking business in the Maryland market, and that if Baltimore Bancorp wanted to explore an affiliation at a future date, FMB would be open to discussions.

AIB's withdrawal reflects the much more cautious approach now being taken by foreign banks to the US market. What is it they stand accused. Although the government has announced its intention to abolish the suspect's right to silence, this safeguard for suspects remains for the moment.

However Royal Bank of Scotland said last night that it still hoped to conclude a deal to buy Bank Worcester, a bank in New England, by the end of this year. The Royal, which already owns Citizens Bank of Rhode Island, recently acquired the branches and assets of another local bank.

See Lex

When the Roskill Committee

looked at the prosecution and investigation of fraud in the early 1980s it quickly identified the suspect's right to silence as a serious impediment to the successful prosecution of white collar crime.

The complexity of many fraud cases was such that if the suspect was entitled to refuse to answer questions or to co-operate with an investigation the chances of a successful prosecution were remote.

Furthermore if suspects knew precisely of what it was they were suspected or what was being investigated, they could easily destroy or tamper with evidence vital to a successful prosecution.

Roskill recommended that not only should the suspect's right to silence in serious fraud cases be abolished but that if suspects refused, without reasonable excuse, to co-operate with an investigation they could be fined or jailed.

The government needed little further persuasion to act.

The 1987 Act, which set up the SFO, empowered the director to investigate "any suspected offence which appears to him on reasonable grounds to involve serious or complex fraud".

Section 2 of the Act provides that the director may require a person whose affairs are to be investigated, or any other person "whom he has reason to believe has relevant information", to answer questions and produce documents.

The Act provides that anyone who "without reasonable excuse" fails to comply with a section 2 requirement "shall be guilty of an offence" and liable to a jail sentence up to six months or a fine not exceeding £2,000, or both.

A two-year jail sentence or a fine can be the penalty under the Act for knowingly or recklessly making a false or mis-

leading statement to the SFO, while the falsification, concealment or destruction of a relevant document can result in a seven-year sentence.

Similar powers of compulsion are given to Department of Trade and Industry inspectors by the 1985 Companies Act. DTI inspectors can report to the court anyone refusing to co-operate with them. The court can treat the refusal as a contempt of court, carrying the maximum penalty of a two-year jail sentence.

The 1986 Financial Services Act also provides for a six month jail sentence or a £2,000 fine or both being imposed on anyone who "without reasonable excuse" refuses to co-operate in an investigation of an investment business.

The same Act provides for contempt of court penalties against anyone who refuses to

IF YOU HAVE INVESTED IN

Polly Peck

COLLECT £500.00 FROM THE BANK

Don't get your hopes up, shareholders, it's only a game. writes Clay Harris. Whatever happens to Polly Peck International in real life, its name will live on many a party. Investor, a board game being launched in time for the Christmas season, features Polly Peck on one of the prize corner spots, for which the manufacturer was seeking a £5,000 sponsorship fee. Unlike Monopoly, which the game superficially resembles with its "venture" and "facts" cards, most of which involve paying money to banks, players do not move around the board. This may be just as well, because now no one will be able to state for certain whether the Polly Peck square is in the position of "go to jail" or "pass go and collect £200m, if you can, from Cyprus."

answer questions from inspectors investigating suspected insider dealing.

The SFO's defence of its position will therefore be that if it is used to tell Mr Nadir which areas of his business affairs it is investigating it would set a precedent which would allow other suspects in fraud investigations to destroy or tamper with vital evidence.

This, it will argue, would set the fight against corporate crime back ten years at a time when it appears it may be beginning to get the upper hand.

Mr Nadir, however, is not concerned with the broader fight against corporate crime. His argument will be that the rules of natural justice require that he should be told of what it is he stands accused not only so that he can defend himself but also so that he can co-operate.



Barbara Mills: having to defend the SFO's procedures

ate with the SFO in clearing up what, in his view, is clearly a mistake.

In the wider context his argument could be interpreted as saying that in this type of case the SFO should put up or shut up. It should not be allowed to go on a fishing expedition through a company's affairs, particularly when public knowledge of an SFO investigation can have such potentially disastrous consequences for a public company which finds itself under investigation.

Lord Justice Taylor and Mr Justice Morand, without giving him any cause for great optimism that his argument will win the day, were at least prepared yesterday to concede that he may have a point.

Difficult trading leaves Daks Simpson at £4m

By Richard Gourlay

DAKS SIMPSON, the tailor and clothier, yesterday reported a 21 per cent fall in pre-tax profits from £5.3m to £4.16m in a year which the chairman described as the most difficult period of trading in a decade.

The group made a £1.02m extraordinary provision to cover the cost of discontinuing an agreement with its principal licensee in the US.

The company said the termination would leave the company free to expand its product range.

Turnover rose from £83.72m to £88.82m.

In spite of the profits drop, the board recommended an increase in the final dividend from 7.95p to 8.25p, bringing the total for the year to 11.75p, an increase of 7.3 per cent.

"I consider that a tangible demonstration of our belief in the future is required as the underlying trends are encouraging," Mr Johnny Mengers, chairman, said in explaining the dividend increase.

A separate extraordinary provision of £815,000 was also necessary to cover costs of closing the Daks women'swear factory in Nottingham, which proved more

expensive than earlier estimates.

Operations were also hit by the loss of the year against sterling and a lack of snow throughout the world which hit profitability at its Austrian ski-wear subsidiary.

Daks' main contract division continued to grow with sales to Marks and Spencer, Mr Mengers said.

NORTHUMBRIAN WATER

(Lessee)

£50,000,000

Finance Leasing Facility for
Water and Sewage Treatment Plant and Equipment

provided by

RoyScot Corporate Leasing

A member of The Royal Bank of Scotland Group

(Lessor)

The undersigned arranged this transaction and acted as advisor to Northumbrian Water

BABCOCK & BROWN

October 1990

Member of TSA

Leigh doubles to £6.7m

By Andrew Hill

LEIGH INTERESTS, which merged with fellow waste management company HT Hughes in September, nearly doubled pre-tax profits from £3.48m to £5.72m in the half-year to September 30.

The figure was in line with Leigh's forecast at the time of the £33m agreed bid for Hughes.

About half the profits advance was due to contributions from acquisitions, in particular Clay Colliery Company, the coal and clay extraction group purchased last December for a maximum of £17m in shares.

Earnings per share rose a more modest 22 per cent to 8.9p (7.3p).

Mr Arthur Kent, finance director, said the group would now concentrate on organic growth.

"While we are on the lookout for opportunities, there are none we can see immediately and in the meantime we are enthusiastically integrating what we have already got," he said yesterday, adding that the waste industry was still growing in spite of the poor economic climate.

Sales in the first half rose from £30.4m to £46.3m. The interim dividend is increased to 2.4p (2.25p).

Mr Kent pointed out that the group was unpegged even after taking on £7m of debt with the Hughes acquisition.

Eurotunnel rights details today

By Andrew Hill

Eurotunnel is expected to announce details of its £500m rights issue today.

The bank financing was completed earlier this week and the group, which announced the first break-

through beneath the Channel on Tuesday, needs the additional cash to complete the project.

The cost of the fixed link has risen from £4.8bn to more than £7.5bn since November 1987.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
BMS £	2p	Nov 30	1.875	-	4.38
British Borneo	8	Dec 14	8	-	24
Burtonwood Brew	0.7	-	0.7	-	3.98
Centenary Trust	nil	-	-	-	3
Daks Simpson	8.25	-	7.95	11.75	10.5
Fleming Japanese	0.75	-	0.75	0.75	0.75
Kalamazoo	1	-	nil	1	nil
Keystone Inv	8	-	7	13	10
MRT Computing	0.725	-	1.65	3	2.45
Railston Int'l	0.725	-	0.725	-	2
Smart (4)	5.25	Dec 17	4.85	7.2	6.4
Thames Water	6	Mar 4	-	-	-
Westbury	3.25	Jan 10	3.25	-	9
Westbury	nil	-	0.5	-	2.5

Dividends shown penny per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. ‡Corrected

EURO TUNNEL

Eurotunnel P.L.C.
Registered Office: Victoria Plaza, 11 Buckingham Palace Road, London SW1W 0ST.
Registered in England No. 1960971

Eurotunnel S.A.
Société anonyme au capital de FRF 3.333.917.500
Registered Office: Tour Franklin, 100 Terrasse Boileau, Puteaux Cedex 11, 92081 Paris La Défense.
Registered in Nanterre No. RCS B 334 192 408

Temporary Suspension of Rights To Convert From Units In Bearer Form Or Registered Form

This notice is given in connection with the Eurotunnel rights issue to holders of Units in registered form, to holders of Units in bearer form and, for information only, to holders of warrants.

The Board of Directors of Eurotunnel P.L.C. ("EPLC") has amended the terms governing the issue of share warrants in bearer adopted by the Board of Directors of EPLC on 13 November 1987 (as amended), so as to permit the suspension of shareholders' rights to convert shares of EPLC comprised in Units in registered form to bearer form (and vice versa) and has suspended such conversion rights until and including 11 November 1990. Pursuant to the authority granted to them by the shareholders of EPLC on 27 June 1990 the Board of Directors of Eurotunnel S.A. ("ESA") has also suspended shareholders' rights to convert shares of ESA comprised in Units in registered form to bearer form (and vice versa) and has suspended such conversion rights until and including 11 November 1990.

The suspension of conversion rights applies to (i) all applications lodged by holders of Units in registered form with National Westminster Bank PLC after 3.00 p.m. (London time) on 30 October 1990 and before 12 November 1990 and (ii) all applications lodged by holders of Units in bearer form with Banque Indosuez after 4.00 p.m. (Paris time) (3.00 p.m. (London time) on 30 October 1990 and before 12 November 1990).

Accordingly, (i) holders of Units in registered form will not be able to obtain a bearer certificate or certificate in respect of the Units concerned (or to have the Units converted into bearer form) until and including 11 November 1990 and (ii) holders of Units in bearer form will not be able to have their name entered on the registers of members of EPLC and ESA or to receive a registered certificate in respect of the Units concerned before 12 November 1990.

By Order of the Board
D.S. Hogg, Secretary
Eurotunnel P.L.C.

The Board of Directors,
Eurotunnel S.A.

2 November 1990

Temple Court
Mortgages (No. 1) PLC
£175,000,000
Mortgage Backed Floating Rate Notes 2029

The rate of interest for the period 31st October, 1990 to 31st January, 1991 has been fixed at 13.89583 per cent. per annum. Coupon No. 4 will therefore be payable on 31st January, 1991 at £350.25 per coupon.

S.G. Warburg & Co. Ltd.
Agent Bank

1550

UK COMPANY NEWS

Examiner's survival plan expected to need beefing up

Continental banks may prefer to liquidate Goodman International. Kieran Cooke reports

THE JUDGE at Dublin's High Court looked bemused as he contemplated the numerous volumes of literature before him. "What am I to do with all this?" he asked.

This week Mr Peter Fitzpatrick, the Examiner appointed to assess the viability of Goodman International, finished his report on the group and 60 companies associated with Europe's biggest beef processor and exporter, which is privately controlled by Mr Larry Goodman.

The biggest business débacle in the history of the Irish state has been a complex affair. The judge, the group and the 60 banks owed a total of £560m (£590m), of which £470m is unsecured and the balance guaranteed by Goodman, are now faced with wading through pages of figures and explanations.

Details of Mr Fitzpatrick's report on one of Ireland's biggest companies have not been released to the public. But overall the report recommends rescuing the core meat slaughtering, processing and export-

ing business of the group as the lesser of two evils.

Liquidation, says Mr Fitzpatrick, is "so awful that it automatically leads one to the more favourable one, in my view, of a workout proposal".

According to Mr Fitzpatrick, if Goodman was liquidated creditors could only expect to be paid between 25p and 30p in the pound over a number of years. In addition it would mean that the £180m in bank guarantees and bonds would be brought into play to pay preferential creditors.

Under Irish companies legislation, rushed through the Dublin parliament at the end of August at the time Goodman International's problems became known, Mr Fitzpatrick has until December 29 to reach agreement with creditors. That would require a majority of banks involved, collectively representing more than 50 per cent of the debt owed, voting for a rescue package.

Early indications of Mr Fitzpatrick being able to achieve this are not encouraging. A number of continental

banks, including Westdeutsche Landesbank and Commerzbank of Germany and ABN and AMRO of the Netherlands, are involved in legal proceedings in the Irish courts concerning their loans.

They are among the largest creditors and have made clear their anger about the way they feel they were misled by Goodman International. They are particularly unhappy about the manner in which funds lent for working capital were instead used for unrelated activities, including large scale purchases of shares on the London market.

At least one bank, with outstanding loans of more than £50m, has made it clear in court that it wants liquidation. Some continental banks may be able to gain tax breaks if liquidation is pursued.

There is scepticism about substantial sections of Mr Fitzpatrick's rescue plan. One half of the plan involves satisfying 50 per cent of outstanding group debt by the sale of assets and converting an element of bank debt into term loans, to be secured against

group assets.

Mr Fitzpatrick has calculated that the sale of Goodman assets unconnected with the core business could raise more than £130m. These include cash from the sale of an 8 per cent holding held by Mr Goodman in Unigate, the food group, the group jet, property interests and cash from the sale of Mr Goodman's 88 per cent stake in Food Industries. Mr Goodman's 13 per cent stake in Berisford International, the commodities conglomerate, will not, at the present share price, generate any funds.

The banks are finding the second half of the Fitzpatrick plan more difficult to swallow. The remaining 50 per cent of Goodman debt, amounting to £235m, would be covered either by payment of an £167.7m debt owed by Iraq to Goodman, and/or by the successful outcome of court proceedings taken by Goodman International against the Irish government.

Mr Fitzpatrick has made it clear that if this part of the plan fails, then liquidation is inevitable. He has made proposals to the banks in regard to the Iraqi debt which include the possible conversion of bank loans equivalent to the amount of debt into a form of share capital, capable of being redeemed if the debt is repaid, or converted into ordinary equity if not.

Given the present circumstances in the Gulf many bankers view these proposals as unrealistic. Some also might regard taking share capital in Goodman as more of a liability than an asset.

There is also scepticism about the chances of Goodman winning its court case against the government. The action relates to an official decision late last year to withdraw state insurance covering Goodman's beef exports to Iraq following the discovery of what were described as statistical discrepancies.

Mr Fitzpatrick has said that his proposals are no more than an "opening shot" and that much hard bargaining is yet to come. Mr Goodman himself has welcomed the report and believes a solution is achievable.



Larry Goodman: believes solution is achievable

After the events of the last few months many bankers might not be predisposed to agree with Mr Goodman.

Bizarre loan trail ending in Cyprus

By Kieran Cooke in Dublin and Kerin Hope in Athens

ONE OF the more bizarre aspects of recent events surrounding Goodman International is an amount of money, variously described as being between £200m and £235m, in an account in Cyprus.

In August Mr Larry Goodman, chairman of Goodman International, told bankers that his company had a "special" debt to a private individual. He believed his company had been defrauded of a substantial part of the money, estimated at more than £200m, and that the Irish fraud squad was investigating.

Subsequently it was learnt the money had been lent by a Goodman company, ABP Holdings, via a Dublin financial services company, to a Tipperary farmer.

Mr Goodman had raised the money to make the loan through Barclays Bank Dublin. The money was lent by Barclays in the belief that Mercantile Credit, its Irish subsidiary, was providing a guarantee supported by a deposit from a third party. The

deposit never materialised.

The money made its way via the Channel Islands to the account of a London financial services company run by a brother and sister who list their occupations as chauffeur and dressmaker. The money then went to Luxembourg, supposedly eventually destined for South Africa and the account of a man involved in the manufacture of insulin.

However, the money was transferred to the account of an import/export company in Cyprus. Mr Goodman is taking legal action in Cyprus to recover the money. The South African is contesting ownership of the money, which has been frozen by a Cyprus court.

In his report this week on Goodman International Mr Peter Fitzpatrick, the Examiner appointed to assess the company's viability, said that he was concerned about the Cyprus transaction and was making inquiries under sections of Irish company law dealing with fraudulent or reckless trading.

Howden warns on profits after contractual dispute

By Andrew Bolger

HOWDEN Group, the Glasgow-based engineering group, has warned that its profits for the year to April 30 will be very severely affected by a contractual dispute.

The warning was issued minutes after the market closed with Howden shares at 73p, down 1p. Howden recently announced 500 redundancies at its Renfrew plant.

Howden said the dispute was over a £4m contract to supply four tunneling machines to MT Group, a European and American consortium, to complete the Great Belt Project link between the west and east of Denmark.

The Scottish group said it had lodged claims against MT Group for extra costs and delays. MT Group intended to lodge counter-claims and it now seemed likely that the

matter would be referred to arbitration, which could take up to two years to complete.

Howden and MT group have agreed joint work completion programmes which said all four machines would be ready by Christmas. The first of them had begun operations.

Howden said the delays and extra costs incurred in completing the Great Belt contract had resulted in higher than forecast borrowings, but it was expected that the amount outstanding would be reduced considerably during the next three months.

The group said its borrowings would not be significantly higher next April than the £48m level at the end of the last financial year. Howden made pre-tax profits of £17.9m on turnover of £315.5m in the year to April 30.

Calculating risk in playing poker for a television monopoly

Raymond Snoddy looks at the players poised to make their moves in the upcoming ITV franchise round

A STRANGE poker game has been played for the past few months by those who would like to acquire a stake in, or try to take over, a major ITV company before the coming round of competitive tenders for franchises gets underway.

Powerful media players have been at the table, or watching nearby, but no one has been willing to commit themselves to playing a single card.

So it is that 56 per cent of Thames Television, the largest ITV company, has been on the market since March but has not yet formally found any takers. This is in spite of rumours that all the heavyweight media hitters of continental Europe - from CLT of Luxembourg to Bertelsmann of Germany and Mr Silvio Berlusconi of Italy - have at one time taken a look.

So far there has been no rush of buyers either for Mr Robert Maxwell's 20 per cent stake in Central, the second largest ITV company.

Perhaps most surprising of all is that no one has tried to take over TVS Entertainment, holder of the lucrative

due in part the financial disappointments at MTM. At their height the shares reached 345p.

At first glance the immobility of the potential players - including companies such as Mr Michael Green's Carlton Communications, Mr Richard Branson's Virgin and, possibly, the Rank Organisation - is difficult to understand.

Amendments to the Broadcasting Bill which received the Royal Assent yesterday have at least tipped the balance in the direction of the incumbent companies. In the main the new franchisees will go to the highest bidder, although the programme obligations will be demanding and a bid offering exceptional quality could win over a higher cash bid.

However, until now wary a hand has moved while everyone tried to keep all options open as long as possible.

"There is so much uncertainty. How do you value one of these stakes?" asks Mr Leslie Hill, managing director of Central.

One reason for the log-jam is the fact that buyers only want to pay the break-up value of the ITV companies if they lose their franchises. Sellers are looking for a hefty premium on

the grounds that they have a better-than-average chance of winning what in effect is a 20-year franchise (renewal of the first 10-year licence is virtually automatic).

However, the poker players will have to make up their minds quite quickly on whether they are going to play now, bid for a licence in April, or wait even longer until January 1 1994 when it will be possible for the first time to take over commercial broadcasters on the Stock Exchange.

Soon after the Royal Assent has been obtained, the Independent Television Commission will announce a "window of opportunity" for restructuring ITV companies in advance of the bidding. The main season for takeovers will run from November to April, but it is believed that takeover activity will be possible even after that, as long as it does not result in fundamental changes in the nature of the bid or the management team named in it.

Despite the great uncertainty a flurry of activity is likely to begin very soon.

One clear possibility is that Carlton, which would like to buy Thames but doesn't like the price, could instead become a white knight for Mr James Giffard, the TVS chief executive. The price is most definitely right and Mr Green could help to pull off a difficult trick - TVS retaining its franchise.

The activity could even include buyers for the 56 per cent Thames stake owned by Thorn EMI and BFT, although, if the continental Europeans now negotiating for the stake do not follow through before the end of the year, it is likely that Thorn and BFT will have to withdraw their stakes from the market.

If that happens and the two reluctant investors in televi-

son have, out of necessity, to be part of a Thames bid for a new franchise, Mr George Russell, ITC chairman, will insist that both give undertakings that they will stay in at least until 1994.

Watch carefully. The first card could be played within days.



southern England franchise and owner of MTM, the US television production company. There have been rumours of several potential predators but none has revealed its hand. The share price has been ground 56p for the past three weeks.



the grounds that they have a better-than-average chance of winning what in effect is a 20-year franchise (renewal of the first 10-year licence is virtually automatic).



Watch carefully. The first card could be played within days.

NEWS DIGEST

balance sheet.
Mr Aidan Barlow, chairman, yesterday also announced board changes, including the appointment of a non-executive chairman - Mr Frank Belfon. Mr Barlow will continue as executive deputy chairman, concentrating on new products and market development.

Sales fell 42 per cent to £56.7m (£11.58m). The loss per share increased to 6.94p (3.82p).

Yule Catto seeks £14m via disposals
Yule Catto is planning to reduce borrowings via disposals to realise about £14.5m (£14.3m).

The Yule subsidiary is selling its 66 per cent stake in Yule Catto Plantations to the Johor State Economic Development Corporation, owner of the remaining 35 per cent. The agreement values the whole of YCP at about £48.12m (£37m).

In addition, Mengkil Estate, one of YCP's plantations, is being sold to Revertex (Malaysia). Yule Catto owns 70 per cent of the latter company, the rest is held by the Johor corporation.

The agreement is subject to approval of shareholders and regulatory consent in Malaysia.

Atlantic Resources loss at £419,000
Atlantic Resources reported a pre-tax loss of £419,000 (£378,000) for the six months to June 30 compared with a loss of £12.84m last time although this included an exceptional loss of £12.2m.

Turnover rose from £125,000 to £139,000 reflecting the gradual return to full production capacity of the Claymore field. After tax of £134,000 (£131,000) the loss per share was 0.32p (1.66p).

Oil prices help Aran return to the black
Against a background of high oil prices Aran Energy returned to profits in its first half with £171,000 (£154,000) pre-tax against a loss of £233,000. The previous period included exceptional costs of £258,000 redundancy and reorganisation costs.

Turnover in the six months to June 30 rose 21 per cent to £13.82m (£11.4m). Earnings per share came through at 0.12p (0.16p).

Tullow Oil falls into losses of £48,000
Tullow Oil incurred losses in the first half of 1990. The Ireland-based company reported a pre-tax deficit of £48,000 (£43,000). The previous first half saw profits of £14,400.

Turnover for the USM-quoted company was £146,000 (£11m) after lower other income of £141,400 (£145,500) and gas and oil sales of £142,000 (£125,000). The loss

per share was 0.04p (0.05p earnings).

Disruption to trading checks VTR
A marginal increase in pre-tax profits was announced by VTR, the USM-quoted video editing and audio-visual house, for the year to August 31.

Turnover was up 26 per cent to £55.5m (£43.9m) but the rise in profits was just 2.2 per cent to £1.28m (£1.25m).

Mr Philip Lovegrove, chairman, said that profits were affected by some disruption to trading caused by the transfer of equipment to new premises and a compensation payment to a former director of The AV Department.

The dividend is raised from 3p to 3.3p on basic earnings of 10.6p (11p).

Bertam shows fall to £338,000
Bertam Holdings, the investment holding company with interests primarily in west Malaysia, announced a fall, from £560,000 to £338,000, in pre-tax profits for the first half of 1990.

Turnover amounted to £496,000 (£501,000). Earnings per share came through at 1.15p (1.97p) after tax of £109,000 (£166,000).

An extraordinary £262,000 credit represented the surplus arising from the compulsory acquisition of land and the disposal of property by a related company.

Reduced deficit at Blackland Oil
Blackland Oil, the Third Market-traded independent oil and gas company, reduced taxable losses from £173,592 to £57,544 in the first half of 1990. Gross sales totalled £30,728, against £1,505. The loss per share was 0.65p (2.46p).

The company said that production started from Whisky in June, though the considerable impact this would have was not reflected in the results.

Spinning leaves Shiloh lower
A difficult half year by its spinning offshoot left pre-tax profits at Shiloh lower at £202,000, against £510,000.

The Oldham-based company said that it was under pressure from cheap subsidised imports. Turnover in the six months to October 6 was higher at £3.17m (£2.72m). Earnings per share were 3.5p (5.86p) and the interim dividend is raised to 3.375p (0.875p) including a special payment of 2.5p.

There was a net extraordinary profit on sale of land of £1.46m.

Bioplan makes £1m in first six months
In its first interim report following its merger with Cooks

Industries Bioplan, the healthcare services group, announced pre-tax profits of £1.02m in the six months to September 30 on turnover of £6.79m.

Earnings were 0.46p per share and the company said that would resume paying preference dividends and arrears accumulated. These amount to 15p per share or £251,000.

A resumption of the ordinary dividend is anticipated at the end of the present financial year.

MAES Funding No. 2 PLC

£300,000,000
Mainstream Backed
Floating Rate Notes due 2017

Notice is hereby given that a Principal Payment of £7,200 in respect of each Note will be made on 8th November, 1990 resulting in a Principal Amount Outstanding of each Note of £61,400 for the following Interest Period.

Subsequent to the Principal Payment the Pool Factor will be 0-6140.

MAES Funding No. 2 PLC
30th October, 1990

Growth at J Smart continues

PRE-TAX profits continued rising at J Smart & Co (Contractors) in the year to the end of July. The Edinburgh-based company reported a 20 per cent advance to £3.76m, against £3.14m last time, which included an exceptional profit of £425,000.

The result was achieved on turnover up from £12.95m to £16.48m, an increase of 27 per cent. After tax of £1.28m (£1.05m) earnings per share came out at 24.58p (20.74p).

The directors are recommending a final dividend of 3.25p making a total for the year of 7.2p (6.4p).

The share rose 2p to 158p in a falling market.

Exceptionals raise losses at Barlo

Exceptional charges amounting to £1984,000 increased losses at Barlo Group from £1.19m to £2.09m (£1.9m) in the six months to September 30.

However, the company, which makes radiators and plants in the Irish Republic and Lancashire, said these results were seen as ending a transition period and the second half was expected to show a marked improvement, with a return to profitability in the next financial year.

Rationalisation and reorganisation measures under way included the planned disposals of the Dublin and Luton offices and cutting operating locations from eight to six.

The rights issues and placing in October raised £14.75m and considerably strengthened the

balance sheet.

Mr Aidan Barlow, chairman, yesterday also announced board changes, including the appointment of a non-executive chairman - Mr Frank Belfon. Mr Barlow will continue as executive deputy chairman, concentrating on new products and market development.

Sales fell 42 per cent to £56.7m (£11.58m). The loss per share increased to 6.94p (3.82p).

Yule Catto seeks £14m via disposals
Yule Catto is planning to reduce borrowings via disposals to realise about £14.5m (£14.3m).

The Yule subsidiary is selling its 66 per cent stake in Yule Catto Plantations to the Johor State Economic Development Corporation, owner of the remaining 35 per cent. The agreement values the whole of YCP at about £48.12m (£37m).

In addition, Mengkil Estate, one of YCP's plantations, is being sold to Revertex (Malaysia). Yule Catto owns 70 per cent of the latter company, the rest is held by the Johor corporation.

The agreement is subject to approval of shareholders and regulatory consent in Malaysia.

Bradford Prop Tst recovers to £10.5m
Taxable profits of Bradford Property Trust recovered to £10.47m in the half-year to end October, against £6.12m in the comparable period. The 29 per cent increase was achieved on sales up 1.3 per cent from £7.54m to £10.06m.

Profit from the sales of dealing properties rose 51 per cent to £5.18m (£4.09m) and sales by dealing companies increased to £3.98m (£3.00m).

The interim dividend is raised by 0.2p to 1.7p from earnings per share of 4.66p (3.63p).

Commodity prices hit Rowe Evans
Pre-tax profits at Rowe Evans Investments, with interests in rubber, oil palms and cocoa plantations, fell from £1.74m to £290,000 in the six months to June 30, reflecting the continued weakness of palm oil and rubber prices coupled with the strength of sterling.

There was a turnaround from a profit of £271,000 to a loss of £310,000 on exchange. Turnover rose from £1.63m to £1.53m. Earnings were 0.41p (2.93p).

Bioplan makes £1m in first six months
In its first interim report following its merger with Cooks

Industries Bioplan, the healthcare services group, announced pre-tax profits of £1.02m in the six months to September 30 on turnover of £6.79m.

Earnings were 0.46p per share and the company said that would resume paying preference dividends and arrears accumulated. These amount to 15p per share or £251,000.

A resumption of the ordinary dividend is anticipated at the end of the present financial year.

There was a net extraordinary profit on sale of land of £1.46m.

The art of Management Contracting

Kier Management has the whole business of management contracting down to a fine art.

Take their recent shopping centre project at Thurrock Lakeside. This was a £160m fast track construction programme completed within the 25 month schedule.

Now everyone can concentrate on the art of shopping - in time for Christmas.

KIER MANAGEMENT LTD

Tempsford Hall
Sandy, Bedfordshire SG19 2BD
Tel: (0767) 40111
Telex: 82345 Kier G
Fax: (0767) 40002

Beazer

Thurrock Lakeside

Thurrock Lakeside

Thurrock Lakeside

Thurrock Lakeside

Thurrock Lakeside

INCREASED PROFITS

Interim Results

For the half year ended	30/9/90	30/9/89
Net freight & hire	£7000	£7000
Operating & administrative expenses	(5,077)	(4,784)
Trading profit	1,690	1,668
Net interest payable & currency adjustments	(577)	(584)
Profit before tax	1,113	742
Taxation	(28)	-
Profit after tax	1,085	742

Earnings per share in pence

Earnings per share in pence

* Profits up by 46% to £1.08 million against the comparable period last year.

* Investment in new 150,000 ton tanker for delivery in 1993.

* Expansion anchored through five year time charters securing income.

The Interim Report will be posted to shareholders on 8th November 1990 and further copies will be available from the Company, Winchmore House, 15 Fetter Lane, London EC4A 3EL

London & Overseas Freighters PLC

LORRAINE GOLD MINES, LIMITED

Incorporated in the Republic of South Africa
(Reg. No. 029191/300/9)

Ordinary Dividend for the year ended 30 September 1990

Based on the negative earnings (after capital expenditure) incurred by the Company for the 1990 financial year, and against the current uncertainties relating to the gold price, the Board has decided not to declare a dividend in respect of the year ended 30 September 1990.

By order of the board

Angloval Limited
Secretaries
per: K.G. Williams
30 October 1990

London Secretaries
Anglo-Transvaal Trustees Limited
205 Regent Street
LONDON, W1R 5ST

Registered Office
Angloval House
56 Main Street
JOHANNESBURG
2001
(P.O. Box 62379
Marshfield, 2107)

Directors: D.J. Crowe, P.J. Easton, J.J. Goldsbury, B.L. Harrow, L. Hewitt, G. Mashe, Cive S. Meneer, I.R. Olivier, S.W. van der Colf, R.A.D. Wilson
Alternates: J.H.J. Burke, B.J. Farnston, B.J. Lawrence, T.C. Ross, G.J. Robertson, K.A. West.

COMMODITIES AND AGRICULTURE

Nymex could be closed if war breaks out in Gulf

By Barbara Durr in Chicago

THE COMMODITY FUTURES TRADING COMMISSION (CFTC) said yesterday that it would not rule out the possibility of closing the New York Mercantile Exchange, the US oil futures market, if war in the Gulf broke out.

However, Mr Patrick Thompson, the president of the Nymex, warned a Senate panel that shutting down the exchange would have calamitous effects throughout the financial markets and should be considered only as a last resort.

Mr William Albrecht, CFTC commissioner, testifying before the panel, said that closing the market was one of a number of options under consideration as possible emergency steps to contain market volatility in the event of a Gulf war.

Mr Albrecht said the CFTC had been talking to the Department of Energy and the US energy futures market, Nymex,

about a variety of possible measures.

But after the hearing Mr Albrecht stressed: "One of the last things we could want to do is shut down the market."

The Senate panel heard that alternatives to closing Nymex could include restricting trading to liquidation of positions or brief trading halts to give the markets time to absorb news. The decision about measures to be taken would depend, Mr Albrecht added, on the type of conflict.

Sen Joseph Lieberman, a Connecticut Democrat, urged closure of the market "on a temporary, emergency basis in order to limit the psychological impact of war on oil prices and to give world governments time to move oil out of our strategic reserves to calm oil traders and assure adequate supplies."

The Senate hearing had been called to examine the impact of

futures markets on oil pricing with special emphasis on whether there had been excessive speculation in the markets since Iraq invaded Kuwait in August.

Mr Thompson also argued that since the Gulf crisis began the exchange had performed "its function by providing participants from all sectors of the energy industry with the means to manage business risks at this time of great uncertainty."

Steven Butler adds: Mr Peter Wildblood, chief executive of the International Petroleum Exchange in London, said there had been no suggestion by the British government that crude oil futures trading should be halted in London in the event of a war in the Gulf. He added that the IPE had received a letter from the government asking it to close the market under these circumstances.

US moots ban on EC meat and poultry

By Nancy Dunne in Washington

US OFFICIALS, furious over the EC cut-off of US pork shipments instituted on Wednesday, are strongly considering moves which would result in a virtual ban on Community imports of meat and poultry.

The prohibition would mean the loss of a \$400m market for EC producers. It would be instituted by the US Agriculture Department's Food Safety and Inspection Service, which must certify that importing nations have inspection systems similar to those of the US.

With the threat, the Administration is also sending a message to the Community that an outbreak of farm trade disputes can have serious consequences. In the Uruguay Round talks, the US negotiators are considering the harmonisation of food safety rules.

US officials publicly attribute the row to the EC's building beef and pork stocks. However, the new ban would affect only \$10m of American products.

The US has already lost most of its meat market in the EC to the Community's insistence on hormone-free beef. Even plants which have been producing beef without hormones are due to be de-certified on December 31.

The nine US pork plants previously certified for export to the Community were put on probation last March for lack of compliance with EC standards, including complaints about the US testing method for trichina, parasitic worms which live in man and other carnivores.

High level meetings during the summer failed to resolve EC concerns. In September and October EC inspectors visited US pork plants and found them still out of compliance with EC standards.

The EC action was announced to Mr Clayton Tetter, the US Agriculture Secretary, in a letter dated October 25 from Mr Ray MacSharry, the EC agriculture commissioner.

It said that inspectors re-visiting US plants had found "insufficient general hygiene and veterinary control, insufficient post-mortem inspections and trichina treatment or inspection."

The USDA's Food Safety and Inspection Service has denied the legitimacy of the EC requirements, contained in the EC's Third Country Meat Directive, which governs its sanitary requirements. The most serious area of contention is in post-mortem inspection procedures, which the EC requires in far more detail than the USDA.

Watching the coconut barometer

Filipinos expect hard times ahead, Greg Hutchinson finds out why

FILIPINOS believe their country is in for hard times when the price of coconuts drops.

Mr George Uy-Tioco, president of Philippine Asia Equity Securities, uses the price of coconuts as a barometer of the health of manufacturers of consumer goods, such as San Miguel, the brewing conglomerate.

"There's supposed to be a great correlation between the price of coconuts and beer sales," Mr Uy-Tioco says. "When the price of coconuts are high, the workers and farmers use the little they earn for a beer or two."

When coconut prices drop, beer is replaced by tuba, a head-buzzing wine made from the fermented sap of an embryonic coconut which imposes a high health cost.

A third of the nation's workforce is employed in the coconut industry, and with output up and export income from the commodity down, it is no wonder the stockbroker anticipates hard times ahead.

The Philippines is the largest producer of coconuts, accounting for 48 per cent of world output. This week showed coconut shipments from the Philippines fell by 2.1 per cent

The 1989-90 drought in the Philippines appears not to have affected the country's sugar export earnings, which grew, according to the National Statistics Office, by 44 per cent in the seven months to the end of July.

Earnings growth was attributable both to higher world sugar prices and increased output, especially from Negros and Panay islands, where the drought from November 1989 to June this year was less severe than in Luzon.

Aggregate domestic shipments of sugar rose in value

to 171,901 tonnes in September from 175,578 tonnes a year earlier. The figures were compiled by the United Coconut Association of the Philippines (UCA), the country's main industry body.

In dollar terms, the value of shipments fell by 41.9 per cent to \$36.82m (£18.60m) from \$62.82m previously.

Shipments of copra doubled to 6,660 tonnes from 3,300, dedicated coconut exports rose by 12.4 per cent to 8,650 tonnes from 7,689, coconut oil edged up 0.8 per cent to 95,250 tonnes

to \$97.7m (job), up by \$29.8m in real terms, from last year's \$67.9m. Export volumes rose by 34 per cent to 216,300 tonnes as of end-July from 161,100 previously.

The Agriculture Department has forecast that total countrywide production may reach 1.9m tonnes for the crop year ended August, up from 1.7m previously. The Philippines produces some 1.6 per cent of the world's sugar crop of 105.687m tonnes a year, although 10 years ago the country's output represented some 2.4 per cent of world production.

For 1990, the country expects to earn about \$500m from the export of coconuts, a fall - in spite of an increase in volume - of 15 per cent.

Exports earnings of the electronics industry, employing a minute fraction of the 20 million people thought to be engaged with coconuts, is set this year to exceed that from coconut shipments by six-fold.

from 94,494, but copra meal fell by 23.7 per cent to 37,220 tonnes from 48,790. A harvest of 2.28 million tonnes has been forecast this year by UCA - 20 per cent higher than last year's output.

The UCA's executive secretary, Mr Ibon Agustin, says forecasts show output will continue to rise, particularly in Mindanao, the Philippines second largest island, now accounting for half the nation's output. The island has had good weather and has younger, higher-yielding trees.

Meanwhile, local and overseas coconut prices remain soft and there is no news on the horizon suggesting an upturn.

The price of copra for January delivery is quoted at \$212.50 per tonne cif for February. It is slightly higher at \$217.50.

For 1990, the country expects to earn about \$500m from the export of coconuts, a fall - in spite of an increase in volume - of 15 per cent.

Exports earnings of the electronics industry, employing a minute fraction of the 20 million people thought to be engaged with coconuts, is set this year to exceed that from coconut shipments by six-fold.

Soviets expect big grain harvest

By Leyla Boulton in Moscow

THE SOVIET UNION is likely to see a record grain harvest this year, but it will still need to import an estimated 30m tonnes of grain to meet its needs.

Mr Leonid Vashchukov, a senior official from the state statistics office, said yesterday that the harvest would amount to "roughly" 240m tonnes, up from a record 235m in 1978.

In keeping with Soviet tradition, however, 20 to 25 per cent of the crop has been lost through inefficiency. "It would be possible to collect more if the losses were not so big," he told Pravda. "In some places, losses took away a fifth of the harvest, in others a quarter."

The Soviet Union announced at the beginning of the summer that it faced a potential harvest of 260m tonnes and tried to draft city dwellers and the army into the countryside to help minimise the losses.

The figure announced yesterday tallies more or less with

The International Wheat Council yesterday estimated the Soviet grain harvest at 236m tonnes, near the 1978 record. But it warned that "an unusually large proportion, even for Soviet standards, will be lost through waste." The IWC has cut its estimate of Soviet wheat imports for 1990/91 to 13m tonnes from 15m tonnes, leaving total grain imports at 27m tonnes, compared with 38m tonnes last year.

US Department of Agriculture estimates, which last put the Soviet grain harvest at 236m tonnes.

Although the Soviet Union has not yet put a figure on its import needs, the US government estimates these at 30m tonnes for the year ending in June 1991. Last year the Soviet Union imported 40m tonnes after its own grain harvest totalled just 21m tonnes.

Mr Vashchukov said farmers had delivered 65.5m tonnes of grain to the state - or 76 per cent of its purchase orders.

The Soviet government has already announced that it has no hard currency to pay for imports and will need foreign credits. But the US has made the Soviet parliament's approval of legislation allowing for the extension of credit for granting it food credits.

It is not yet clear when parliament will get round to examining the legislation although it may happen sometime this month.

The Soviet Union has meanwhile received credit offers from Canada and France, although no firm purchase agreements have emerged. According to the Department of Agriculture, the Soviet Union has already bought 400,000 tonnes of corn for this year from American companies without US government help.

The US has already lost most of its meat market in the EC to the Community's insistence on hormone-free beef. Even plants which have been producing beef without hormones are due to be de-certified on December 31.

The nine US pork plants previously certified for export to the Community were put on probation last March for lack of compliance with EC standards, including complaints about the US testing method for trichina, parasitic worms which live in man and other carnivores.

High level meetings during the summer failed to resolve EC concerns. In September and October EC inspectors visited US pork plants and found them still out of compliance with EC standards.

The EC action was announced to Mr Clayton Tetter, the US Agriculture Secretary, in a letter dated October 25 from Mr Ray MacSharry, the EC agriculture commissioner.

It said that inspectors re-visiting US plants had found "insufficient general hygiene and veterinary control, insufficient post-mortem inspections and trichina treatment or inspection."

The USDA's Food Safety and Inspection Service has denied the legitimacy of the EC requirements, contained in the EC's Third Country Meat Directive, which governs its sanitary requirements. The most serious area of contention is in post-mortem inspection procedures, which the EC requires in far more detail than the USDA.

Gulf crisis and earthquake hit gold output

By Greg Hutchinson in Manila

THE JULY earthquake and a foreign exchange and oil shortage as a result of the Gulf crisis are cutting output of Philippine gold.

Interviews with senior executives of two large and two medium sized gold mining companies showed that a 10 per cent government-imposed cut in supplies of oil and power to the mines had led each company to consider cutting production.

For Benguet Corp, Phillex Mining Corp, and the smaller Ilogon-Suyoc, landlocked companies, the earthquake initially halted and later reduced output by up to 50 per cent. Ilogon recovered substantially, but Benguet and Phillex are

still reporting output shortfalls of more than 20 per cent. Benguet produced 250,000 ounces of gold last year. Its underground operations, which usually account for about 120,000 ounces a year, may fall to 90,000 to 100,000 ounces by the end of the year. Phillex is likely also to come in below its 118,000 ounces a year capacity, perhaps ending the year a shade above 100,000 ounces.

Ilogon, which has returned to reasonably full operations, is likely not to fall far short of its 18,000 ounce a year capacity. United Paragon Mining, the other medium-sized company, was not affected by the earthquake and had been tipped to surpass its 1989 output.

East. However, Indian exports of cashew kernel were down in the first half of 1990 in west Asia, western Europe and Australia.

Because of a short crop, India has decided to import 55,000 tonnes of raw cashew nut in 1990 for processing and re-export. Last year, import of raw cashew nut amounted to 42,219 tonnes.

The rate of recovery of kernel from raw nut is less than 35 per cent, but without big imports more than 500 processing units, mostly in the

southern states of Kerala and Tamil Nadu, would be idle. Industry sources, however, point out that with other major cashew nut producing countries having developed their own processing capacities, it is becoming increasingly difficult to organise imports. Though India is the largest producer of raw cashew nut in the world, firm data relating to the size of the crop are always difficult to come by. According to informed estimates, the present size of the crop is well below 300,000 tonnes.

East. However, Indian exports of cashew kernel were down in the first half of 1990 in west Asia, western Europe and Australia.

Because of a short crop, India has decided to import 55,000 tonnes of raw cashew nut in 1990 for processing and re-export. Last year, import of raw cashew nut amounted to 42,219 tonnes.

The rate of recovery of kernel from raw nut is less than 35 per cent, but without big imports more than 500 processing units, mostly in the

India to maintain earnings from cashew nuts

By Kunal Bose in Calcutta

INDIA is expecting a 25 per cent shortfall in its cashew crop this year, but hopes to maintain export earnings at the 1989 level.

World prices have increased sharply recently following a decline in production in the major producing countries.

Last year, India earned Rs3.55bn (\$198m) by exporting 43,890 tonnes of cashew kernel, a value of exports were 32,143 tonnes and Rs2.55bn respectively.

Export figures for the first

six months of 1990 show that despatches had improved by 13 per cent to 21,780 tonnes over the corresponding period of 1989. Improvement in export of cashew kernel is mainly attributable to an exceptional growth in demand of 144 per cent from east European countries.

The US, which is the single biggest market for Indian cashew kernel, has raised its imports by more than 30 per cent. There is also a marginally improvement in exports to south-east Asia and the Far

East. However, Indian exports of cashew kernel were down in the first half of 1990 in west Asia, western Europe and Australia.

Because of a short crop, India has decided to import 55,000 tonnes of raw cashew nut in 1990 for processing and re-export. Last year, import of raw cashew nut amounted to 42,219 tonnes.

The rate of recovery of kernel from raw nut is less than 35 per cent, but without big imports more than 500 processing units, mostly in the

southern states of Kerala and Tamil Nadu, would be idle. Industry sources, however, point out that with other major cashew nut producing countries having developed their own processing capacities, it is becoming increasingly difficult to organise imports. Though India is the largest producer of raw cashew nut in the world, firm data relating to the size of the crop are always difficult to come by. According to informed estimates, the present size of the crop is well below 300,000 tonnes.

MARKET REPORT

Copper prices closed at a two-week low on the LME yesterday. The market weakened under general liquidation in the morning and traded in the range \$2,575-\$2,535 a tonne for three months metal following an easier Comex market and in anticipation of selling from Japan. Activity was also restrained by the All Saints holiday in many European centres. The market remains in a bear trend, with sentiment still reflecting poor fundamentals and the recessionary implications of a possible war in the Middle East, analysts said. Aluminium prices also retreated on news Kaiser Aluminum had reached a tentative

labour pact with its unions, traders said. Market talk that today's LME spot figures will show a substantial rise contributed to the downturn. London robusta coffee futures closed well up after recouping early losses. The swing in the market's fortunes was due to a leading trading house selling sugar/marsh in the morning, thus depressing prices, only buy back into the market in the afternoon, traders said. Prices also found support from New York, which in the morning held above 89 cents a lb for near December despite the sharp fall in London.

Compiled from Reuters

LONDON MARKETS

SPOT MARKETS
Crude oil (per barrel FOB) + or -
Dubai \$30.65-0.75/+0.50
Brent Blend (december) \$32.60-0.50/+0.50
No. 2 (1 p.m. est) \$33.35-0.40/+0.75

W.T.T. (NWE prompt delivery per tonne CIF) + or -
Premium Gasoline \$393-368/+10
Gas Oil \$323-324/+13
Heavy Fuel Oil \$130-133/+2.8
Naptha \$326-339/+14.5
Petroleum Argus Estimates

Other + or -
Gold (per troy oz) \$320.25/+1.00
Silver (per troy oz) \$41.9/-3.00
Platinum (per troy oz) \$434.50/-6.00
Palladium (per troy oz) \$355.50/-1.25

Aluminium (free market) \$194.50/+5
Copper (US Producer) 125.50/+4
Lead (US Producer) 90/-
Nickel (free market) 402/-
Tin (Kuala Lumpur market) 16.48/-+0.13
Tin (New York) 280/-
Zinc (US Prime Western) 70/-

Cattle (live weight) 104.54p/+0.87
Sheep (head weight) 122.00/+1.57
Pigs (live weight) 70.77p/+1.01

London daily sugar (raw) \$251.84/+2.20
London daily sugar (white) \$268.04/-5.00
Tate and Lyle export price \$258.50/+2.00

Barley (English feed) \$118.25m
Maize (US No. 5 yellow) \$178.00m
Wheat (US Dark Northern) \$136.5m
Rubber (Latex) \$1.25p/+0.50
Rubber (Latex) \$1.50p/+0.50
Rubber (RSS No. 1 Nov) \$240.5m/+1.50

Coconut oil (Philippines) \$285.50/-5.00
Palm Oil (Malaysian) \$310.00/+10.00
Copra (Philippines) \$212.50/-5.00
Soyabean (US) \$136.5m/+1.50
Cotton "A" (India) \$0.05c
Wool (Wesley Super) 40sp/-1.00

£ a tonne unless otherwise stated, p=pence/100, c=cent, b=bushels, t=tonne, m=metric tonne, u=US ton. Dec=Nov, Nov=Dec, Jan=Mar, Mar=Apr, Apr=May, May=Jun, Jun=Jul, Jul=Aug, Aug=Sep, Sep=Oct, Oct=Nov, Nov=Dec. Market Commission advance forecast prices, * change from a week ago, ** London physical market. SOCF Rotterdam, \$ Bullion market close, m=Malaysian cents/100.

WORLD COMMODITIES PRICES

COCOA - London FOB (\$/tonne)			
	Close	Previous	High/Low
Dec	880	880	880-840
Mar	780	780	780-740
May	730	730	730-700
Jul	700	700	700-670
Sep	670	670	670-640
Nov	640	640	640-610

Turnover: 49,000 (49,000) lots of 10 tonnes
ICO indicator prices (US cents per pound) for Oct 31 Comp. daily 72.44 (70.82), 18 day average 73.51 (73.65)

COFFEE - London FOB (\$/tonne)			
	Close	Previous	High/Low
Nov	578	582	578-538
Dec	588	578	588-548
Mar	578	582	578-538
May	568	578	568-528
Jul	558	568	558-518
Sep	548	558	548-508
Nov	538	548	538-498

Turnover: 69,000 (69,000) lots of 5 tonnes
ICO indicator prices (US cents per pound) for Oct 31 Comp. daily 72.44 (70.82), 18 day average 73.51 (73.65)

POTATOES - BSE (\$/tonne)			
	Close	Previous	High/Low
Nov	14.5	14.5	14.5-14.0
Dec	14.5	14.5	14.5-14.0
Mar	14.5	14.5	14.5-14.0
May	14.5	14.5	14.5-14.0
Jul	14.5	14.5	14.5-14.0
Sep	14.5	14.5	14.5-14.0
Nov	14.5	14.5	14.5-14.0

SOYABEAN MEAL - BSE (\$/tonne)			
	Close	Previous	High/Low
Nov	121.00	121.00	121.00-120.50
Dec	121.00	121.00	121.00-120.50
Mar	121.00	121.00	121.00-120.50
May	121.00	121.00	121.00-120.50
Jul	121.00	121.00	121.00-120.50
Sep	121.00	121.00	121.00-120.50
Nov	121.00	121.00	121.00-120.50

CRUDE OIL - BSE (\$/barrel)			
	Close	Previous	High/Low
Dec	34.65	34.65	34.65-34.50
Mar	34.65	34.65	34.65-34.50
May	34.65	34.65	34.65-34.50
Jul	34.65	34.65	34.65-34.50
Sep	34.65	34.65	34.65-34.50
Nov	34.65	34.65	34.65-34.50
Dec	34.65	34.65	34.65-34.50

GAS OIL - BSE (\$/tonne)			
	Close	Previous	High/Low
Nov	307.00	305.00	317.00-302.00
Dec	296.75	296.00	305.00-293.75
Mar	287.00	278.75	290.00-284.00
May	270.00	261.25	273.00-270.00
Jul	257.00	248.00	250.00-252.00
Sep	242.00	234.00	246.75-242.00
Nov	227.00	218.75	220.00-224.00

FIBRE & VEGETABLES			
	Close	Previous	High/Low
Nov	113.55	113.75	
Dec	117.30	117.60	
Mar	123.10	122.95	123.10 122.95
May	126.50	126.40	126.50
Barley	Close	Previous	High/Low
Nov	113.55	113.75	
Dec	117.30	117.60	
Turnover: Wheat 293 (371), Barley 0 (30).			

● Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-925-2128

١٥٥ من الاجل

AS - Contd

MINES—Contd.

P/E	1990		Stock	Price	-	M
	High	Low				
-						
-						

[illegible][illegible][illegible][illegible]

02990	3.6	6.4	1.0
02995	2.9	6.1	3.2
03000	2.9	6.1	3.2
03005	2.9	6.1	3.2
03010	2.9	6.1	3.2
03015	2.9	6.1	3.2
03020	2.9	6.1	3.2
03025	2.9	6.1	3.2
03030	2.9	6.1	3.2
03035	2.9	6.1	3.2
03040	2.9	6.1	3.2
03045	2.9	6.1	3.2
03050	2.9	6.1	3.2
03055	2.9	6.1	3.2
03060	2.9	6.1	3.2
03065	2.9	6.1	3.2
03070	2.9	6.1	3.2
03075	2.9	6.1	3.2
03080	2.9	6.1	3.2
03085	2.9	6.1	3.2
03090	2.9	6.1	3.2
03095	2.9	6.1	3.2
03100	2.9	6.1	3.2
03105	2.9	6.1	3.2
03110	2.9	6.1	3.2
03115	2.9	6.1	3.2
03120	2.9	6.1	3.2
03125	2.9	6.1	3.2
03130	2.9	6.1	3.2
03135	2.9	6.1	3.2
03140	2.9	6.1	3.2
03145	2.9	6.1	3.2
03150	2.9	6.1	3.2
03155	2.9	6.1	3.2
03160	2.9	6.1	3.2
03165	2.9	6.1	3.2
03170	2.9	6.1	3.2
03175	2.9	6.1	3.2
03180	2.9	6.1	3.2
03185	2.9	6.1	3.2
03190	2.9	6.1	3.2
03195	2.9	6.1	3.2
03200	2.9	6.1	3.2
03205	2.9	6.1	3.2
03210	2.9	6.1	3.2
03215	2.9	6.1	3.2
03220	2.9	6.1	3.2
03225	2.9	6.1	3.2
03230	2.9	6.1	3.2
03235	2.9	6.1	3.2
03240	2.9	6.1	3.2
03245	2.9	6.1	3.2
03250	2.9	6.1	3.2
03255	2.9	6.1	3.2
03260	2.9	6.1	3.2
03265	2.9	6.1	3.2
03270	2.9	6.1	3.2
03275	2.9	6.1	3.2
03280	2.9	6.1	3.2
03285	2.9	6.1	3.2
03290	2.9	6.1	3.2
03295	2.9	6.1	3.2
03300	2.9	6.1	3.2
03305	2.9	6.1	3.2
03310	2.9	6.1	3.2
03315	2.9	6.1	3.2
03320	2.9	6.1	3.2
03325	2.9	6.1	3.2
03330	2.9	6.1	3.2
03335	2.9	6.1	3.2
03340	2.9	6.1	3.2
03345	2.9	6.1	3.2
03350	2.9	6.1	3.2
03355	2.9	6.1	3.2
03360	2.9	6.1	3.2
03365	2.9	6.1	3.2
03370	2.9	6.1	3.2
03375	2.9	6.1	3.2
03380	2.9	6.1	3.2
03385	2.9	6.1	3.2
03390	2.9	6.1	3.2
03395	2.9	6.1	3.2
03400	2.9	6.1	3.2
03405	2.9	6.1	3.2
03410	2.9	6.1	3.2
03415	2.9	6.1	3.2
03420	2.9	6.1	3.2
03425	2.9	6.1	3.2
03430	2.9	6.1	3.2
03435	2.9	6.1	3.2
03440	2.9	6.1	3.2

[illegible]

0429	1.7	4.6	Bel. Telecom.	22	
			Cellular	37	
			Comcast	37	
			Comm. Union	40	
04	4	5.5	Courant	40	
			Entertainment	52	
0456	2.8	11.0	FBI	29	
			GE	57	
			Gen. Accident	14	
			Glaxo	57	
082	1.6	7.3	Gramm Inc.	37	
			Insulation	27	
			IBM	37	
0290	1.0	12.4	Johnson	39	
			Kellogg	37	
			Kimberly	27	
0108	2.0	5.6	Kodak	29	
			Landmark	21	
			Life Service	28	
			Litton Ind.	37	
			Loyd's Ind.	11	
0111	6.5	5.6	Mack & Spencer	18	
0255	5.6	1.4	Milac Ind.	37	
			West. Bk.	37	
			P & D Ind.	42	
			Poly Pac.	49	
0348	4	9.1			
0600	4	12.5			
0300	4	6.8			

12.6 This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £1050 per annum for each security.

● Current Unit Trust Prices are available on FT Cityline. To obtain your free copy of the FT Cityline, call 1-800-441-1111 or visit our website at www.ftcityline.com.

	Indl Change	Com. Price	Ind Price	Diff. + or - Price	Vol. M
Brown Shipley & Co Ltd - Contd.					
Shortly Income	4	45.89	45.89	49.81	0.19
North American	4	47.97	47.92	51.03	0.25
Orient &	4	91.35	91.35	97.24	1.54
Revenue	4	34.75	34.75	37.25	1.25

[illegible]

هكذا من الأصل

● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2128

...	17 71	+0 03
...	0436 00	+0 03
...	Y3 793	+1
...	141 87	...

١٥٥ من الأصل

● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2128

[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

D-Mark firms on rate rise

THE D-MARK advanced against the dollar and within the European Monetary System yesterday after the German Bundestag raised the rate by 1/2 point to 8 1/2 per cent at yesterday's Bundestag council meeting.

Lombard borrowing is intended for emergency use, but short term market rates in Frankfurt have been at or above the Lombard rate for most of the time since the Bundesbank took control of the entire German banking system, including banks in what was formerly East Germany.

This has encouraged banks to use their Lombard facilities, and re-lend at a higher rate on the domestic money market. Hence, yesterday's move was not a surprise. It was, though, contrary to trends elsewhere, with both the US Federal Reserve and the Bank of France lowering interest rates this week.

Dealers in London said it was likely to delay another cut in UK bank base rates, but it did lead to an increase in the Dutch Central Bank's discount rate by 1/2 point to 7 1/2 per cent. The secured loans rate, equivalent to the Lombard rate, was raised by a similar amount to 8 per cent.

Figures from the European

Commission showed the D-Mark and the Dutch guilder firmer within the EMS exchange rate mechanism, but still slightly below the French franc. Trading in the franc was quiet, with Paris and several other European centres closed for a religious holiday.

Sterling fell to the bottom of the ERM, with the Spanish peseta at the top of the system. 3.90 per cent above its central rate against the pound. The British currency also remained below its central rate against the D-Mark of DM2.95, falling to DM2.9425 from DM2.9450. Against other major currencies sterling fell to FF9.8600 from FF9.8650 and to SFR2.4875 from SFR2.5000, but rose to ¥254.50 from ¥252.50. The pound also gained 1/2 per cent to £1.9615. On Bank of England figures its index fell 0.1 to 94.4, while the dollar was generally weaker, in reaction to the

wider differential between US and German interest rates. The Federal Reserve added funds to the New York banking system, via \$200 of overnight customer repurchases, when Federal funds were trading at 7 1/2 per cent, reinforcing the belief that the target for Fed funds has been cut to 7% from 8 per cent.

A fall in the October US National Association of Purchasing Managers Index to 43.4 from 44.4 per cent took the figure to its lowest level for eight years. This confirmed the sluggish performance of the US economy, but Iraq's claim that war in the Gulf could break out "at any minute" helped the dollar improve against the Japanese yen. It declined to DM1.5075 from DM1.5155; to SFR1.3750 from SFR1.3850; and to FF9.8525 from FF9.8750, but rose to ¥230.45 from ¥229.95. The dollar's index fell to 60.8 from 60.9.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Current	% Change	% Annual	Divergence
		Rate	Rate	Rate	Indicator
Spanish Peseta	133.631	129.172	-3.34	3.9	59
French Franc	42.4032	42.4032	0.00	0.00	0
Italian Lira	2036.26	2036.26	0.00	0.00	0
Belgian Franc	20.3363	20.3363	0.00	0.00	0
Dutch Guilder	2.20371	2.20371	0.00	0.00	0
German D-Mark	1.00000	1.00000	0.00	0.00	0
Portuguese Escudo	200.482	200.482	0.00	0.00	0
Irish Punt	7.87564	7.87564	0.00	0.00	0
Swedish Krona	136.463	136.463	0.00	0.00	0
Finland Markka	5.94573	5.94573	0.00	0.00	0
Yugoslav Dinar	20.6376	20.6376	0.00	0.00	0
Greek Drachma	340.750	340.750	0.00	0.00	0
Maltese Lira	1.00000	1.00000	0.00	0.00	0
Maltese Lira	1.00000	1.00000	0.00	0.00	0
Maltese Lira	1.00000	1.00000	0.00	0.00	0

ECU central rates set by the European Commission. Currencies are in descending order of strength. Percentage changes are for Dec. 1990 against the previous month. Divergence shows the value between the unit and the percentage difference between the actual market and the ECU central rate. The maximum permitted percentage difference of the currency's market rate from its ECU central rate.

Adjustment calculated by Financial Times.

POUND SPOT - FORWARD AGAINST THE POUND

	Spot	One month	Three months	Six months	One year
US Dollar	1.9615	1.9615	1.9615	1.9615	1.9615
French Franc	9.8600	9.8600	9.8600	9.8600	9.8600
Italian Lira	2036.26	2036.26	2036.26	2036.26	2036.26
Belgian Franc	20.3363	20.3363	20.3363	20.3363	20.3363
Dutch Guilder	2.20371	2.20371	2.20371	2.20371	2.20371
German D-Mark	1.00000	1.00000	1.00000	1.00000	1.00000
Portuguese Escudo	200.482	200.482	200.482	200.482	200.482
Irish Punt	7.87564	7.87564	7.87564	7.87564	7.87564
Swedish Krona	136.463	136.463	136.463	136.463	136.463
Finland Markka	5.94573	5.94573	5.94573	5.94573	5.94573
Yugoslav Dinar	20.6376	20.6376	20.6376	20.6376	20.6376
Greek Drachma	340.750	340.750	340.750	340.750	340.750
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000

ECU central rates set by the European Commission. Currencies are in descending order of strength. Percentage changes are for Dec. 1990 against the previous month. Divergence shows the value between the unit and the percentage difference between the actual market and the ECU central rate. The maximum permitted percentage difference of the currency's market rate from its ECU central rate.

Adjustment calculated by Financial Times.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	Spot	One month	Three months	Six months	One year
US Dollar	1.0000	1.0000	1.0000	1.0000	1.0000
French Franc	6.5595	6.5595	6.5595	6.5595	6.5595
Italian Lira	1336.27	1336.27	1336.27	1336.27	1336.27
Belgian Franc	34.0750	34.0750	34.0750	34.0750	34.0750
Dutch Guilder	2.20371	2.20371	2.20371	2.20371	2.20371
German D-Mark	1.00000	1.00000	1.00000	1.00000	1.00000
Portuguese Escudo	200.482	200.482	200.482	200.482	200.482
Irish Punt	7.87564	7.87564	7.87564	7.87564	7.87564
Swedish Krona	136.463	136.463	136.463	136.463	136.463
Finland Markka	5.94573	5.94573	5.94573	5.94573	5.94573
Yugoslav Dinar	20.6376	20.6376	20.6376	20.6376	20.6376
Greek Drachma	340.750	340.750	340.750	340.750	340.750
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000

ECU central rates set by the European Commission. Currencies are in descending order of strength. Percentage changes are for Dec. 1990 against the previous month. Divergence shows the value between the unit and the percentage difference between the actual market and the ECU central rate. The maximum permitted percentage difference of the currency's market rate from its ECU central rate.

Adjustment calculated by Financial Times.

EURO-CURRENCY INTEREST RATES

	Spot	One month	Three months	Six months	One year
US Dollar	1.0000	1.0000	1.0000	1.0000	1.0000
French Franc	6.5595	6.5595	6.5595	6.5595	6.5595
Italian Lira	1336.27	1336.27	1336.27	1336.27	1336.27
Belgian Franc	34.0750	34.0750	34.0750	34.0750	34.0750
Dutch Guilder	2.20371	2.20371	2.20371	2.20371	2.20371
German D-Mark	1.00000	1.00000	1.00000	1.00000	1.00000
Portuguese Escudo	200.482	200.482	200.482	200.482	200.482
Irish Punt	7.87564	7.87564	7.87564	7.87564	7.87564
Swedish Krona	136.463	136.463	136.463	136.463	136.463
Finland Markka	5.94573	5.94573	5.94573	5.94573	5.94573
Yugoslav Dinar	20.6376	20.6376	20.6376	20.6376	20.6376
Greek Drachma	340.750	340.750	340.750	340.750	340.750
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000

ECU central rates set by the European Commission. Currencies are in descending order of strength. Percentage changes are for Dec. 1990 against the previous month. Divergence shows the value between the unit and the percentage difference between the actual market and the ECU central rate. The maximum permitted percentage difference of the currency's market rate from its ECU central rate.

Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

	Spot	One month	Three months	Six months	One year
US Dollar	1.0000	1.0000	1.0000	1.0000	1.0000
French Franc	6.5595	6.5595	6.5595	6.5595	6.5595
Italian Lira	1336.27	1336.27	1336.27	1336.27	1336.27
Belgian Franc	34.0750	34.0750	34.0750	34.0750	34.0750
Dutch Guilder	2.20371	2.20371	2.20371	2.20371	2.20371
German D-Mark	1.00000	1.00000	1.00000	1.00000	1.00000
Portuguese Escudo	200.482	200.482	200.482	200.482	200.482
Irish Punt	7.87564	7.87564	7.87564	7.87564	7.87564
Swedish Krona	136.463	136.463	136.463	136.463	136.463
Finland Markka	5.94573	5.94573	5.94573	5.94573	5.94573
Yugoslav Dinar	20.6376	20.6376	20.6376	20.6376	20.6376
Greek Drachma	340.750	340.750	340.750	340.750	340.750
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000

ECU central rates set by the European Commission. Currencies are in descending order of strength. Percentage changes are for Dec. 1990 against the previous month. Divergence shows the value between the unit and the percentage difference between the actual market and the ECU central rate. The maximum permitted percentage difference of the currency's market rate from its ECU central rate.

Adjustment calculated by Financial Times.

OTHER CURRENCIES

	Spot	One month	Three months	Six months	One year
US Dollar	1.0000	1.0000	1.0000	1.0000	1.0000
French Franc	6.5595	6.5595	6.5595	6.5595	6.5595
Italian Lira	1336.27	1336.27	1336.27	1336.27	1336.27
Belgian Franc	34.0750	34.0750	34.0750	34.0750	34.0750
Dutch Guilder	2.20371	2.20371	2.20371	2.20371	2.20371
German D-Mark	1.00000	1.00000	1.00000	1.00000	1.00000
Portuguese Escudo	200.482	200.482	200.482	200.482	200.482
Irish Punt	7.87564	7.87564	7.87564	7.87564	7.87564
Swedish Krona	136.463	136.463	136.463	136.463	136.463
Finland Markka	5.94573	5.94573	5.94573	5.94573	5.94573
Yugoslav Dinar	20.6376	20.6376	20.6376	20.6376	20.6376
Greek Drachma	340.750	340.750	340.750	340.750	340.750
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000

ECU central rates set by the European Commission. Currencies are in descending order of strength. Percentage changes are for Dec. 1990 against the previous month. Divergence shows the value between the unit and the percentage difference between the actual market and the ECU central rate. The maximum permitted percentage difference of the currency's market rate from its ECU central rate.

Adjustment calculated by Financial Times.

MONEY MARKETS

Lombard up 0.50%

INTEREST RATES rose and prices of short sterling futures fell in London after the German Bundestag raised its Lombard rate to 8.50 from 8.00 per cent yesterday. Trading was quiet on the Frankfurt money market, with many banks closed for a religious holiday, but call money maintained its firm tone, rising to 8.05 from 7.95 per cent.

UK clearing bank base lending rate

14 per cent
from October 8, 1990

The German move was a blow to hopes of lower bank base rates in the UK. A recent survey from the Confederation of British Industry pointed to a recession, but even before the Bundestag's action yesterday the UK Treasury issued a statement saying that interest rates will not be cut until it is safe to do so.

Three-month interbank traded at 13 1/2-13 3/4 per cent on Wednesday, discounting a cut of 1/2 point in bank base rates, but by yesterday's close the rate had risen to 13 1/2-13 3/4 per cent. One-year money rose to 12 1/2-12 3/4 per cent, from 12 1/4-12 1/2 per cent, taking rates back to around the level before the CBI survey.

On Life December short sterling futures opened lower at 87.04 and fell to 86.84 after

FINANCIAL FUTURES AND OPTIONS

	Spot	One month	Three months	Six months	One year
US Dollar	1.0000	1.0000	1.0000	1.0000	1.0000
French Franc	6.5595	6.5595	6.5595	6.5595	6.5595
Italian Lira	1336.27	1336.27	1336.27	1336.27	1336.27
Belgian Franc	34.0750	34.0750	34.0750	34.0750	34.0750
Dutch Guilder	2.20371	2.20371	2.20371	2.20371	2.20371
German D-Mark	1.00000	1.00000	1.00000	1.00000	1.00000
Portuguese Escudo	200.482	200.482	200.482	200.482	200.482
Irish Punt	7.87564	7.87564	7.87564	7.87564	7.87564
Swedish Krona	136.463	136.463	136.463	136.463	136.463
Finland Markka	5.94573	5.94573	5.94573	5.94573	5.94573
Yugoslav Dinar	20.6376	20.6376	20.6376	20.6376	20.6376
Greek Drachma	340.750	340.750	340.750	340.750	340.750
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000
Maltese Lira	1.00000	1.00000	1.00000	1.00000	1.00000

ECU central rates set by the European Commission. Currencies are in descending order of strength. Percentage changes are for Dec. 1990 against the previous month. Divergence shows the value between the unit and the percentage difference between the actual market and the ECU central rate. The maximum permitted percentage difference of the currency's market rate from its ECU central rate.

Adjustment calculated by Financial Times.

LONDON (LIFE)

3ur-4	9652	0.93	0.96	0.92	0.88	7162	0.62	1.11	Doc.
fig-6	9250	0.49	0.73	0.92	0.86	9150	0.63	0.91	
fig-7	9075	0.46	0.53	0.93	0.11	9125	0.40	0.66	0.62
fig-8	9125	0.67	0.35	0.65	0.18	9050	0.14	0.66	0.96
fig-9	9125	0.47	0.20	0.13	0.07	9225	0.07	0.66	0.62
fig-10	9150	0.62	0.11	0.35	0.04	9250	0.62	0.14	0.39
fig-11	9175	0.0	0.08	0.50	0.63	9200	0.0	0.10	0.62
fig-12	9200	0	0.02	0.33	0.25	9300	0	0.06	0.87

Estimated volume retail, Cals 454 Pans 1725			Estimated volume retail, Cals 0 Pans 10		
Previous day's open lit, Cals 19087 Pans 20930			Previous day's open lit, Cals 39923 Pans 2422		

LONDON LIFES			PARIS LIFES		
--------------	--	--	-------------	--	--

[illegible][illegible]

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 4

AMERICA

Bond market rally helps lift Dow

Wall Street

A DULL morning on Wall Street saw US equities turn higher in thin trading, writes Karen Taylor in New York.

At 3 pm, the Dow Jones Industrial Average was quoted 14.35 higher at 2,456.88 on light volume. On the big board, advancing issues had an almost imperceptible edge over those declining. On Wednesday, the Dow closed up 17.82 at 2,448.02.

A bond market rally helped stocks move modestly higher in the first hour of trading, as further evidence of economic decline helped bolster the bond market. The Treasury's bellwether 30-year bond posted a solid gain at mid-session.

Ford Motor slipped 3/4% to \$27 1/2 in very heavy, bid-related trading. Among the other big auto makers, Chrysler fell 1/4% to \$31 and General Motors held steady at \$36 1/2.

Scherling-Plough dropped 1/4% to \$42 1/2 after falling 1 1/4% a day earlier. The phasing out of its packaging at its restaurants.

MBIA jumped 1 1/4% to \$23 1/2 after speaking to analysts and investors in Boston.

Humana fell 1 1/4% to \$40 amid

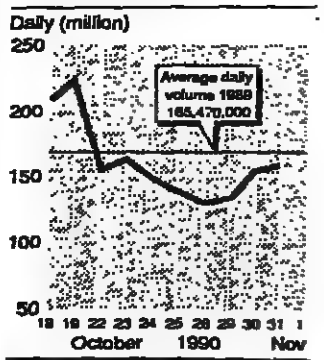
negative reports about the hospital management chain in a Florida newspaper.

AIG added 3/4% to \$63 after reporting solid third quarter profits, while General Re gained 3/4% to \$79 1/2, on an 8 per cent gain in third quarter earnings to \$1.73. The company described the figures as good, given the difficult underwriting conditions in the industry.

The Nasdaq composite slipped 0.18 lower to 329.96 at mid-session. Samna, a software manufacturer, soared 5 1/4% to \$18 1/2 after the company agreed to merge with Lotus Development. Holders of Samna stock are expected to get \$18.54 a share under the \$65m agreement with Lotus. Shares in Lotus lost 1/4% to \$17.

Apple was unchanged at \$30 1/4 and MCI Communications added 1/4% to \$30 1/2. Reuters Holdings ADRs rose 1/4% to \$33 1/2, after cutting its staff and postponing phase two of its automated trading system for foreign exchange. Dealing 2000.

NYSE volume



rose 3/4% to \$36 1/2, following a 3 1/4% fall on Wednesday. McDonald's moved 1/4% higher to \$25 1/2, after the fast-food chain said that it would start phasing out foam plastic packaging at its restaurants.

MBIA jumped 1 1/4% to \$23 1/2 after speaking to analysts and investors in Boston.

Humana fell 1 1/4% to \$40 amid

negative reports about the hospital management chain in a Florida newspaper.

AIG added 3/4% to \$63 after reporting solid third quarter profits, while General Re gained 3/4% to \$79 1/2, on an 8 per cent gain in third quarter earnings to \$1.73. The company described the figures as good, given the difficult underwriting conditions in the industry.

The Nasdaq composite slipped 0.18 lower to 329.96 at mid-session. Samna, a software manufacturer, soared 5 1/4% to \$18 1/2 after the company agreed to merge with Lotus Development. Holders of Samna stock are expected to get \$18.54 a share under the \$65m agreement with Lotus. Shares in Lotus lost 1/4% to \$17.

Apple was unchanged at \$30 1/4 and MCI Communications added 1/4% to \$30 1/2. Reuters Holdings ADRs rose 1/4% to \$33 1/2, after cutting its staff and postponing phase two of its automated trading system for foreign exchange. Dealing 2000.

negative reports about the hospital management chain in a Florida newspaper.

AIG added 3/4% to \$63 after reporting solid third quarter profits, while General Re gained 3/4% to \$79 1/2, on an 8 per cent gain in third quarter earnings to \$1.73. The company described the figures as good, given the difficult underwriting conditions in the industry.

The Nasdaq composite slipped 0.18 lower to 329.96 at mid-session. Samna, a software manufacturer, soared 5 1/4% to \$18 1/2 after the company agreed to merge with Lotus Development. Holders of Samna stock are expected to get \$18.54 a share under the \$65m agreement with Lotus. Shares in Lotus lost 1/4% to \$17.

Apple was unchanged at \$30 1/4 and MCI Communications added 1/4% to \$30 1/2. Reuters Holdings ADRs rose 1/4% to \$33 1/2, after cutting its staff and postponing phase two of its automated trading system for foreign exchange. Dealing 2000.

negative reports about the hospital management chain in a Florida newspaper.

AIG added 3/4% to \$63 after reporting solid third quarter profits, while General Re gained 3/4% to \$79 1/2, on an 8 per cent gain in third quarter earnings to \$1.73. The company described the figures as good, given the difficult underwriting conditions in the industry.

The Nasdaq composite slipped 0.18 lower to 329.96 at mid-session. Samna, a software manufacturer, soared 5 1/4% to \$18 1/2 after the company agreed to merge with Lotus Development. Holders of Samna stock are expected to get \$18.54 a share under the \$65m agreement with Lotus. Shares in Lotus lost 1/4% to \$17.

Apple was unchanged at \$30 1/4 and MCI Communications added 1/4% to \$30 1/2. Reuters Holdings ADRs rose 1/4% to \$33 1/2, after cutting its staff and postponing phase two of its automated trading system for foreign exchange. Dealing 2000.

negative reports about the hospital management chain in a Florida newspaper.

AIG added 3/4% to \$63 after reporting solid third quarter profits, while General Re gained 3/4% to \$79 1/2, on an 8 per cent gain in third quarter earnings to \$1.73. The company described the figures as good, given the difficult underwriting conditions in the industry.

The Nasdaq composite slipped 0.18 lower to 329.96 at mid-session. Samna, a software manufacturer, soared 5 1/4% to \$18 1/2 after the company agreed to merge with Lotus Development. Holders of Samna stock are expected to get \$18.54 a share under the \$65m agreement with Lotus. Shares in Lotus lost 1/4% to \$17.

Apple was unchanged at \$30 1/4 and MCI Communications added 1/4% to \$30 1/2. Reuters Holdings ADRs rose 1/4% to \$33 1/2, after cutting its staff and postponing phase two of its automated trading system for foreign exchange. Dealing 2000.

negative reports about the hospital management chain in a Florida newspaper.

AIG added 3/4% to \$63 after reporting solid third quarter profits, while General Re gained 3/4% to \$79 1/2, on an 8 per cent gain in third quarter earnings to \$1.73. The company described the figures as good, given the difficult underwriting conditions in the industry.

The Nasdaq composite slipped 0.18 lower to 329.96 at mid-session. Samna, a software manufacturer, soared 5 1/4% to \$18 1/2 after the company agreed to merge with Lotus Development. Holders of Samna stock are expected to get \$18.54 a share under the \$65m agreement with Lotus. Shares in Lotus lost 1/4% to \$17.

Apple was unchanged at \$30 1/4 and MCI Communications added 1/4% to \$30 1/2. Reuters Holdings ADRs rose 1/4% to \$33 1/2, after cutting its staff and postponing phase two of its automated trading system for foreign exchange. Dealing 2000.

negative reports about the hospital management chain in a Florida newspaper.

AIG added 3/4% to \$63 after reporting solid third quarter profits, while General Re gained 3/4% to \$79 1/2, on an 8 per cent gain in third quarter earnings to \$1.73. The company described the figures as good, given the difficult underwriting conditions in the industry.

The Nasdaq composite slipped 0.18 lower to 329.96 at mid-session. Samna, a software manufacturer, soared 5 1/4% to \$18 1/2 after the company agreed to merge with Lotus Development. Holders of Samna stock are expected to get \$18.54 a share under the \$65m agreement with Lotus. Shares in Lotus lost 1/4% to \$17.

Apple was unchanged at \$30 1/4 and MCI Communications added 1/4% to \$30 1/2. Reuters Holdings ADRs rose 1/4% to \$33 1/2, after cutting its staff and postponing phase two of its automated trading system for foreign exchange. Dealing 2000.

Airline stocks suffer turbulent year

Increased capacity is proving a burden, explains Paul Abrahams

AIRLINES are capital, labour and fuel intensive businesses. Given that at present capital is expensive, labour costs are rising and jet aviation fuel prices have doubled in three months, it is not surprising that European airline stocks have underperformed already shaky bourses this year.

Even before the Iraqi invasion of Kuwait, airline shares were weakening. Analysts had spotted that the carriers' margins were under pressure as demand slackened. They were also concerned that the cost base of most carriers appeared to be out of control.

The only stock that briefly bucked the trend was Lufthansa, which outperformed the Frankfurt market early in the year during the euphoria that followed the tumbling of the Berlin Wall.

The Gulf crisis has merely accentuated analysts' pessimism about the airlines' prospects. Fuel price rises have already added about \$5bn to the worldwide industry's total annual costs. Insurance rates, for those airlines flying over the Middle East, have also risen. Airlines will be vulnerable if the crisis escalates.

However, the fundamental problem for the airlines is that they have been investing

heavily in new capacity which is coming on stream at a time of weakening demand. Most airlines are having to pay for the new aircraft when interest rates are high, as well as take in heavy depreciation costs.

Although passenger growth has so far been maintained at about 10 per cent by the 21 members of the Association of European Airlines, most of that growth was profligate. Many of the airlines maintained their passenger growth by selling increased numbers of discounted tickets.

Analysts expect the combined effect of price increases and slowing demand to take their toll on both passenger growth and airline yields. Third quarter results are likely to be more than poor.

It is far from clear whether any of the European airlines - or for that matter British Airways - can escape the gloomy and darkening horizon.

"The picture is clear. There is something fundamentally wrong in the world aviation system," says Mr Roel Goossens, a transport analyst at Van Meer James Capel in Amsterdam. "There is no light at the end of the tunnel."

Nearly all of the airlines are reporting falling half-year profits. Yesterday KLM Royal Dutch Airlines, which has seen

its share price fall 61 per cent this year compared with a 17 per cent decline in the Dutch market, reported passenger revenue down for the second quarter and profits down from £1.63m to £1.42m (from \$85m to \$56m). "KLM has had six years of profits - it could

market has lost 50 per cent. Meanwhile, in August, Lufthansa, the West German national airline, reported a pre-tax loss of DM100m compared with a profit of DM57m (\$56m) for the first six months of last year. Lufthansa's shares have declined 44 per cent in 1990 to DM112 yesterday, compared with a fall of 17 per cent in the German bourse.

During the same month, Scandinavian Airlines System (SAS) announced a 38 per cent drop in first-half group profits. Shares in SAS, the Swedish quoted part of SAS, have fallen 46 per cent this year to SKr70 (\$12.4) yesterday, while the Swedish market has retreated by 19 per cent.

Nearly all European airlines are announcing cost-cutting programmes, but analysts are not impressed. One said the airlines seemed more interested in building up routes and buying the biggest and best aircraft than making money.

"Quite frankly, why put your money into airlines?" asks Mr Brian Knox, a director at Kleinwort Benson. "At the moment it is well worth keeping clear of them."

In the meantime, the airlines' financial directors will be watching the Gulf, if war breaks out their share prices could head into a nose-dive.

that political uncertainty over the fate of the Japanese government's controversial United Nations Peace-Operation bill was also affecting confidence.

Steels, shipbuilders, non-ferrous metals, chemicals, banks, securities houses, general contractors and other large-capital stocks declined sharply. Nippon Steel fell 1 1/2% to ¥436 as bond prices slipped further. Sellers were also concerned about diminishing demand for steel due to declining car sales and sluggish construction orders.

Drug makers suffered further losses, with Yamanouchi Pharmaceutical falling ¥140 to ¥2,600, and Daiinippon Pharmaceutical ¥100 to ¥2,140. Financials remained weak, Industrial Bank of Japan shedding ¥130 to ¥2,250 and Nomura Securities ¥50 to ¥1,670.

Atsugi Nylon, one of the few gainers, ended up ¥70 to ¥1,280 on a scrip issue. Yamazen, a trading company specialising in machinery and tools, drew individual interest because its price was considered low, gaining ¥90 to ¥1,450.

In Osaka, the OSE average was led down by construction, high-tech, and large-capital

issues. It ended 1,097.93 lower at 28,175.36, while turnover came to 32.3m shares, against Wednesday's 33.5m.

to NZ\$11.0m from NZ\$7.2m. TAIWAN, closed on Wednesday for a holiday, saw the weighted index drop by 178.65, or 5.4 per cent, to 3,139.88. Volume nearly halved to 782.5m from 1,545m.

SEOUL rose sharply, ending five losing sessions. The composite index closed up 27.31, or 4 per cent, at 1,714.71 on active volume of Won 268.3bn. But traders feared that political infighting threatens the prospects of a further recovery.

SINGAPORE was broadly lower in thin trading. The active counters were generally those in the headlines lately, such as Singapore Fodder and Centrepoint Properties, which are being taken over, and Innopac, which has taken a stake in a suspended Hong Kong-listed property company.

The Straits Times Industrial Index lost 20.27 to 1,133.68. Volume fell to \$547.0m (\$552.7m). KUALA LUMPUR's composite index finished 11.25 lower at 480.46 and turnover rose to 26.3m shares from 21.4m.

BOMBAY set aside its worries about the current government crisis and saw active buying. The BSE index improved 27.81 to 1,333.02.

to NZ\$11.0m from NZ\$7.2m. TAIWAN, closed on Wednesday for a holiday, saw the weighted index drop by 178.65, or 5.4 per cent, to 3,139.88. Volume nearly halved to 782.5m from 1,545m.

SEOUL rose sharply, ending five losing sessions. The composite index closed up 27.31, or 4 per cent, at 1,714.71 on active volume of Won 268.3bn. But traders feared that political infighting threatens the prospects of a further recovery.

SINGAPORE was broadly lower in thin trading. The active counters were generally those in the headlines lately, such as Singapore Fodder and Centrepoint Properties, which are being taken over, and Innopac, which has taken a stake in a suspended Hong Kong-listed property company.

The Straits Times Industrial Index lost 20.27 to 1,133.68. Volume fell to \$547.0m (\$552.7m). KUALA LUMPUR's composite index finished 11.25 lower at 480.46 and turnover rose to 26.3m shares from 21.4m.

BOMBAY set aside its worries about the current government crisis and saw active buying. The BSE index improved 27.81 to 1,333.02.

EUROPE

German Lombard rise has limited impact

THE BUNDESBANK's choice of All Saints Day on which to raise the German Lombard rate helped limit its impact on financial markets yesterday, writes Our Markets Staff.

FRANKFURT was marked down after hours, but dealers and strategists said that there was no panic, and little surprise, at the move. The said that earlier falls, of 5.04 to 816.05 in the FAZ index at mid-session, and 16.56 to 1,417.26 in the DAX at the close reflected existing fears about the economy and company prospects.

Volume in Frankfurt fell from DM2.8bn to DM2bn. In London, Mr James Cornish, a strategist with County NatWest, said that the Bundesbank's action was "a rather cunning affair".

It was presented, he noted, as an entirely technical move, bringing the Lombard rate back above those for overnight and one-month money; however, he added, it would give the Bundesbank room to tighten other money rates if necessary, and confirmed that it was serious about making sure that the German government tightens up the economy to make room for spending on east Germany.

AMSTERDAM saw Akzo lose £1.40 to £1.20, a low for the year, after the chemicals company abandoned its August forecast that profits would fall less in 1991's second half than the 18 per cent first half drop. The fact that its third quarter net profits fell a smaller-than-expected 36 per cent to £168m

gave little comfort.

KLM's bleak second quarter results also depressed the market. The CDS Tendency index fell 2.3 to 84.7.

ZURICH declined as Wednesday's bearish remarks from Union Bank of Switzerland, the country's biggest bank, spread to other stocks. The Credit Suisse index fell 7.6 to 479.5, US\$ shedding 17¢ to 100, or 3.7 per cent, to \$Fr2,600.

STOCKHOLM slipped for the fifth straight day. The Affarsvariden General index fell 8.3 to 892.1. The central bank's decision to cut its bank-borrowing rate to 15 per cent from 18 per cent failed to lift spirits.

The news that Moody's Investor Service had put Sweden on its observation list, a sign that the rating institute

could downgrade Sweden's AAA credit ratings, also weighed on the market.

OSLO fell on Gulf worries, with the all-share index losing 7.25 to 502.31 in turnover of Nkr180m. The prospect of a new Labour government, which takes power tomorrow, had little effect.

ISTANBUL plunged 269.3 or 5.9 per cent to 4,301.14 on Gulf fears, in volume of TL2.7bn from TL5.9bn. ATHENS fell 4.6 per cent, the banking sector losing 6.2 per cent. The general index fell 4.36 to 325.80.

● The FT-SE Eurotrack 100 index on the London stock market page is merely indicative, owing to the closure yesterday of a number of European markets for a public holiday.

fresh ingredients, more variation, and special wines?

KLM seems to be making a business of improvements.

FT-ACTUARIES WORLD INDICES																	
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries																	
NATIONAL AND REGIONAL MARKETS	WEDNESDAY OCTOBER 31 1990										THURSDAY OCTOBER 30 1990					DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DAX Index	Local Currencies Index	Losses	Gains	US Dollar Index	Pound Sterling Index	Yen Index	DAX Index	Local Currencies Index	1990 High	1990 Low	1990 Low	1990 High
Australia (77)	123.31	-0.1	94.04	101.29	97.16	104.40	-0.3	7.39	123.14	93.72	100.49	97.22	104.71	109.31	123.14	123.14	123.14
Austria (19)	138.05	-1.3	151.13	162.78	156.13	156.09	-2.0	1.73	267.77	152.61	163.85	158.50	159.34	285.63	176.57	149.53	149.53
Belgium (61)	138.05	+0.6	105.29	113.39	108.77	106.22	-0.1	5.45	137.21	104.43	111.96	106.32	106.08	160.02	126.57	137.46	137.46
Canada (120)	120.06	-0.1	93.85	101.08	96.95	104.04	-0.0	2.22	122.93	93.74	100.56	97.23	106.06	153.61	121.34	149.35	149.35
Denmark (32)	256.54	+0.8	195.65	210.73	202.13	202.20	+0.9	1.27	255.11	194.16	208.19	201.40	252.71	227.62	234.05	211.91	211.91
Finland (26)	101.53	+0.4	77.43	83.40	80.00	76.97	-0.1	3.56	101.08	78.93	82.49	79.00	76.95	152.23	59.91	124.15	124.15
France (122)	140.04	-1.7	106.90	115.02	110.33	111.48	-1.6	3.29	137.56	104.78	112.35	103.77	103.77	163.82	124.69	132.70	132.70
Germany (91)	114.09	-0.1	87.01	89.73	89.89	89.69	-0.3	3.52	114.20	88.92	93.21	90.16	90.16	144.83	101.38	156.84	156.84
Hong Kong (48)	121.93	-0.7	92.99	100.16	96.07	122.03	-0.7	5.41	122.83	93.48	100.23	96.97	122.83	147.49	112.24	112.02	112.02
Ireland (17)	180.22	+1.1	122.19	131.61	126.23	127.58	+0.8	4.10	180.52	126.65	129.36	125.14	125.51	196.57	139.04	157.57	157.57
Italy (91)	84.87	-0.7	64.73	69.71	68.87	71.99	-0.6	8.27	85.05	69.05	69.75	69.75	109.26	50.67	87.43	87.43	
Japan (454)	136.72	-1.2	103.51	111.48	106.95	111.46	-0.6	0.76	137.43	104.60	112.15	105.51	112.15	137.26	106.58	186.73	186.73
Malaysia (13)	203.23	-1.0	154.98	168.93	160.12	211.33	-1.1	2.97	205.26	156.22	167.49	162.04	212.67	250.38	136.96	194.29	194.29
Mexico (13)	581.06	-0.1	430.28	452.66	434.19	1767.73	-0.2	2.93	526.53	419.08	448.27	434.67	434.67	581.41	345.51	367.59	367.59
Netherlands (41)	133.64	+0.6	101.92	109.78	105.30	104.24	+0.5	5.15	132.54	101.10	108.40	104.87	104.87	139.03	127.56	159.63	159.63
New Zealand (18)	50.15	-0.1	38.25	41.20	39.51	43.33	-2.1	7.77	51.20	38.97	41.79	40.43	42.26	75.35	50.15	77.03	77.03
Norway (27)	235.26	-0.5	179.42	192.25	185.38	188.24	-1.1	1.84	236.39	179.91	185.57	186.63	190.35	276.79	202.34	195.49	195.49
Singapore (26)	182.77	-1.1	124.13	133.70	128.24	128.00	-1.2	3.34	184.82	129.22	134.26	129.89	129.89	229.43	147.34	156.24	156.24
South Africa (60)	134.48	-0.1	112.54	125.21	119.69	134.50	-1.1	8.03	126.88	123.96	129.71	129.71	133.09	251.29	151.50	156.06	156.06
Spain (42)	146.41	-0.2	111.67	120.28	115.37	105.33	-0.5	5.77	146.71	111.66	119.73	115.32	105.86	162.25	128.54	159.86	159.86
Sweden (27)	121.29	-0.2	131.37	141.50	135.72	143.56	-0.4	2.83	122.39	135.15	139.89	135.23	144.07	234.53	158.07	173.55	173.55
Switzerland (68)	89.98	-0.1	68.53	73.92	70.91	71.77	-0.3	2.98	90.10	68.57	73.53	71.13	72.00	109.77	85.00	96.39	96.39
United Kingdom (298)	158.72	-0.6	121.81	131.19	125.83	121.81	+0.8	5.70	159.81	120.87	125.95	125.37	120.87	175.18	129.87	140.01	140.01
USA (533)	122.47	+0.0	92.37	100.57	96.47	122.43	+0.0	4.22	122.43	93.16	99.91	99.91	99.91	122.43	118.95	136.99	136.99
Europe (953)	135.48	+0.4	100.91	111.28	106.74	105.16	+0.4	4.24	134.08	102.66	110.67	106.49	104.77	157.65	124.91	152.36	152.36
Nordic (112)	182.77	-0.1	140.10	150.95	144.80	142.97	-0.3	2.12	183.52	139.71	148.80	144.92	142.92	182.28	171.89	166.52	166.52
Pacific Basin (855)	134.48	-1.2	102.56	110.47	105.96	111.29	-0.6	1.14	136.09	105.48	111.06	107.44	111.06	152.7	121.75	175.07	175.07
Asia-Pacific (1618)	135.24	-0.5	104.34	111.08	106.55	109.51	-0.2	2.68	135.96	103.48	110.94	107.33	109.73	147.16	116.03	161.03	161.03
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Asia-Pacific (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26
Latin America (653)	122.38	-0.4	90.35	100.86	96.86	121.24	-0.1	6.01	122.39	91.55	99.99	96.64	97.24	148.43	119.26	141.26	141.26

RECRUITMENT

JOBS: Quickening drop in demand for executives dims hopes of market recovery next year
Bleakest summer for hunters since 1981

AN OXFORD mathematics don who loved animals once bought a Dachshund pup. Or so I've been told at least by Derek Robinson of Magdalen College, chairman of Britain's Pay Board in the incomes-policy days of the 1970s.

Every Friday the proud owner fondly weighed and measured his pet, precisely recording its weekly growth. After a few months he took it into the garden of his small house and, with tears in his eyes, shot it. He had calculated that in a year's time it would be 27ft long.

That cautionary tale against the statistical indulgence of extrapolating from trends is worth remembering, given the present state of advertised demand for executives in the United Kingdom.

For there are two trends which may have a bearing on how the market will move from now on, and they look to be in conflict.

One of them can be seen in the table to the right showing the results of the MSL International consultancy's quarterly counts of executive jobs advertised in UK national journals. The top part of the table gives the number of posts - each is counted as one no matter how many times it is advertised - in eight broad kinds of higher-ranked work for the 12 months to

the end of September. The bottom part, below the 12-month total, gives the quarterly tallies for all eight kinds of work taken together. In a decade of publishing the MSL figures, I have only once seen a more uniformly bleak result. And that was in 1980-81 when Britain's

executive market was at the worst level reached since the consultancy began counting in 1959.

It is true that three of the separate types of work are at merely a three-year low: research and development, production, and "Others" such as buyers, company

legal specialists, economists and mixed (which is not to say mixed-up) consultants. General management was worse only four years previously.

But in the remaining categories recruitment over the 12 months to September 30 was dismal. The

accounting and finance count was the lowest since 1980-81. Computing and personnel have not been as depressed since 1980-81. Nor has the 12-month total. As for sales and marketing, demand was the weakest on record.

Similar gloom suffuses the four industrial sectors of which MSL has kept tally, albeit only since 1984-85. Energy and associated businesses are the brightest with 3,539 advertised openings in the latest 12-month count, the second highest in the half dozen years covered though still 4 per cent down on 1985-86.

The rest have reached six-year lows. Food, drink and tobacco, with 769 jobs offered, was down 19 per cent on 1988-89. Retailing's 753 represented a fall of 30 per cent, and the high-technology sector's 1,946 a plunge of 46 per cent.

While it pains me to say so, the overall trend shown by the three-monthly counts in the table's bottom lines looks still nastier. The latest July-September tally is the lowest for any third quarter of a year since 1980-81. As that quarter contains the holiday period, it

always produces fewer offers than the preceding April-June but the usual decline is only 4 to 5 per cent. This year it was almost 20. But that is not all.

During previous setbacks in the market, once the rate of decline has slowed the position has gone on improving. Now, after slowing between January-March and April-June, the fall has quickened again, which seems a chilling omen.

Despite that unprecedented change in the trend of the present setback, however, MSL's chief market-watcher is not altogether disheartened. He prefers to vest his faith in a longer established trend. Ever since the counts began demand has ebbed and flowed in remarkably regular cycles, and the next upturn is due early in 1991.

"Which do you think it's better to go on," he asks, "a shift that happened this once, or a trend that's been going on for 31 years?"

The Jobs column is averse to going on either. Having heard Derek Robinson's parable about the Oxford mathematician, my attitude to the question is the one enshrined in an old film starring Jack Benny.

As he and some friends were walking along, a black cat crossed their path, and they fell to arguing whether that meant they would be lucky or unlucky. When they could not agree, Benny put the issue to his man Rochester.

"Aw gee, boss," he rasped. "I guess it all depends on what happens afterwards."

Top consultant

RECRUITER Clive Williamson of Barry Latchford Associates seeks a senior partner for the London-based management consultancy arm of a big accountancy firm. As he may not name his client, he promises to respect applicants' requests not to be identified to the employer.

The job is head of financial consultancy, with a business-getting as well as managerial role. Candidates must be technically expert financial consultants at senior level with success in winning new, preferably international clients. Ability to lead a team of 100 is essential.

Rewards depend on company performance, but should total around £200,000.

Inquiries to 10 Sedley Place, London W1R 1HG; tel 071-529 7394, fax 071-495 1153.

Michael Dixon

UNITED KINGDOM ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALIST STAFF
(12 months to September 30)

Type of work	1988-89 Posts adver- tised	1988-89 Change from 88-89 %	1987-88 Posts adver- tised	1987-88 Change from 87-88 %	1986-87 Posts adver- tised	1986-87 Change from 86-87 %	1985-86 Posts adver- tised	1985-86 Change from 85-86 %
Research & devt/mnt	3,273	-26.1	4,431	+12.6	3,935	+25.6	3,133	-28.5
Sales & marketing	2,840	-35.4	4,386	-28.1	6,204	-0.2	6,215	-2.4
Production	5,512	-13.4	6,362	-16.7	7,636	+54.9	4,831	-4.3
Accounting	5,830	-17.5	7,084	-10.9	7,925	+8.1	7,334	+15.2
Computing	2,430	-41.0	4,119	-10.5	4,602	+37.0	3,358	-8.8
General management	1,320	-5.3	1,384	-19.3	1,728	+16.8	1,478	+15.8
Personnel	827	-32.9	1,233	+15.8	1,065	+18.3	900	-6.5
Others	8,764	-15.4	7,986	+9.4	7,307	+14.7	6,372	+16.2
Total	28,798	-22.2	38,987	-8.4	40,462	+19.2	33,867	+2.8
Oct-Dec	6,627	-26.8	9,048	-2.2	9,246	+17.8	7,850	-8.7
Jan-March	8,387	-23.1	10,815	-2.7	11,223	+22.4	8,168	+4.1
April-June	7,841	-16.7	9,176	-13.4	10,593	+23.2	8,597	+5.2
July-Sept	6,191	-22.0	7,888	-15.8	9,338	+12.9	8,274	+8.9

FUND MANAGEMENT

International Fund Managers

to £70k

Proactive candidates with a minimum of 4 years experience in various markets are in demand by our clients who are wishing to strengthen their global equities departments with well educated and productive individuals. You must be articulate and possess interpersonal skills to meet the criteria of these expanding institutions.

UK and Europe

to £60k

Candidates are invited from UK or European Fund Managers with a minimum of 2 years experience in their specialist areas. A proven performance record to date and excellent presentation skills, together with a first class education are essential.

North America

to £60k

Our client, a major force in the Life Assurance area would be interested in meeting candidates with an excellent degree and at least three years experience in actively managing North American Equities.

Far East

to £40k

We are currently assisting a number of Financial Institutions in their search for high quality individuals in the above area. Education and experience must be of the highest standard in expanding and prosperous companies. Secondment to Tokyo is a distinct possibility for the successful candidate.

For a confidential discussion please contact Barbara Dabek or Richard Pope on 071-867 8899 (fax 071-867 8095), or write to them at Rathbone UK Ltd., South Quay Plaza II, 163 Marsh Wall, London E14 9PL.

RATHBONE

FINANCIAL SEARCH AND SELECTION

Jonathan Wren Leasing

SENIOR TRANSACTOR

Asset Based Finance

£75,000 package

Our clients specialise in the application of innovative financing techniques to capital equipment and projects, valued at £10m+. Their London based team is of the highest calibre and responsible for some of the most innovative asset finance transactions recently completed in the U.K.

Candidates, ideally ACA's or lawyers, will possess negotiating ability and technical creativity within the big ticket sector. A sound understanding of related financial products, is considered prerequisite. The appointee will structure and close complex transactions, both domestic and crossborder, as well as providing lessee advice.

Please contact Peter Haynes or Jill Backhouse in strict confidence.

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Telephone: 071-623 1266 Fax: 071-626 5258

INVESTMENT ANALYST

OVERSEAS EQUITIES

Provident Mutual is one of Britain's leading Life and Pensions organisations. Our investment team in the City currently manage total funds of around £6 billion.

We currently have a vacancy for an Investment Analyst to join our U.S. team.

Ideally you will be a graduate with some investment experience of U.S. markets. Alternatively you might have a more general background in a City environment. In either case the ability to work as part of a team and

a keen attention to detail are essential qualities.

In return we offer career prospects particularly for those wishing to pursue a career in Fund Management and a whole range of benefits including mortgage subsidy, non-contributory pension, free life assurance and subsidised BUPA.

Please write with full CV including current salary to: Charlotte White, Senior Personnel Officer, Provident Mutual Life Assurance Association, 25/31 Moorgate, London EC2R 6BA.

PROVIDENT MUTUAL

FINANCIAL INFORMATION SYSTEMS

City based vacancies
Sales £30,000 - OTE £55,000
Support £16-19,000

Immediate vacancy for
Executive assistant to
Managing Director - £18,000

Fifth Generation
Recruitment Ltd.,
71 Watling Street
EC4M 9DD
071 489 0346

APPOINTMENTS WANTED

THE U.S.A. CONNECTION

Los Angeles - based, mature well presented American, with broad-based medical and business background, seeks commission position. If you are seeking a reliable U.S.A. connection with excellent references, let us be your representative. Available for interview Sydney, Adelaide, January, February.
Reply Post Office Box 40921, Pasadena, California 91114.
Telephone 818 353 4552 (U.S.)

AN EXCEPTIONAL BUSINESS OPPORTUNITY

Three ambitious, self-motivated people to join top financial services team with one of the industry key players. Interested?
Please telephone 071-626 5258

Corporate Finance

Karrierechance in der Londoner City bei einer der bemerkenswertesten Investmentbanken der Welt. Zur Verstärkung unseres Corporate Finance und Kapitalmarktteams, suchen wir einen jungen.

Wirtschaftsjuristen, Wirtschaftsprüfer oder Steuerberater.

DAS UNTERNEHMEN

- ◆ Global operierende Investmentbank, die sich unter den zehn bedeutendsten Underwriter für Anleihen und Aktien befindet. 'AAA' - Credit Rating.
- ◆ Zentrale für Europa mit Sitz in London und Tochtergesellschaften u.a. in Deutschland, der Schweiz, Holland und Italien.
- ◆ Anerkannter Marktführer: breitgefächertes Produktangebot, teamorientierte und engagierte Unternehmensleitung mit aussergewöhnlicher internationaler Erfahrung und Renommee.

DIE POSITIONEN

- ◆ Kapitalmarktberatung und allgemeine Corporate Finance Beratung.
- ◆ Pflege bestehender und Akquisition neuer Kundenbeziehungen. Enge Zusammenarbeit mit unseren Tochtergesellschaften im Europäischen Ausland sowie mit dem Sales- und Handelsteam.
- ◆ Sie werden der Gruppenleitung direkt unterstellt sein und die Gelegenheit haben, eine aussergewöhnliche Markt- und Produkterfahrung zu entwickeln.

UNSERE ANFORDERUNGEN

- ◆ Ein abgeschlossenes Rechtswissenschafts- oder Betriebswirtschaftsstudium mit mindestens 2 Jahren Berufserfahrung. Basiskenntnisse im Bereich Kapitalmarkt.
- ◆ Verkauferische Initiative, verbunden mit Überzeugungskraft und der Fähigkeit zur Kreativität während der Verhandlungsführung. Hohe Aufnahmefähigkeit und ein schnelles Umsetzungsvermögen.
- ◆ Persönlichkeit, die sich gut in ein professionelles und transaktionsorientiertes Team integriert.

Bitte wenden Sie sich, schriftlich, unter Beifügung eines Lebenslaufs an:
Referenz: J9933
54 Jermya Street, London, SW1Y 6LX
071-493 6392

FINANCIAL SERVICES RECRUITMENT

SANWA INTERNATIONAL PLC

Sanwa International plc is the flag ship investment banking subsidiary of The Sanwa Bank, Limited, the world's sixth largest bank. Sanwa International is expanding its London-based international investment management operation with the aim of becoming a major player in global investment management.

FUND MANAGERS

As part of this programme, Sanwa International is looking to recruit a number of fund managers to strengthen its team covering all global markets. Applicants should have 1-5 years experience working in investments. Ideal candidates will be investment analysts currently working in a research department but looking to move into fund management or junior fund managers impatient for more responsibility. Applicants must demonstrate strong analytical ability.

Career prospects are excellent. Several senior investment management posts are currently unfilled and will provide assured promotion prospects for the most able applicants.

The investment team will have the support of some of the most sophisticated technology available in carrying out their function.

ECONOMIST

We are also seeking an economist with 1 or 2 years' experience. Familiarity with the main sources of macro-economic and industrial data is required. Knowledge of econometrics, statistics and use of computers (inc. spreadsheets) would be advantageous.

Salaries will be competitive and include standard banking benefits. Please write with full CV to:

Clive Ashworth
Head of Personnel
Sanwa International plc
PO Box 245
1 Undershaft
London EC3A 8BR

BELGIAN INSTITUTIONAL BOND SALES

Due to the legislative reform and the ensuring market potential, a leading Belgian financial institution in Brussels, is seeking

AN EXPERIENCED BOND SALESMAN

for its domestic bond and Treasury certificates' desk. The candidate must be fluent in both Belgium's languages, as well as English. A university degree and proven experience in international sales are required.

Letters to establish contact with the company should be addressed to: OPUS, Avenue Charles Quint 545, 1080 Brussels, ref. A-158.

TELECOMS EXPERTS

are sought for operation and maintenance of telex and packet switching networks in the kingdom of Saudi Arabia.

Foreseen length contract, which will include 30 day home leave, local housing, car and performance bonus, is one year extensible to three.

Candidates shall send their Curriculum Vitae detailing education and work experience and specify the required professional fee.

Write Box A269, Financial Times,
One Southwark Bridge, London SE1 9HL

National Treasury Management Agency of Ireland



The Agency is the statutory body being established to manage Ireland's national debt of some IR£25 billion in a dynamic and cost-effective manner within defined risk parameters. It will also implement the Government's borrowing programmes. Price Waterhouse have been retained to recruit a number of professionals to work within four functional groups in the Agency's Dublin headquarters.

Foreign Borrowing & Debt Management

This group will manage a foreign currency debt equivalent to IR£9 billion. Its responsibilities will include the arrangement, negotiation and operation of extensive international financing and treasury facilities such as bonds, medium-term notes, loans, commercial paper, Section 89 securities as well as currency and interest rate swap facilities and other derivative products.

Domestic Borrowing & Debt Management

The management and development of the Exchequer's gilt market operations will constitute the major part of this group's activities. It will also be responsible for IRE interest rate swaps, the Exchequer Bill system and a forthcoming commercial paper programme. The group's brief will include the development of the Government's schemes for the individual saver.

The Agency requires highly motivated, energetic and experienced professionals, experts in their field, to take on these high-level responsibilities. Remuneration arrangements will, therefore, be to the highest corporate standards.

Candidates should send a detailed CV, indicating their specific expertise and the areas in which they would become involved, to Tom Yeaton at:

Risk Management

This function will manage the risks inherent in the Agency's currency portfolio, interest rate mix and maturity profile. The work involves the rigorous on-going review and forecasting of the Agency's risk position against a fixed time-horizon, using techniques such as scenario and efficient frontier analyses. This group will make recommendations for the setting of risk parameters based on trends in the Irish and international markets and on a sound knowledge of domestic and international economies.

Management Services

A sophisticated management services group will require qualified and experienced individuals in legal services, accounting/finance, internal audit, computer services and personnel management.

Price Waterhouse
Management Consultants,
Gardiner House,
Wilton Place,
Dublin 2, Ireland.

Price Waterhouse

RESEARCH ASSISTANT

The International Petroleum Exchange is the World's fastest growing energy Exchange. The Exchange is looking to create a new post to assist the Research Manager. Responsibilities will include the maintenance and dissemination of the Exchange's data, providing support to the growing computer system, and handling small research projects on behalf of senior Exchange management and Exchange members.

The successful applicant will need to be numerate to degree standard, and able to express his or her views clearly. A knowledge of the oil industry and commodities would be an advantage, together with some computer literacy. This post offers very good prospects for development and would provide a recent graduate with some work experience with an exciting challenge.

In the first instance please send CV for the attention of:

AJ Harris, IPE, International House,
1, St Katharine's Way, London E1 9UN

BUSINESS ECONOMIST/ MANAGER PLANNING/PLANNING ANALYST

A leading international consumer goods company in the Geneva area is looking for young talented professionals with good interpersonal communication skills for the following positions in its fast growing Planning and Business Development department:

BUSINESS ECONOMIST

Reporting to the Director of Planning and Business Development, he has direct responsibility for demand forecasting and assessing market dynamics in terms of segmentation, pricing and competitive activities working closely with Marketing, Finance and Field Functions. He develops mathematical models for deriving and advising on pricing strategies. His duties include analysing tax structures and their impact on industry and developing alternative tax proposals and strategies. His consulting skills are made available to senior management and affiliates.

The ideal candidate will have

A degree in economics with specialization in econometrics and at least two years' corporate experience. Exposure to a FMCG marketing environment is desirable.

MANAGER PLANNING

Reporting to the Director of Planning and Business Development he plays a key role as an internal business consultant to senior and line management in strategy formulation and in business development projects. He administers the formal planning process, writes planning guidelines, develops calendar of events and ensures timely implementation. He also drafts, coordinates and compiles the organisation's strategic plan document, and is expected to initiate ideas and proposals in response to business opportunities and threats.

The ideal candidate will have

An advanced business degree (MBA), and/or

A degree in economics or an appropriate professional qualification (eg. accountancy), and at least two years' experience in a corporate planning function. Exposure to a FMCG environment is desirable.

PLANNING ANALYST

Reporting to the Manager Planning, the incumbent is responsible for providing support in environmental and strategic business analysis, primarily in conjunction with the organisation's strategic plan, in response to particular business issues and in support of new business development projects. He assists in defining and implementing optimal business strategies, and helps in evaluating and updating project alternatives, and in making recommendations to senior management.

The ideal candidate will have

An advanced business degree (MBA), and/or

A degree in economics or an appropriate professional qualification (eg. accountancy) with at least two years' relevant professional experience. Exposure to a FMCG marketing environment is desirable.

The company offers a stimulating opportunity to use and develop your skills among professionals in an international environment, superb career prospects, optimal working conditions and an excellent remuneration package commensurate with your qualifications and experience.

For details write with full C.V. to:
L. Rauschenbach
13 Chemin des Charmes
CH-1234 Vevey/Switzerland

AGENTS

GOLD EMPRESS ALASKAN - 250

"State-of-the-Art" Placer Gold Mining and Recovery Equipment, designed, engineered and proven successful on the rugged terrain of the Alaskan gold fields, this fully portable placer gold recovery plant has consistently demonstrated capability of processing 250 cubic yards per hour at costs less than \$2.50 per cubic yard. This low cost, high production capacity equipment is now available for international sales and distribution in most gold producing countries. Agents needed now to represent The Gold Empress - Alaskan 250 in respective countries.

DISTRIBUTION INQUIRIES WELCOME
GOLD EMPRESS
MINING EQUIPMENT COMPANY
3525 DEAN PARKWAY,
SUITE 300
MINNEAPOLIS, MN 55416 U.S.A.
TEL: (612) 925-8326
Fax: (612) 925-8320

Marketing Risk Management Products

SECURITY PACIFIC MERCHANT BANK has built a reputation as one of the premier houses in the derivative products area.

Its Interest Rate and Currency Risk Management Group is looking to expand its marketing team by hiring an additional experienced professional, to focus particularly on the Scandinavian market.

The candidate will possess a thorough understanding of quantitative methods to degree level and in addition will have acquired a minimum of 1 year's experience in marketing capital market or risk management products.

This senior level appointment will provide not only a competitive remuneration package, but also the opportunity for the successful candidate to work in a team environment for an institution which enjoys industry-wide recognition.

Career details should be sent to:
Patrick J. O'Hara,
Vice President,
Security Pacific
Hoare Govett
(Holdings) Limited,
Security Pacific House,
4 Broadgate,
London EC2M 7LE.



ACCOUNT MANAGER, EUROPE

City

A highly respected Banking Group which is committed to the European market is seeking a senior marketer to join the corporate banking division. Managing a small team focussing on Continental Europe you will be marketing a full range of banking products, responsible for increasing the client portfolio and maintaining existing relationships. You will have a strong credit background and proven marketing skills. Fluency in a major European language is an advantage. Ref: 140959

CREDIT ANALYST

City

Working in close liaison with the marketing team of a leading European Bank you will be providing industrial analyses and financial forecasts for a range of UK corporates and will be involved in making presentations to the credit committee. You will have a thorough understanding of credit issues ideally gained from a graduate training programme within a clearing or international bank. This is an excellent opportunity to progress into a marketing role. Ref: 142855

If you are interested in these or similar opportunities, please write to or telephone Sarah Adcock or Sean Carr on 071-256 5041, Carrington Heath, 25 City Road, London, EC1Y 1AA.
Fax: 071 374 8848 Telephone: 071-256 5041

CARRINGTON HEATH
RECRUITMENT CONSULTANTS
London, Guildford, St Albans, Windsor, Bristol

Japanese Derivative Trader

to £40,000

A minimum of 3 years' experience of trading derivatives is required for City Securities House. Your experience will include knowledge of Options, Futures and Arbitrage

ECU Trader

SAAE

Expansion within major international Bank has led them to seek an experienced ECU Trader. The successful candidate will have 1-2 years' experience in trading ECUs. Graduate preferred.

Primary Trader

to £25,000

Excellent opportunity to move into reputable Securities House for Eurobonds Trader with one year's experience to include trading New Issues in major currencies.

Spot Sterling Trader

SAAE

Major international Bank seeks experienced Spot Sterling Dealer with at least 2 years' experience in this field.

Junior Dealer

to £20,000

Unique opportunity for junior Dealer with 6 months' experience of cross currencies to join City Bank. Excellent knowledge required to take on responsibility for trading own book.

For further information please telephone or send your CV, in strict confidence, to Terry Ricks, Joslin Rowe Associates (Rec Cons), Bell Court House, 11 Blenheim Street, EC2M 1AW.
Tel: 071-633 1266, Fax: 071-636 5266

A MEMBER OF THE JBS GROUP
JOSLIN ROWE
Banking

Russell MANAGER RESEARCH ANALYST

Frank Russell International, a leading investment consultancy, is seeking to appoint an analyst. The successful candidate will be involved in the evaluation of investment management organisations across Europe on behalf of major institutional investors around the world.

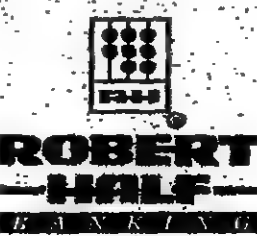
Applicants should have experience of financial markets and be educated to degree level or a minimum. Age 25-35. Please give some indication of current salary.

Contact: Jane Chapman, Director of Manager Research
Frank Russell International, 75 Wimpole Street, London W1M 7DD.
Telephone: 071-486 2500.

EUROPEAN EQUITIES FUND MANAGER

£50,000
+ Mort Sub
+ Bonus

The City



APPOINTMENTS WANTED

O.B.S. TRADER

Male, 26, experienced technical POSITION TAKER
In all treasury products with emphasis on derivatives
SEEKS Position with innovative house offering
Pro-rata remuneration

Please apply to Box A282, One Southbank Bridge, London SE1 9ET.

Advertise your house

in full colour in
the
Weekend FT.
To find out more,
call
Lesley Proctor
on 071-873 4896

OTC Interest Rate/ Currency Options Trader

A prestigious City Investment Bank is expanding its trading activities, and accordingly wishes to recruit a specialist in either interest rate or currency options. The role will require a combination of technical and trading skills, and the energy to contribute to the development of the department. Ideal candidates will have an excellent academic background together with a successful track record. Age 25-33 would be preferred.

Call Tim Sheffield on 071-623 1266

Jonathan Wren & Co. Ltd., Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Tel: 071-623 1266, Fax: 071-626 5266

Jonathan Wren Executive

S. European Marketing to £50,000

Major international bank seeks experienced account manager to market a full range of bank services to large corporates and quasi government organisations in Southern Europe. Three years' marketing experience with a large City bank, an established European client base and fluency in Spanish/Italian is essential. Age range 28 to 40.

Call Jan Ferrin on 071-623 1266

Jonathan Wren & Co. Ltd., Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Tel: 071-623 1266, Fax: 071-626 5266

Jonathan Wren Executive

French Speaking Corporate Marketing Officer £35,000

Premier European Bank that values quality of service and strong long-term client relationships seeks French speaking graduate corporate/commercial marketing officer. If you are between 25 and 35 with minimum 3 years marketing experience, strong credit analysis and have completed graduate training scheme with major bank...

Call Ron Bradley on 071-623 1266

Jonathan Wren & Co. Ltd., Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Tel: 071-623 1266, Fax: 071-626 5266

Jonathan Wren Executive

السؤال الأول

Senior Analyst

Industrial Project Finance
AAA Rated Financial Group

To £35,000 + Bonus

London

Opportunity for a bright, numerate professional to grow within this quality international financial services company. Career prospects are outstanding.

THE COMPANY

- ◆ Prime rated, highly profitable US financial services group with an excellent record of successful investment.
- ◆ London based unit providing 'Pan European' 'big ticket' project and structured finance.
- ◆ Substantial underwriter and provider of equity, mezzanine and senior debt finance supported by a quality credit process.

THE POSITION

- ◆ Drive the investment process through objective and thorough analysis of transactions.
- ◆ Considerable client contact with direct responsibility for transaction analysis, structuring and closure.

- ◆ Critical role in the investment management arm with a high level of responsibility and autonomy.

QUALIFICATIONS

- ◆ Ideally a graduate with an MBA, ACA and/or Bank credit training, aged 26-32, with excellent analytical and presentation skills.
- ◆ A background in industry or finance demonstrating maturity, an independent mind and attention to detail.
- ◆ Fully conversant with the analysing, structuring and documenting of transactions. P.C. and proven financial modelling skills essential.

Please write enclosing full cv, Ref J4201
54 Jermya Street, London, SW1Y 6LX
071-993 6392



FINANCIAL SERVICES RECRUITMENT

INTERNATIONAL STRUCTURED FINANCE

CENTRAL LONDON

£ SUBSTANTIAL

Reputable International Bank seeks to recruit an experienced and successful Financial Engineer as part of a small team.

Previous experience in the creation of SWAP based structures, cash flow models and spreadsheet modelling is essential and should be combined with a broad based banking background and the ability to take and convert qualitative descriptions into computer models for pricing and risk assessment. Familiarity with the various 'vanilla' instruments and extensive technical knowledge is assumed.

Coupled with this the successful applicant will have well developed communication and interpersonal skills and will be able to deliver against agreed plans.

In return we offer a substantial salary and benefits package together with future development potential.

Interested applicants who will have no less than two years experience in a similar role and can demonstrate a proven track record should write with a comprehensive C.V. including details of current remuneration to Box No A281 Financial Times, One Southwark Bridge, London SE1 9HL

PORTUGUESE SPEAKING DEALER

SAL. UPTO £30K + BEN.
Investment Bank in the City requires a fluent Portuguese speaking dealer with previous exp in deposits/FX spots and forwards.
Age 25-30.

Please call Eagle Recruitment on 071-823 9233
57 Brompton Road, London SW3 1DP.

FINANCIAL/BUSINESS ANALYSTS

Central London

Enron Europe Ltd is a newly formed subsidiary of a £multi billion, U.S. based energy corporation. The company is establishing European energy related businesses and seeks four analysts who will report directly to unit Presidents.

Responsibilities will include market research and financial analysis of business opportunities embracing a range of project work in all aspects of Enron's business development activities.

Candidates will possess university degrees in finance, business or engineering related disciplines with a minimum 3-5 years experience. Analytical skills, in depth knowledge of financial modelling and exposure to tax issues are requisites together with the commitment, energy, enthusiasm and interpersonal skills to thrive in a growth environment. Foreign language skills would be an advantage.

Enron Europe Ltd. offers attractive compensation and benefits packages commensurate with experience and qualifications. Applicants should send a comprehensive C.V. to: Personnel Department, Enron Europe Ltd, 34 Park Street, London W1Y 3LE

ENRON

Professional Interim Executives to give you security

Our extensive register of exceptionally able, experienced and successful executives with banking and financial services experience provides the right individual for short or long-term assignments, one-off projects or unexpected crises.

Triple A, 18 Lawrence Avenue, New Malden, Surrey KT3 5LY.

MARKETING EXECUTIVE GOOD CITY CONNECTIONS?

Enthusiastic and able to negotiate and sell? Could you take on a challenging assignment marketing a high quality business information product to banks, accountancy practices, solicitors etc? Fee negotiable.

Write in confidence to: Box A284, Financial Times, One Southwark Bridge, LONDON, SE1 9HL

JOB OPPORTUNITY

Requires capable General Manager for Weaving Factory in UK with experience of 10 years in Weaving/Textile factory, having master degree in Business Administration. Age 35-45 years. Candidates should send a resumé in total confidence to:

GENERAL MANAGER
P.O. BOX 58985
RIYADH-11515
SAUDI ARABIA

MANCHESTER BUSINESS SCHOOL CO-OPERATIVE BANK CHAIR IN CORPORATE RESPONSIBILITY

THE CO-OPERATIVE BANK

APPLICATIONS ARE INVITED FOR THE CO-OPERATIVE BANK CHAIR IN CORPORATE RESPONSIBILITY. THE POST PROVIDES AN OPPORTUNITY TO PLAY A LEADING ROLE IN THE FUTURE DEVELOPMENT OF THIS SUBJECT AT ONE OF EUROPE'S PREMIER BUSINESS SCHOOLS AND BUILDING LINKS WITH THE CO-OPERATIVE BANK AT A TIME OF EXCITING GROWTH AND DEVELOPMENT.

CANDIDATES SHOULD BE OUTSTANDING INDIVIDUALS CAPABLE OF PLAYING A LEADING ROLE IN THE DEVELOPING RESEARCH AND TEACHING IN CORPORATE RESPONSIBILITY LOCALLY, NATIONALLY AND INTERNATIONALLY. THEY SHOULD HAVE A PROVEN RECORD OF ACHIEVEMENT IN RESEARCH, TEACHING AND/OR BUSINESS. THE PROFESSOR WOULD BE REQUIRED TO EXPLORE THE RELATIONSHIP, PAST AND PRESENT, BETWEEN THE PRACTICE OF SOUND CORPORATE RESPONSIBILITY AND BOTH THE PROFITABILITY AND LONGEVITY OF BUSINESSES. CANDIDATES SHOULD BE ABLE TO DEMONSTRATE AN ABILITY TO SHAPE THIS NEW AND EXCITING DISCIPLINE. THE APPOINTEE IS EXPECTED TO PLAY A LEADING ROLE IN ESTABLISHING THE SCHOOL'S INTERNATIONAL INSTITUTE FOR CORPORATE RESPONSIBILITY AS A MAJOR CENTRE OF EXCELLENCE.

POTENTIAL CANDIDATES ARE WELCOME TO CONTACT EITHER THE DIRECTOR OF THE SCHOOL, PROFESSOR TOM CANNON OR THE DEAN, PROFESSOR R. L. PAYNE (TEL: 061-275 6333) TO DISCUSS THE POST INFORMALLY.

THE SALARY IS EXPECTED TO BE WITHIN THE NORMAL PROFESSORIAL RANGE (minimum £24,783 p.a. (under review)).

FURTHER PARTICULARS MAY BE OBTAINED FROM THE REGISTRAR, THE UNIVERSITY, MANCHESTER M13 9PL (TEL: 061-275 2028) TO WHOM APPLICATION (ONE COPY SUITABLE FOR PHOTOCOPYING) SHOULD BE MADE BY 16TH NOVEMBER 1990. QUOTE REF 23490.

MANCHESTER BUSINESS SCHOOL
UNIVERSITY OF MANCHESTER
THE UNIVERSITY IS AN EQUAL OPPORTUNITY EMPLOYER

LENDING BANKER Prospective Director

Close Brothers Ltd wishes to appoint a prospective director to its Lending team.

Established in 1878, Close Brothers was the subject of a management buyout in 1979. It has since maintained continuous profitable growth as a merchant bank specialising in identifying and meeting the financing needs of owner-managed companies. The Lending team combines flexibility of approach to customers with rigorous standards of assessment and active management of the loan book.

The appointment could be attractive to merchant bankers seeking career advancement or to fast track commercial bankers wishing to be free of the disadvantages attaching to large organisations. The man or woman appointed will be an experienced secured lender, willing and able to tackle all aspects of transactions and with the social skills to develop and maintain relationships with customers. A market related package of salary, bonus, share options, car and benefits is negotiable.

Please write in confidence, or telephone for further information, to our recruitment adviser, John Davis at Close Brothers Ltd, 36 Great St Helen's, London EC3A 6AP. Telephone: 071-283 2241.

A member of Close Brothers Group plc

Close Brothers Limited



HEAD OF CREDIT GROUP

Hessische Landesbank-Girozentrale, London Branch is seeking to recruit a fluent German speaker to head its Credit Group.

Candidates should be able to demonstrate good leadership and organisational skills and have several years' experience of both credit analysis and loans administration/documentation.

Remuneration will be commensurate with age and experience and will include a generous benefits package.

Applicants should forward a C.V. giving full details of their career history to date to:

The Deputy General Manager
Hessische Landesbank-Girozentrale-
London Branch
8 Moorgate,
London EC2R 6DD

All applications will be treated in strictest confidence.

Helaba Frankfurt
Hessische Landesbank -Girozentrale-
London Branch

APPOINTMENTS WANTED

EXPERIENCED ADMINISTRATOR

with Chemical engineering and commercial background, worked in international environment, fluent in Russian language, four years experience in Soviet Union, good ministerial contacts, seeks challenging general management/liaison assignments. Available for relocation early '91.

Please write to Box A271, Financial Times, One Southwark Bridge, London SE1 9HL

MERGERS AND ACQUISITIONS, LEVERAGED BUYOUTS: their success depends as much on high quality research as financing. The ability to gather and analyse information and generate innovative ideas for our clients, has made Bankers Trust a major force in Corporate Finance. It calls for research and information that is always one step ahead of the field.

Bankers Trust is building up its research capability in Europe and there are now FOUR new positions in LONDON, PARIS, MILAN and FRANKFURT.

INDUSTRY RESEARCH ANALYSTS (EUROPE)

As a member of a team of professionals, you will take responsibility both for on-going research into identified target industries and companies, primarily covering the UK and Continental Europe, together with ad hoc projects. You will work closely with client managers and product specialists developing proposals to present to clients.

For the positions in Continental Europe you will help to build up a knowledge of sources of information together with responsibility for the information needs of the offices in close liaison with the London Office.

You should have at least 3 years' relevant experience in industry, management consultancy, banking, market research or as a brokers analyst, including some European industry research. A numerate graduate, you will have proven analytical skills and a track record in developing successful ideas for industries which are restructuring. The ability to communicate effectively both verbally and in writing with all corporate levels is essential.

For the positions in Continental Europe you will need to be bilingual in English and the language of the country.

The positions offer both the opportunity for career development in Corporate Finance in one of the most successful global markets banks, as well as an attractive salary and benefits package, including bonus potential.

Please write enclosing a CV to our consultants, BSM Associates at 76 Watling Street, London EC4M 9BJ or phone 071-248 3653, Jane Hayes or Kevin Byrne (evenings 076382-728). Alternatively use the confidential fax line on 071-248 3814. All applications will be treated in strictest confidence.

Bankers Trust Company

BORED AND FRUSTRATED?

We might have the answer. This is an exceptional business opportunity with an established track record in the U.S.A. and U.K. Currently expanding into Germany.

Part-time and full time openings available. Substantial income and capital potential.

Telephone Willwell Ltd. on 071 233 1050

Appointments Advertising

appears every Friday in the International Edition

Wednesday, Thursday (in the UK Edition)

For further information in North America please call:

JoAnn Gredell
on 212 752 4500

or write to her at 14 East 60th Street New York, NY 10022

FINANCIAL TIMES

(EUROPE'S BUSINESS NEWSPAPER)

FUTURES AND OPTIONS

The GNI group are leading European specialists in derivative products. We are seeking a high calibre economics graduate for our London office's Research department. The post entails monitoring financial futures markets and demands a strong analytical/mathematical background. The ability to write lucidly to tight deadlines is also essential. Interested candidates should apply to Brian Durrant on 071-378 7171 or by writing in confidence to the address below:

AFBD
MEMBER

GNI
GROUP

GNI Limited
Colechurch House
1 London Bridge Walk
London SE1 2SX

LAW or BUSINESS GRADUATES required as Conference Producers

By rapidly expanding international company. Must be intelligent, informed, articulate and entrepreneurial.

French an asset.

Work with leading experts to create innovative dynamic conferences in UK and Europe on trends in business or changes in the law.

For the job of a lifetime, send CV to The Law and Business Forum, 26 Green Street, London W1Y 3FD or call 071-499 8895

INTEREST RATE PRODUCTS

First Austrian International Ltd, the London based securities investment subsidiary of First Austrian Bank, (DIE ERSTE österreichische Spar-Casse - Bank) wish to recruit a graduate, preferably with one year's market experience, to join a highly motivated and integrated team trading Interest Rate Derivatives.

Ideally candidates will be highly numerate graduates who are articulate, self motivated and willing to accept responsibility at an early stage.

Remuneration, augmented by a range of benefits, is negotiable and will reflect the calibre and performance expected of the successful candidate.

Please apply, enclosing a full CV to:

FIRST AUSTRIAN
INTERNATIONAL LIMITED
Attn: Christel Fielding
Eldon House
2 Eldon Street
London EC2M 7BX



First Austrian International Limited

TOP OPPORTUNITIES

SENIOR POSITIONS IN GENERAL MANAGEMENT

Could you take over responsibility for our sales companies in thirteen different countries?

About the job

Our Distribution Division includes our subsidiary companies in Norway, Denmark, Finland, The Netherlands, Germany, France, Belgium, Italy, Spain, Austria, the United Kingdom, the USA and Canada, between them employing more than 900 people, together with their operational plant and service equipment.

International distribution of our products and contacts with overseas markets are mostly through these fully-owned sales companies, each of which maintains direct local contacts with Avesta's customers.

We are now intending to appoint someone to fill the newly created post of Divisional Manager, whose job will be to strengthen and develop our customer service and striking power on these markets, with particular emphasis on 1992 and the advent of the Inner Market.

The new Divisional Manager will also be expected to implement Avesta's distribution policy which involves our being able to offer a complete range of products and services everywhere where stainless steel products are concerned.

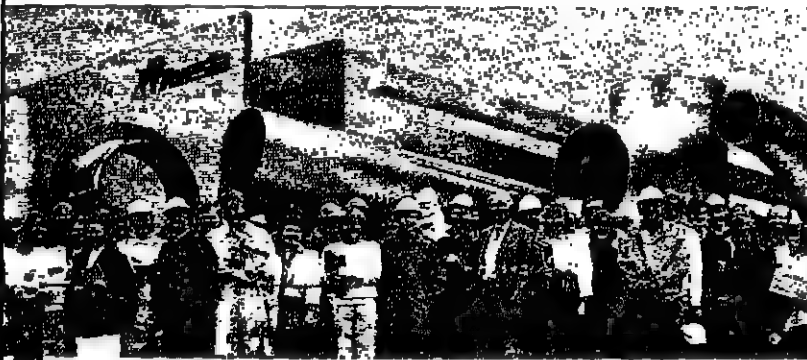
He or she will report directly to our Director of Marketing, Hans Jacob Wiern, who is also Deputy Managing Director of Avesta AB.

About our strategy

Avesta's strategy is based on two main product streams, one of them embracing an extensive range of standard products, the other consisting of specialized stainless steel qualities. This strategy is reflected in the way our company is organized and in the way we work.

A further objective is to ensure that Avesta maintains its position as a leader in those fields in which we have chosen to operate. Its achievement involves a strong sense of initiative where both technical developments and commercial flair are concerned.

Our market strategy has as its main objective the ability to offer a complete range of products and ancillary services in every field in which stainless steel products are to be found.



About your application

A proven track record in senior positions in the fields of international marketing and industry is a prerequisite for the post of Manager of the Distribution Division. Experience of the steel industry would be an advantage, but is not essential.

Our Director of Personnel, Alf Wedmalm, will be happy to reply to enquiries about what the post involves. We shall also be pleased to send you our information package, which includes a presentation of the company and a copy of our latest Annual Report & Accounts. Applications should be in writing, accompanied by a full CV, and should be addressed to Avesta AB, Box 16377, S-103 27 Stockholm, Sweden, and marked for the attention of Alf Wedmalm, Director of Personnel, no later than 16 November, 1990.

Avesta AB
Box 16377
S-103 27 Stockholm, Sweden
Tel: + 46 8 788 50 50 - Fax: + 46 8 788 57 96



About the location

Most of our production is based in the towns of Avesta, Degerfors and Torshälla, with our R & D Division also based in Avesta. The company's head office is in Stockholm.

The new Manager of the Distribution Division will probably be based in Stockholm, but may possibly be based elsewhere in Europe, since the job will involve close contacts with our sales subsidiaries. The most important consideration here will be the availability of fast communications and travel facilities within easy reach.

About the way we see ourselves

The whole of our business activities are based on our mastery of the problems of corrosion in plant, apparatus, vehicles and appliances with the help of stainless steel.

Our objective is to be the best people to come to, and the most reliable. We aim to achieve that objective by working together with the people who use our products and sharing our expertise with them. We call it Modern Steelmanship.

About the company

Ours is a young company, but its roots go back a long way. The present Avesta was created in 1984 from the stainless steel interests of Avesta Jernverk, Nyby-Uddeholm and Fagersta.

The idea behind the creation of Avesta was to bring together Sweden's resources in the field of stainless steel in a single unit and give it striking power on the international scene. Today our range of products is the widest offered by any company, anywhere in the world.

Ours is a success story, and it's now time to take the offensive. For the demand for stainless steel is increasing, thanks to the fact that it fulfils increasingly rigid requirements as to environmental acceptability, hygiene and economy of maintenance.

Avesta AB is organized in divisions producing billets, hot rolled plate, cold rolled sheet and strip. There are also wholly-owned or part-owned subsidiaries producing tube, bar, wire and welding materials. The overall number of employees in the Group is approx. 6,000. Sales total SEK 8,500 million a year, of which exports account for 80%. The wholly-owned sales companies that form part of the Distribution Division between them cover all the world's most important markets.

LAURA ASHLEY

CHIEF EXECUTIVE

"I am looking for a Chief Executive to lead Laura Ashley into its next phase of development. From its beginnings in 1953 as a designer/manufacturer, the company has passed through several stages of steady growth to its present position as a retailer and brand leader, with now only 40% of its own manufacturing capacity. The next phase will concentrate mainly on brand expansion and on continued retailing growth in major markets. In the past we have kept licensing to the minimum and consequently there is a great deal of brand value in the ground. The person to lead this development must have sympathy with the product and must also live the same lifestyle that it promotes.

A past record of achievement in the same or similar field is necessary, and apart from the above considerations, a strong business and commercial sense is vital. Our new international corporate home is in Maidenhead where we are gathering a new middle and senior management team."

Sir Bernard Ashley



Please write in strict confidence to Barry Underwood, our Board's advisor, at Coopers & Lybrand Deloitte Executive Resourcing Ltd., 76 Shoe Lane, London EC4A 3JB quoting reference BU/748/ET, or fax our private numbers 071 583 5690/248 4752.

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

désire vous faire part d'un accord publicitaire avec
LES ECHOS
le quotidien de l'économie le plus important en France.

Une annonce dans le **FINANCIAL TIMES** et **LES ECHOS** augmentera de façon substantielle l'impact de votre message sur les cadres dirigeants en Europe.

Chaque semaine les annonces paraîtront dans les **Echos** le mardi et dans le **Financial Times** le mercredi (le vendredi dans l'édition Internationale du **Financial Times**).

Pour de plus amples renseignements, veuillez contacter:

STEPHANIE SPRATT
071 873 4027



Head of Business Management

Post Production Resources, Television

Post Production Resources, is a recently formed department in BBC Network Television providing skilled post production services to programme makers including editing programmes from Light Entertainment and Sport to Drama and the Arts.

The department operates in a competitive and rapidly changing business environment and the Head of Business Management will have the opportunity to set up and run an efficient Unit providing a professional business management service. The post will carry significant responsibility for the management of all business affairs including a wide range of commercial activity and the administration of staff payments and entitlements.

The operating budget of the department is large and many substantial transactions are concluded with suppliers and facility companies. The senior managers will rely on the Head of Business Management for professional support in negotiating and concluding contracts and price agreements, and for the preparation of business plans.

Success in this post will require experience at an appropriate level in at least two of the following: operational management in a related field, financial management, or general business management. While you may have an appropriate financial or business management qualification, you must have proven administrative ability and a thorough knowledge of business systems and the application of computers. Well developed interpersonal skills are essential in order to operate effectively within the BBC and externally.

Based West London, we are offering a salary of up to £32K p.a. on a short-term contract or up to £28K p.a. on a continuing/pensionable contract. A higher salary may be considered for an exceptional candidate. Relocation expenses are available where appropriate.

For further information please telephone Mark Waters, Head of Personnel, Post Production Resources on 081-878 7848 or send a CV (quote ref. 6221/P) to BBC Corporate Recruitment Services, London W1A 1AA, to arrive by November 18th.

WE ARE AN EQUAL OPPORTUNITIES EMPLOYER



? ENTREPRENEUR ?

Can you demonstrate a successful business track record in an entrepreneurial environment in a senior position?

Are you capable of handling a start-up venture?

If you have these qualities and are looking for a new challenge we are looking for a person to assist us in launching an exciting new marketing concept.

For further details call us on:
071 872 5632

The
Top Opportunities Page
appears every Wednesday.
To advertise in this section,
Please contact:-

Elizabeth Arthur
071-873 3894

Stephanie Spratt
071-873 4027

Investor Relations Manager

Major Plc

London

In excess of £50,000 plus executive benefits

Our client, a high profile, "top 100" business, is shortly to achieve a full stock market listing. The company now seeks a key executive to establish and manage the new investor relations function.

The primary role of your department is to act as a communication link between the company's Board of Directors and the investment community. You will develop good relationships with substantial existing and potential shareholders, communicate the corporate message to major brokers and key financial journalists, monitor the composition of the share register and recruit and manage the staff in your department.

You may currently be an Investor Relations Manager for a Plc. Alternatively, you may occupy a senior position within a financial public relations consultancy. This is a high profile role and the ability to communicate data and discuss strategy at Board level is a prerequisite. In addition, you must be able to demonstrate drive, presence, tact and a strong management record.

For a strictly confidential discussion please telephone or write to Richard Chandler or Geoffrey Mather quoting reference 1361 at FLA, 16 Old Bond Street, London, W1X 3DB. Tel: 071 - 491 3811.



A premier Fitness & Conditioning manufacturer is now restructuring its European operation to position itself for 1992+ We therefore have need for the following staff members to join an enthusiastic and proven successful team.

European Sales Manager to spearhead the Sales & Marketing effort through existing and new distributors in Europe and beyond. Written and oral fluency in major European languages - good negotiator and communicator must be highly self motivated, a proven achiever, and thrive on pressure with almost impossible deadlines. Opportunities unlimited

Accounting Manager - To be responsible for the Supervision and control of all accounting functions. Knowledge of taxation, VAT, multi-currency sales and invoicing. Responsibility for budgetary, management and corporate reporting. The position requires an Accountancy Degree and a minimum of 3 years recent accounting related experience. Must be self starter and possess an enquiring mind. The abilities of the successful candidate will determine the salary & prospects.

Multi-lingual Customer Service Personnel required to join an already excellent U.K. team and enable us shortly to offer the same unrivalled service into Europe. Technical training will be given. Fluency in major European languages, both oral and written are a prerequisite, but personality and motivation are also highly necessary.

The potential for the future is phenomenal.
Be part of that future.
Write in strict confidence with full career details to:
The Managing Director, Box A991, Financial Times,
Number One Southwark Bridge, London SE1 9HL.

هكذا من الاصل

ACCOUNTANCY COLUMN

Five reasons not to trust company figures

By Geoffrey Holmes and Alan Sugden

JUDGING by the press comment, the present problems at Polly Peck came as a complete surprise to lots of people, not least the many private shareholders who gathered in the ballroom of the Grosvenor House hotel at the company's annual meeting last May to hear Mr Asil Nadir wax lyrical on his company's destiny.

Arguably, the euphoria of that occasion was a warning in itself, but the writing was on the wall well over 12 months earlier.

Here are some points worth noting in the figures that Polly Peck reported for the 18 months to December 31 1988. First, £27.8m of interest receivable on soft-currency deposits is netted off against £40.6m interest payable on mainly hard-currency borrowings.

Second, a £170m write-off on net investments overseas is taken direct to reserves, in spite of the revaluation of tangible fixed assets before translation. The write-off exceeded the reported pre-tax profit for that period by more than £25m.

Polly Peck aside, there are five main reasons why, in our view, company accounts cannot be relied upon to give a "true and fair view", despite any clean bill of health from their auditors.

The present accounting rules can and do make nonsense of some figures. For example, the preferred method of dealing with purchased goodwill, writing it off immediately to reserves, left SmithKline Beecham with negative shareholders' equity of £296.5m after the merger, compared with a market capitalisation of more than £2bn.

We are glad that a recent exposure draft proposes to stop "immediate write-off", but disappointed that it does not require that purchased goodwill from previous years should be written back into the balance sheet.

Thus millions of pounds of shareholders' money spent on acquisitions may remain written off, distorting any calculation of "return on capital employed" and similar ratios, unless the cumulative figure for goodwill

Doing as others do results in standards of auditing drifting down to the lowest common denominator

written off direct to reserves is available to be added back.

The second reason is that the present rules give companies far too much flexibility. For example, there are two completely different methods presently allowed in accounting for acquisitions, although ED 48 proposed to forbid the use of merger accounting in most cases.

The third reason why we are wary of taking company accounts at face value is the enormous influence that seemingly quite small changes in accounting policies can make to reported results. For example, in 1988 Cityvision, the video hire company, changed the useful life of its tapes

from 15 to 30 months, reducing depreciation by £2m and by doing so boosted its reported profits by 58 per cent.

Going in the other direction, Cray Electronics, less than a month after announcing annual pre-tax profits of £17.03m for the year to April 29 1989, called in an independent firm of accountants to review the group's accounting policies.

Items reviewed included the capitalisation of research and development expenditure, property profits, extraordinary items, recognition of income and costs, sales to joint venture companies and the use of merger accounting. The outcome was a reduction in the pre-tax figure to £5.4m and the company is now under new management.

Even if companies only capitalise a small amount of interest, R&D expenditure or start-up costs, it is often a warning signal. Stock Shop capitalised overseas start-up costs of only £354,000 but that may have contributed to the company's downfall.

Our fourth reason is the seemingly endless ingenuity of some financial advisers in devising new ways of "helping" clients. It is rather like the Magic Circle: every day a new trick.

Companies used to enjoy long-term and trusting relationships with their merchant banks, and many still do, but in these days of competitive free-for-all, new financial instruments are hawked around the City by deal-oriented banks intent on generating substantial fees for themselves, with scant regard for the long-term interests of their clients.

A classic example was the rash of convertible bonds issued by some large UK listed companies in the heady days before the October 1987 market fall. The companies were persuaded to include a "put" option for the purchaser, which, as we said to Mr George Davies, then chairman of Next, at the time, meant: "Heads the investor wins, tails he can't lose: from the company's view there must be a snag in this somewhere."

Next is now faced with the likelihood of having to redeem almost £50m of 6.75 per cent convertible bonds in January 1992, followed by a further £100m of 5.75 per cent before the end of that year, timings which may prove more than inconvenient.

Exotic offshore funding is another confusing factor, although there may well be tax advantages.

Even so, we do find it quite a struggle to make sense of balance sheets in which minorities exceeded shareholders' funds, as they did in the most recent accounts of BHH, a property investment company, because of a £45m issue of cumulative redeemable preference shares by a Cayman Islands subsidiary.

Our fifth reason is that auditors, in spite of the charade of being appointed by the shareholders at the AGM, are effectively in the pay of the directors. So when directors want to take maximum advantage of accounting rules and loopholes to enhance reported profits, auditors may be tempted to let them do so, easing their consciences by making sure that what is being done is shown in an obscure note to the accounts.

YEOMAN
FOSTER YEOMAN LIMITED

We are a privately owned family quarrying company with an annual turnover of £100m.

We supply construction aggregates to U.K. and European markets.

We are seeking a

FINANCIAL CONTROLLER

Who can head up a small team with a confident and out-going style. The successful applicant will be self-motivated and energetic and have a practical hands on approach.

If you are ACA or ACCA qualified and seek a high profile position, working in a delightful parkland setting in a Grade II listed mansion, we would like to receive your written letter of application and a full C.V.

Grand Smart PCA FCT
Finance Director
Foster Yeoman Limited
Marston House
Marston Bigot
Pompey
Somerset BA11 5DU

Swaps Accountant
to £35,000

Prestigious International Bank is seeking to appoint a high calibre, experienced Swaps Accountant. Overseeing a small team you will be responsible for all management accounting, development of systems and liaison with traders and senior management. You will possess in-depth Capital Markets product knowledge including Swaps, Futures and Options, some experience of financial engineering and a knowledge of trading strategy.

Both positions are management roles and in addition to the ACA qualification gained through a Big 6 Firm, the successful candidates will possess excellent track records to date, a high level of energy and commitment together with the proven analytical and communication skills which these high profile roles will demand. A comprehensive range of banking benefits will be offered including subsidised mortgage, private health insurance and a non-contributory pension scheme.

For further information please telephone or send your CV to Valerie Grassham, Joslin Rowe Associates (Financial Recruitment Consultants), Bell Court House, 11 Blomfield Street, London EC2M 7AY. Tel 071 588 7287. Fax 071 382 9417.

Special Projects
to £30,000

Established UK Merchant Banking Group is seeking to strengthen its Special Projects Team through the addition of a young Chartered Accountant with 2 years PQE in a similar banking environment. The team handles a wide variety of one-off projects for all departments within the group. There will be a small amount of project work outside the London area.

A MEMBER OF THE BLUMFIELD GROUP
JOSLIN ROWE
Accountancy

GROUP FINANCE
EXECUTIVE

Northern Home Counties

c £50,000 + bonus

My client is a successful, £1 billion turnover European owned group of companies with several UK and US operations with engineering manufacturing and other interests.

Over the next few years the UK chief executive will be making a number of crucial changes and requires a broadly experienced financial executive to work with him on these projects.

Taking the role of finance director of which ever company is being restructured, the person will have the dual responsibility of developing financial controls and reporting systems within that company and, at the same time, maintaining overall financial

control of all UK managed operations.

Candidates for this position must have significant experience of top level financial control within high performance manufacturing companies and must also have the breadth, confidence and personality to contribute to total group development. An attractive remuneration package is negotiable.

If this position may interest you please send career and personal details, in full confidence and quoting ref FT33 to me, Douglas G Mison FCA, FIMC at Arlington House, St Albans Road, South Mimms, Herts EN6 3PH. (Telephone: 0707-49246 Fax: 0707-49266)

MIZON EXECUTIVE

Chief Accountant
- Retailing

Uxbridge, Middx

c£36,000 + Car + Bonus

Our client, LensCrafters, with over 400 stores and revenues exceeding \$600m, has become the North American market leaders in optical retailing in just eight years, offering custom crafted spectacles within an hour. The Group, owned by US Shoe Corporation, is now establishing a European head office in the UK and will have opened several stores in England and Wales by the end of January 1991 and plans 100 stores in the UK and Europe within 5 years.

A young, energetic Chief Accountant is sought to join the new high calibre management team, to be based in Uxbridge. Working with and reporting to the Finance Director, you will help develop a head office department and be responsible for all financial and management reporting to tight deadlines, cash and asset management, including stock control and stores performance analysis. The rapid expansion of the Company will mean the role has a significant project element to it.

MANAGEMENT SELECTION

Aged late 20's - early 30's you should be a graduate qualified accountant with at least 2 years post qualifying experience gained within a multiple retailing environment using automated systems. You must have sound judgement, good organisational and staff management skills, initiative and drive.

Interested applicants should write enclosing a full CV and daytime phone number, quoting ref 467 to: Barry Oller ACA, Whitehead Rice Ltd, 43 Welbeck Street, London W1M 7PG. Telephone: 071-637 8736.

Whitehead Rice

International high technology manufacturing
Director of Business
Planning

Middlesex

c£45,000 + Benefits

Our client, a \$1 billion turnover manufacturer of capital equipment, is part of one of the world's leading high technology groups. Its rapidly growing European division has production facilities in the UK and overseas and in particular is actively developing the Eastern European and Soviet Union markets by way of subsidiaries and joint ventures.

The Director of Business Planning, a newly created position, will provide high level financial support both to the VP Europe and US parent in such areas as strategic planning and major development projects as well as actual performance monitoring and in-depth cost reduction studies.

The successful candidate will be a financially orientated MBA or an ACCA, aged 33-38, with experience of working in a US multinational environment. The position calls for real business understanding, excellent communication skills and the

flexibility needed to balance ad hoc and routine activity. Initiative, self-motivation and a hands on approach will be essential as much of the work will be carried out independently, away from the centre.

Interested applicants should write enclosing a full CV and daytime phone number, quoting ref 468 to: Nigel Bates FCA, Whitehead Rice Ltd, 43 Welbeck Street, London W1M 7PG. Telephone: 071-637 8736.

Whitehead Rice

MANAGEMENT SELECTION

FINANCIAL CONTROLLER -
DIRECTOR DESIGNATE

Teesside

£30,000 + Car

Continued success and expansion have created an outstanding career opportunity with our client, a £12M provider of specialist building services. The company has acquired an award-winning reputation within the industry for quality, service and innovation and is now poised for the next phase of growth.

Reporting to the Managing Director, this new position will assume responsibility for the company's finance function, including the preparation of management and statutory accounts; budgeting and forecasting; and the maintenance of financial records. The implementation of a new computer system will be another key area of involvement whilst, in general, it is expected that the financial controller will make a significant contribution to the overall management and development of the company.

The successful candidate will be a qualified accountant who already holds a senior management position in a fast moving, commercial environment. A desire for greater responsibility and career progression will suit the nature of this opportunity, whilst the ability to function within a close knit management team will be essential.

The post is both challenging and rewarding and will receive an attractive and comprehensive benefits package and elevation to full board status after a successful proving period.

Please apply in confidence to Maria Boyle, quoting ref number L/1044.

GROUP FINANCIAL
CONTROLLER
'Focus on Opportunity'

London

to £40,000 + car and benefits

Our client, a Plc manufacturing products ranging from environmentally friendly packaging through to consumer goods, has shown excellent revenue growth over the last few years. The Group has developed organically and through acquisitions and now wishes to strengthen the financial and performance driven controls over its several operating divisions.

We are seeking candidates with drive and energy who are able to work closely with both Board level and line management in enhancing the performance of Group companies within a results orientated environment. The role will involve the review of operating performance, budgets and

capital investments with a view to improving further Group profit and cash results.

Successful candidates will have a level of technical ability which together with the strength of their inter-personal skills will ensure that they are frequently in demand by operating subsidiaries for advice designed to enhance profit performance. They should be graduate, qualified accountants with at least 2-3 years' post qualification experience in manufacturing industry, ideally in a line role.

Interested candidates should send a CV with remuneration details, day and home telephone numbers, quoting reference 6181, to James Forte at the address below.



Peat Marwick Selection & Search

1 The Embankment, Neville Street, Leeds LS1 4DW.



Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

Tax Accountant

To c£26,000 + benefits
+ relocation Gloucester



Nuclear Electric

Nuclear Electric is responsible for commercial nuclear power generation in England and Wales. Our primary concerns are safety and care for the environment - which means our main priorities are quality in our plant methods and people.

Formed as a separate autonomous Company in April 1990, Nuclear Electric has a turnover of over £2 billion and are recognised world leaders in this dynamic and fast moving industry. To retain their competitive edge, Nuclear Electric are seeking ambitious professionals to contribute to the development of new, specialist corporate functions, based at our prestigious headquarters in Gloucestershire.

Responsible to the Tax Planning Manager, this new role encompasses an unusually broad and uniquely stimulating challenge. Part of a small professional team, you will interact at all levels in this high profile role, providing tax figures for management information and contributing to ad hoc tax planning and finance related projects. You will also be directly responsible for corporate and income tax compliance, and involved in supervising VAT and PAYE compliance.

You should be fully qualified ACA/ACCA/ACMA and prepared to study to ATII for which we provide assistance. A minimum of two years relevant practice or industry experience is desirable, ideally within a similarly large company. A thorough and logical approach to solving complex business problems, plus written and oral fluency are essential.

Success in this role will allow for further individual development as career paths exist throughout our Corporate and Operational functions.

In return we offer a highly competitive salary, combined with benefits commensurate with an organisation of our size and standing. This position is based in Barnwood, between Cheltenham and Gloucester. An excellent relocation package is available.

Application forms are available from the Personnel Department, at the address below, or telephone (0452) 652335 (24 hours), and should be returned before 19th November 1990. Please mark envelopes "Nuclear Electric Staff in Confidence" and quote vacancy reference number BWD 185/90

AS AN EQUAL OPPORTUNITIES EMPLOYER, NUCLEAR ELECTRIC WELCOMES APPLICATIONS FROM MEN & WOMEN, INCLUDING ETHNIC MINORITIES AND THE DISABLED.

Corporate Headquarters
Nuclear Electric Barnett Way Barnwood Gloucester GL4 7RS

FINANCIAL DIRECTOR DESIGNATE

Leisure Development and Management

Leeds c.£35,000-£40,000 cash package + executive car + benefits

Our client, a subsidiary of a major hotel and leisure group, is involved in the development, construction and management of leisure complexes throughout the UK.

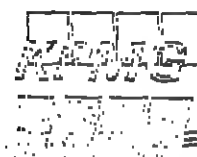
In recent months the parent group has formulated a number of far reaching and ambitious plans for its subsidiary and these include: reorganising the management structure and improving reporting lines and accountability, particularly in the finance function. In this latter area it has been agreed that there exists a pressing need for the appointment of a Financial Director Designate.

The responsibilities of the position will be far-reaching and extremely challenging but would include, as a matter of course, acting for both the company and its ancillary management companies in the punctual production of monthly and annual accounts and budgets, the development of the

computerised accounts system, the regular reporting to the parent group plus daily control over bank balances and cashflow. The individual must, therefore, be an experienced accountant with a construction industry background.

The parent group has expressed a determination for these plans to be swiftly implemented and the success of the entire project will depend largely upon the calibre of the individual appointed to this role. He/she will work alongside the Managing Director and must possess powerful leadership and communication skills as well as a meticulous attitude to detail. Energy and enthusiasm would also be regarded as key attributes.

Interested candidates should send their CV together with remuneration details, day and home telephone numbers, quoting ref L7061, to Anna Ponton at the address below.



Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

ASSISTANT GENERAL MANAGER

GROUP AUDIT & COMPLIANCE

c£42K + Executive Benefits + Car

Our client, a leading financial institution wishes to appoint a high calibre professional to head up its Audit and Compliance teams.

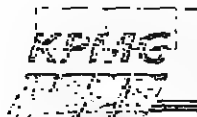
Reporting to the Chief Executive, this post offers a high profile entry point into the Group. Managing two dedicated teams in a fast moving environment, your role will be to develop existing management control and compliance systems, and identify opportunities for improved efficiency, particularly in areas of high risk.

Candidates should be highly motivated, qualified accountants with considerable post qualification experience, ideally gained in a large Financial

Services organisation. Excellent interpersonal skills and first class leadership qualities are essential in order to forge strong working relationships.

This position offers tremendous scope for long term career progression and the opportunity to play a key role in a pro-active organisation. The remuneration package includes fully expensed executive car, extensive benefits and relocation assistance where appropriate.

Written applications with detailed CV's should be forwarded in strictest confidence to Mavis Woid, at the address below.



Peat Marwick Selection & Search

70 Fleet Street, London, EC4Y 1EU.

APPOINTMENTS ADVERTISING

appears every

Wednesday
Thursday & Friday
(International
Edition only)

For further
information
please call

Jennifer Hudson
071-873 3607
Denise Morris
071-873 3199
Richard Jones
071-873 3460
Georgina Harris
071-873 3392

European Treasury Manager

Thames Valley
c£42,500 + Car Fully Expensed

Our client is an international manufacturing company with substantial operations in the UK, Europe and North America. They have achieved market leader status following a period of sustained growth, both organically and through acquisitions.

This newly created role will be based at the European Headquarters. As part of a highly professional team, the successful candidate will be responsible for the establishment and development of the treasury function. Key areas will include capital structuring, foreign exchange and interest rate risk management. Project orientated work will feature strongly in this challenging role thus requiring the establishment of good working relationships with the European operations.

Candidates should be graduate calibre self starters with good communication skills, business acumen and a creative approach. Previous corporate treasury experience within a multinational environment is essential.

Please telephone or write enclosing a full curriculum vitae quoting ref: 436 to:

Nigel Hopkins FCA,
97 Jermyn Street,
London SW1Y 6JE.
Tel: 071-839 4672

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

FINANCIAL CONTROLLER — KENYA

Highly-attractive expatriate package

A WELL-KNOWN NAME in Kenya, this company has established itself as a market leader in the construction and engineering industries. With dynamic growth plans, both domestically and internationally, an exciting future is assured.

A need has arisen to recruit a top-class Financial Controller to join the largely expatriate senior management team. Controlling a staff of 100, you will take overall responsibility for all financial and accounting matters, including liaising with bankers, enhancing control procedures, installing a new computer system, taxation, legal issues, and preparing reports and accounts. Reporting to the Deputy General Manager, you will work closely with the senior

management team, including the Chief Executive, and will be expected to play a creative and proactive role in all negotiations.

Aged 40-45, you will be a qualified accountant with a substantial track record of achievement, gained ideally in the construction industry. Previous experience of working abroad would be useful, whilst a high level of self assurance and a commercial outlook are just as important.

The benefits package reflects the importance and status of this prestigious role and includes a substantial tax-free element, accommodation and car.

If you are interested in working in this highly-attractive part of the world for an initial 3-year contract, please send full cv to Patrick Johnson, Ref: 4664/PA/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

**PA Consulting
Group**

Creating Business Advantage

Executive Recruitment • Human Resource Consultancy • Advertising and Communications

Regional Financial Controller North West

c£35,000 + Car + Share Options + Relocation Package

Our client is a dynamic PLC, engaged in property development and investment. Operating within all major sectors of the property industry, it has an enviable record of asset growth over the last ten years.

A Financial Controller is now required to assume full responsibility for all financial aspects of their northern region, which has a capital value in excess of £300m. Key areas of involvement will include the supervision of a busy accounts department, improving reporting procedures together with strengthening existing financial controls and the further development of computer-based systems. As a member of the regional management team, the individual must be

fully capable of participating in the overall commercial direction of the business, whilst retaining a hands-on approach.

Candidates, aged 28 to 40, must be qualified accountants with a strong track record of success in technically complex and demanding environments. Strength of character and business maturity are also prerequisite to this appointment.

Interested applicants should write, quoting ref 1101, to Diane Forrester ACA, Executive Selection Division, Michael Page Finance, 39-41 Parker Street, London WC2B 5LH or (Tel: 071 831 2000). Interviews held in London or Manchester.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

London Borough of Hammersmith & Fulham

Director of Finance

£60K - £70K package
+ lease car

**Hammersmith
& Fulham**

Serving our Community

Hammersmith & Fulham Council wishes to appoint a Director of Finance who has the experience, ability and management qualities essential for the complex demands of one of Britain's most innovative and exciting local authorities.

The challenges already facing the Council include the effects of poll tax capping, over increasing legislative changes and the aftermath and implications of the Council's involvement in capital market activities.

Above all we require a financial manager capable of inspiring confidence and determination in meeting these challenges whilst contributing to the maintenance of excellence in service delivery and policy formulation.

You will be responsible for leading a multi-disciplinary team of staff. You must be capable of providing the highest standard of financial advice and developing financial control strategies and information systems which ensure value for money, responsiveness to consumers and first rate performance in all aspects of the Authority's work.

You will also have a key role in the corporate management and central direction of the Council. Your communication skills, clarity of thought and decisiveness will be tested to the full. You will have the ability and commitment to turn strategy into reality.

You should be a qualified accountant with substantial experience of financial management and have an understanding of computerised systems.

For further details and/or an application form please contact 081-741 0804 (24 hour answering service) or write to Maggie Hennessey, Recruitment Manager, London Borough of Hammersmith & Fulham, Personnel Services Department, Town Hall Extension, King Street, London W6 9JU

Please quote ref no: FDCO 01. Closing date: 23rd November 1990. We welcome applications whatever your gender, race, colour, ethnic origin, nationality, religious belief or practices, sexual orientation, age (up to 65 years) or trade union activities and from people with disabilities, lesbians and gay men.

15/11/90

FINANCE DIRECTOR

Surrey Based

28-32

£35-£40,000 + bonus + car

This highly successful Property Development and Estate Management Company forms part of one of the UK's foremost multi-million blue chip organisations. With substantial interests both in the UK and overseas they are a major contributor to Group profits.

As a result of an internal promotion they now seek to appoint an exceptional Finance Director to work alongside the senior management team. Reporting to the Managing Director, the successful applicant will be responsible for all financial and commercial aspects of property transactions. Additionally he/she will be actively involved in strategy decision making, business planning and all financial and management reporting.

The ideal candidate will be a highly commercial qualified accountant with at least 3 years PQE, gained either in the profession or within a high profile, results orientated organisation. Experience of working within a manufacturing

or property related environment would be useful but not essential. A track record of achievement, both academically and commercially is vital as is the drive and enthusiasm that is expected from candidates seeking a fast track career within a progressive and stimulating environment.

Career opportunities within the rest of the Group are outstanding with this pivotal role historically used as a spring board into other operating units within the Group.

A full Executive benefits package is provided which includes a competitive salary, performance related bonus, fully expensed company car, Executive share options and private health care.

If you feel you have the necessary attributes to succeed in this role please telephone Simon Hewitt on 071-437 0464 (fax: 071-437 0597), or write to him, enclosing a detailed CV, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

Queens House 1 Leicester Place London WC2H 7BP

Telephone: (071) 437 0464

FINANCIAL CONTROLLER-EUROPE TO £33,000 + PACKAGE

Our Client, a dynamic and rapidly expanding division of a major UK service group operating internationally, is already well established in Europe. Joint venture and subsidiary company operations account for a growing share of revenue, and this appointment addresses further planned expansion.

Reporting directly to the Divisional Financial Director, the core tasks will be:-

- * All aspects of Financial Control for operations in mainland Europe and Republic of Ireland.
- * Analysis and comment on trading results.
- * Management of reporting systems.
- * Profitability reviews, acquisition and JV proposals.

To succeed in this high profile, hands-on role you will be a qualified accountant probably aged 30+. You will need to be articulate, versatile and influential and meet the pressure of the appointment with professional skill and a sense of humour. Involvement with acquisitions, a second European language and experience of living and working in Europe are desirable assets. Opportunities for career progression are excellent.

Please write with full C.V. quoting ref RR225 to:-

Executive 2000,
Sutton Park House, 15 Conshilton Road,
SUTTON, Surrey SM1 4LE.
Tel: 081-770 7000

EXECUTIVE

2000

SEARCH AND SELECTION

£1 Billion in the Best of Health

Principal Assistant Regional Director of Finance

c £30,000 & Performance pay + car

Every year South Western Regional Health Authority must make the very best of vast resources to better our vital services.

At the forefront of financial innovation, we now seek a skilled, seasoned accountant to occupy one of our principal financial positions, in Bristol.

Responsible to the Regional Director of Finance for the RHA's finance function, you'll implement important regional and national initiatives including professional training for finance staff.

Ideally, you'll have experience of financial systems and controls in a large organisation, well developed communication skills, and the ability to adapt to changing circumstances. You will enjoy a pleasant work environment, and receive ample benefits, such as a generous relocation package.

Could you keep £1 billion in the best of health? To find out, please contact Mr R Searle on Bristol (0272) 423271, ext 2206. For an application form and information pack please contact the Recruitment Section on Bristol (0272) 423279, ext 3389. Closing date for applications is 19 November 1990.

We are working towards becoming an Equal Opportunities Employer.



TREASURY ACCOUNTANT

£ Market + Car + Bonus

As one of the world's largest banks with operations in over 70 countries, Credit Lyonnais has been established in the London market for over 100 years. The significant expansion of our Market Group activities in recent years has created the requirement for a dynamic individual to head up the UK Treasury accounting function.

Reporting to the Accounting Manager, applicants must be qualified accountants with at least two years' experience of Treasury accounting in a banking environment. A thorough and practical knowledge of swaps, options, FRAs, financial futures and other derivative instruments is essential.

Working closely with the Assistant

General Manager, Market Group on a daily basis and the systems department in enhancing existing and implementing new reporting systems, a hands-on approach is expected, together with the ability to work under pressure when necessary.

Candidates should possess strong communication skills, a lively personality and the ability to prioritise a variety of tasks. Attractive remuneration terms, including a company car and banking benefits will be offered to the successful candidate.

Please send career and personal details to: Mrs Eileen J. Price, Senior Personnel Officer, Credit Lyonnais, PO Box 81, 94-94 Queen Victoria Street, London EC4P 4LX.



CREDIT LYONNAIS

Treasury Manager

An Opportunity to Join a Major New Treasury Team

c.£40,000 + Benefits

London

Our client is the newly-established UK treasury subsidiary of one of the world's largest manufacturing groups. Its objective is to provide a full range of treasury services to a large number of UK affiliates. These will include cash and liquidity management, dealing in the money and FX markets, and funding operations.

A key person is now sought to assist the Managing Director in setting up the new operation, to plan and develop the projected services, and then to take day-to-day responsibility for operations. He/she will also be involved in the recruitment of additional staff and the management of a small dealing team.

As the successful candidate you are likely to be in your late 20s or early 30s, with a qualification in treasury, and probably an MBA or accountant. You will have had considerable

experience in the treasury operations of a large multinational group, with a good track record in managing dealing operations. You will be fully conversant with the UK and international money and banking markets, with techniques for identifying and managing risk exposures, and with the systems required to manage treasury operations. You will naturally have the energy, enthusiasm and ambition to help build a major new treasury operation in a group where further career development prospects are excellent.

The position commands an excellent salary, and benefits will include a car and pension arrangement. If you wish to be considered for this appointment please write - in confidence - enclosing a CV and details of current remuneration to Douglas Austin, Ref 7180, MSL International (UK) Limited, 32 Aybrook Street, London W1M 3JL. Tel: 071-487 5000.

MSL International

DIVISIONAL FINANCIAL CONTROLLER

Shape the Future

Suffolk/Essex Area c.£35,000 + bonus, benefits & car

Our client is a successful manufacturing organisation, committed to expansion, and now seeking an energetic individual for this senior role. Reporting to, but working closely with and supporting the Divisional Managing Director, the scope of the role is broad and will require:

- strong management and interpersonal skills;
- ability to take a business overview without losing sight of detail;
- improvement of existing reporting and EDP systems;
- divisional acquisition evaluation, UK and overseas;
- "shirtsleeves" approach when necessary.

Rewards will be excellent for an achiever who can integrate well into the results and performance oriented management team, and will include eligibility for share options. The organisation is poised to take full advantage of any economic upturn and meanwhile is successfully maintaining its position in terms of revenues and market share.

Candidates must be geographically mobile since they will have multi-site responsibility. They should be qualified accountants, with costing experience gained ideally in a line position, but certainly within manufacturing/industry.

Interested candidates should send their CV together with remuneration details, day and home telephone numbers, quoting ref. 4421 to James Forte at the address below.



Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

The Top Opportunities Page

appears every Wednesday in the Financial Times.
For further information please contact

Elizabeth Arthur 071-873 3694
Stephanie Spratt 071-873 4027

"Expanding South East coast marine contracting company looking for experienced business person to be responsible for controlling Financial Affairs. FullTime /PartTime position salary and conditions to be negotiated"

Please write to Box A286, Financial Times, One Southwark Bridge, London SE1 9HL.

APPOINTMENTS WANTED

O.B.S. TRADER

Male, 26, experienced technical POSITION TAKER
In all treasury products with emphasis on derivatives
SEEKS Position with innovative house offering
Pro-rata remuneration

Please reply to Box A282 One Southwark Bridge, London SE1 9HL.

Assistant Group Treasurer

Surrey
to £40,000 Package + Car

Our client is a major international group in the branded consumer products sector. The group is highly profitable and is seeking to diversify into related areas.

It is now seeking to recruit a high calibre Assistant Group Treasurer in order to develop further the treasury management operations within the group.

The position reports to the Group Treasurer and you will be involved particularly in the management of foreign currency exposures, the financing of the group overseas and special project work.

Suitable candidates will be aged up to 32 and are likely to be graduates and/or qualified accountants.

Relevant treasury management experience is essential, together with strong interpersonal skills and initiative.

If you have the skills and ambition to succeed in this role, please telephone or write enclosing a full curriculum vitae quoting ref: 437 to:

Nigel Hopkins FCA,
97 Jermy Street,
London SW1Y 6JE.

Tel: 071-839 4572

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

Appointments Advertising

appears every
Wednesday
&
Thursday
&
Friday

(International Edition
Only)

For further
information
please call:

Jennifer Hudson
0710873 3607

Richard Jones
071-873 3460

Georgina Harris
071-873 3392

Denise Harris
071-873 3199

LIVERPOOL

USS

UNIVERSITIES
SUPERANNUATION
SCHEME

c.£45,000
+ CAR

Chief Accountant

The Universities Superannuation Scheme provides pension and other superannuation benefits for academic and senior administrative staff employed in UK universities and other institutions engaged in higher education or research. It is one of the largest pension funds in the UK, with 90,000 members and funds approaching \$6 billion.

Universities Superannuation Scheme Limited, a company limited by guarantee, is the trustee company responsible for the administration of the pension scheme and the management of its investments.

As Chief Accountant, reporting to the Chief Executive Officer, you will be a member of the senior management team of the company, responsible for its accounting and data processing functions. Your key tasks will be to develop and maintain the reporting and control systems and to provide information and guidance to the committees that monitor the performance of the company and the scheme.

As a qualified accountant, you will presently be holding a senior financial position in either the public or private sector. Experience of pension fund accounting is not essential but the demonstrable ability to manage within a formal committee structure would be an advantage. You are unlikely to be below 35.

Please send full personal and career details, including current remuneration level and daytime telephone number in confidence to Peter Jones, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Richmond House, Rufford Place, Liverpool, L3 9FD, quoting reference P200 on both envelope and letter.

Coopers
& Lybrand
Deloitte

Executive
Resourcing

FINANCIAL CONTROLLER FILM PRODUCTION

c.£30,000 + Car

GLOUCESTERSHIRE



This company's pursuit of excellence as a specialist independent film producer is unparalleled. Throughout its 20-year history the company has consistently grown in status and received many of its industry's most sought-after awards. Their adaptable product has a global appeal, transcending cultural barriers, and is one of few which appreciates in value.

The role demands a combination of technical expertise, proactive approach, business knowledge and maturity. Reporting directly to the managing director, the financial controller will, with the support of an established team, apply technical expertise to a wide variety of accounting and commercial issues. Other responsibilities will include assessing and recommending improvements to all aspects of the finance function with specific emphasis on developing the computerised system. To facilitate future growth, the management of cash flow is considered paramount.

Candidate requirements are clear: a qualified accountant with proven experience of running a buoyant finance function within a service industry. Managerial skills required will include an aptitude for the training and motivation of staff, coupled with the ability to determine and resolve business problems. Future prospects are excellent, with a board position a genuine prospect for the right individual.

For further information please contact **Tony Goodwin** or **Caroline Owen** on 0272 255113 (evenings/weekends: 0272 742748). Alternatively, write to the address below enclosing a copy of your Curriculum Vitae.

HARRISON WILLIS

FINANCIAL & LEGAL RECRUITMENT CONSULTANTS

Hanover House, 47 Corn Street, Bristol BS1 1HT. Tel: 0272 255113

Group Accountant

Edinburgh

c.£35,000+ ; Car

Part of an international £600m British plc, this Scottish holding company has 10 operational subsidiaries and a turnover of £100m. The present incumbent is due to retire shortly, and his successor is sought. This is the senior financial position within the holding company, and, as part of the small head office team, this person will play a full role in both daily and strategic management. Responsibilities will include financial and statutory reporting, interpretation of information, handling investigations and acquisitions. Candidates should be graduate chartered accountants, probably in their 30s, with experience of running the finance function in a margin-conscious, multi-location group. First-class technical and analytical skills, good systems development experience and excellent leadership/management ability are all essentials. Please reply, in confidence with full career details, to Peg Eve, as adviser to the company, at Selection Thomson Ltd., 24-25 New Bond Street, London W1Y 9HD or 14 Sandyford Place, Glasgow G3 7NB.

Selection Thomson
London and Glasgow



Financial Controller

(Commercially Aware)

Transport, Distribution
and Engineering

Essex

Package c £35,000

A unique opportunity to head-up the finance function for a newly created, autonomous profit centre with budgeted turnover in excess of £50m for 1990. This is part of a multi-million pound corporate, undergoing major restructuring which offers scope for performance based, personal advancement. As the senior financial manager and a key member of the management team, the prime responsibility will be to ensure financial objectives are met by effecting a commitment to commercial disciplines within the profit centre. In addition to the usual financial duties, responsibilities will include planning, budgetary appraisal, control of capital expenditure and recruitment and training of staff. A key objective will also be to ensure that this finance department becomes a centre of excellence for both quality and performance in the group. The ability to negotiate with internal and external parties will require excellent communication skills, and a confident, persuasive approach. The ability to motivate staff, meet tight deadlines and achieve objectives under pressure, will necessitate a candidate of the highest calibre. Educated to degree level and qualified, future advancement will only be limited by the individuals capabilities.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, K.D.A. Allen, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. 071-734 6852. Fax: 071-734 3738, quoting Ref: H37013/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

FINANCIAL CONTROLLER

C. £33K + 2 LITRE CAR & EXCELLENT BENEFITS

..... NORTH LONDON

Thanks to a lasting commitment to efficient, prompt and totally professional customer service, The Pearl Group is well established as a leader in the two associated fields of building contracting and maintenance services. With 13 depots nationwide, group turn over exceeds £20 million annually.

As Financial Controller your role is pivotal to the entire operation and your interpretation of financial data will provide the foundation for both day to day operational decisions and for long term, board level strategy. Clearly we're looking for a mature financial professional with accounting qualifications and the ability to assimilate rapidly a full understanding of our company and of the building/maintenance industry in general. If you already possess relevant experience, so much the better.

Taking charge of a staff of 25, your responsibilities cover the complete range of financial disciplines from management and financial accounting for over 20 departments, to the formulation of budget and cash flow forecasts. Once familiar with our computerised accounting system you'll take a leading role in its ongoing development and in ensuring that your staff are able to utilise it to full effect. Your well honed communication skills should enable you to liaise comfortably at all levels, wielding considerable pro-active influence over every stage of the decision making process.

It's quite a challenge, carrying substantial authority, excellent prospects (this position carries board potential) and a remuneration package fully in keeping with your stature. Write with full career details to L. Green, Managing Director, Pearl Contracts (Holdings) Ltd, Durkan House, 155 East Barnet Road, New Barnet, Herts EN4 8JN.

Pearl

Project Accountant

CENTRAL LONDON

c.£28,000 + Benefits

Our client is a fast-moving and diversified group of companies occupying a leading position in the Publishing and Communications sector.

Fulfilling a centralised role, serving all group companies, the Pensions Department now seeks to strengthen its Accounts Department by the appointment of a Project Accountant to act as Assistant to the Financial Controller.

Key tasks will include:

- * Managing the accounting aspects of acquisitions and disposals of Pension funds.
- * Integrating newly acquired companies into Group systems and procedures.
- * Producing annual audited accounts for group funds.

Suitable candidates will be qualified probably aged 25-30, with some 18-24 months post qualified experience. Experience of the financial services sector, particularly the investment area, would be highly desirable.

Please apply, sending full personal and career details to **Helen Peek**:

AGB Executive

WRITE BOX A283, FINANCIAL TIMES, ONE SOUTHWARK BRIDGE, LONDON SE1 9HL

GROUP ACCOUNTANT

North West

£30,000+car+significant benefits

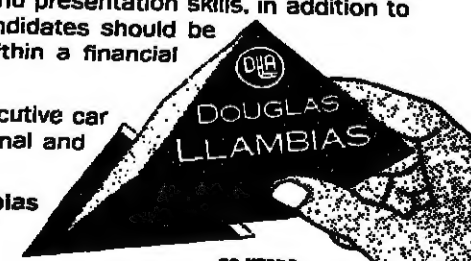
Our client is a successful and highly innovative financial services group with a reputation for quality and excellence. The group is now undergoing a major development programme designed to allow flexibility and speed of response to market changes.

In order to support and enhance this development strategy they require a Group Accountant to assume responsibility for aspects of the finance function. The role will involve the consolidation and preparation of accounts for group companies, critical analysis and review, special investigations, business appraisal and staff management.

This is a high level appointment which will involve close liaison with senior level group executives. Accordingly, the appointee must have strong interpersonal and presentation skills, in addition to excellent technical experience gained with a major Plc. Candidates should be qualified with at least two years' ppe, preferably gained within a financial services environment, although this is not essential.

The Group offers an attractive salary package, including executive car and benefits, together with exceptional prospects for personal and professional development.

Please write in confidence to Brian Marren, Douglas Llamblas Associates, Brook House, 77 Fountain Street, Manchester M2 2EE enclosing full career and salary details.



BIRMINGHAM 021-233 4421 • DUBLIN 068620 • EDINBURGH 031-225 7744 • GLASGOW 041-226 1101 • LONDON 071-836 9501 • MANCHESTER 061-236 1553

Handwritten note: *هذا من الامتحان*

European Audit Manager

Berkshire

c£30,000 + Car + Bens

Creative marketing, a quality product and a dynamic management team has ensured our client enjoys the position as the leading worldwide direct response marketer of computer supplies, and data communications products with a turnover of \$350 million.

The exceptional continuing growth across the USA, Canada, Far East and Europe has led to the creation of the new role of European Audit Manager.

The key purpose of the role is to ensure that the operational controls throughout Europe support business objectives. This will involve influencing both management policy and financial performance taking a proactive stance to the needs of the business.

The work is challenging and varied carrying a

high degree of responsibility and exposure to senior group management.

This opportunity will appeal to a qualified accountant who has a background in either a multinational environment or an international practice. In addition you will have excellent interpersonal skills, a flexible, dynamic team style, a European outlook, established audit skills and will view this role as a springboard to take advantage of the excellent prospects for future development within the group.

The role will involve significant international travel and a second language would be advantageous. For further details please contact Barbara Burke, Ref KR21, Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berks. SL4 6BW.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Group Financial Controller

West of London

c£30,000 + Car + Profit Share

Our client is a specialist group of engineering companies with extensive operations in Europe and a turnover approaching £30 million. With significant investment in recent years, they have produced a highly-developed range of products in a sophisticated market where they are acknowledged as a major player.

An opportunity has now arisen for a qualified accountant to join their senior management team. The successful candidate will report directly to the Managing Director and will have complete responsibility for the finance function.

Although sound technical accounting skills are a prerequisite, more importantly, the ability to communicate across all

functions of the business is key to the continuing success of the group.

The ideal candidate will be aged 35-45, have commercial experience and the desire and ability to make an early positive contribution to the role. A self-starter with good interpersonal skills and a "hands-on" approach is essential. It is also probable that the chosen candidate will have had exposure to group operations in an international environment.

If you feel you have the drive and experience to thrive in a challenging environment, please apply to Tina Shortman at Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berks. SL4 6BW.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Director of Finance

Continuous Process Manufacturing

**East of Scotland,
c£35,000, Bonus, Car,
Executive Benefits**

This £100m Independent Group, a European market leader, is engaged in the continuous process manufacture of a diverse range of high quality products. The largest Division within the Group, with annual sales in excess of £80m, has a major programme of capital investment and expansion and now require a talented finance professional to join their senior management team at this exciting stage of their development. Reporting to the Divisional Managing Director, main responsibilities will be the direction of all finance and accounting matters, strategy, planning, capital expenditure appraisal, budgeting and systems development. Qualified candidates, aged late 30s early 40s, must demonstrate a progressive career within finance and accounts, together with experience of working in a manufacturing operation in circumstances requiring effective management and the implementation of change. This is an outstanding opportunity for someone who relishes the challenge of total involvement in the building of a business to the highest standard.

Male or female candidates should submit in confidence a comprehensive c.v or telephone for a Personal History Form to, J.A.D. Fisher, Hoggett Bowers plc, 21 Charlotte Square, EDINBURGH, EH2 4DF. 031-220 3980, Fax: 031-220 3988, quoting Ref: R12036/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, EDINBURGH, GLASGOW, CARDIFF, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

FINANCIAL CONTROLLER

West Midlands

£30,000 + Car + Benefits

Our Client is a major fuel and petrochemical operation and has established a European division to service a rapidly expanding European customer base. A highly competent Financial Controller is sought for the UK operating company, which is to be the lead office for the European division. The company's resources and firmly laid plans for a vigorous growth suggest that this appointment represents a rare opportunity to be part of a small, growing team.

Reporting to the Chief Executive, you will assume full responsibility for the financial management of the company. In the early stages of the office's development, this will involve undertaking all day to day detailed work personally - and it will be your particular brief to gear the finance function, and the systems and procedures now in place, to levels of sophistication appropriate for the business as it grows. Closely allied to this very "hands-on" contribution will be the need to provide considered financial analysis and comment.

Applications are invited from qualified Accountants possessed of a strong, confident personality and the self-motivation and versatility to perform well in a demanding, dynamic environment. Preference will be given to those candidates who can demonstrate relevant experience in an import and distribution business. Furthermore, a high level of technical competence will be crucial, with particular reference to treasury management disciplines and computerised accounting systems implementation. It is unlikely that candidates under 28 years of age will have sufficient experience for such a role.

An attractive salary package is offered to reflect the selected candidate's level of experience and expertise. Interested applicants (male or female) will recognise this to be a first-class opportunity to grow with an expanding company. Please write, with full career and salary details, quoting reference B/300/90 to David Gibbs.



Peat Marwick Executive Selection

Peat House, 2 Cornwall Street, Birmingham B3 2DL.

GROUP FINANCIAL CONTROLLER

Uxbridge

to £35,000 + Benefits

Our clients are a highly successful import/export and distribution company in the medical products field. 1990 has opened their door to many new opportunities, and they have subsequently diversified into the fields of manufacturing and research and development. As a direct result of their recent growth, they have identified the need for a self-motivated and energetic Group Financial Controller to play an important role in their ambitious plans for the future.

Reporting directly to the Board, the appointee will control the financial management of the company and assist with its future corporate strategy. The role will initially involve a high proportion of "hands on" systems work, both in the holding company and its subsidiaries. The successful incumbent will attend Board meetings from inception and will be expected to play a leading advisory role with regard to the company's financial policies.

Ideally aged between 26-34 years, candidates must be qualified accountants, with a well developed sense of commercial acumen. Strong motivational skills and experience of computerised accounting are essential requisites for this demanding and exciting role.

Interested candidates who meet the criteria should send a comprehensive CV including current salary and daytime telephone number, quoting reference number LM219 to Carol Jardine, Touche Ross Executive Selection, 5th floor, 62-64 High Holborn, London, WC1V 6RL.

**Touche
Ross**

MANAGEMENT
CONSULTANTS



THE MITSUBISHI BANK, LTD.

INTERNAL AUDITOR

The London branch of Mitsubishi Bank invites applications for the post of Internal Auditor to establish a new function encompassing a range of audit and internal inspection responsibilities.

The successful candidate will be professionally qualified with 2-5 years of post qualification experience, preferably within a banking environment. Excellent communication skills are essential, together with knowledge of the regulations and law that regulate a Foreign bank branch.

Salary will be commensurate with age and experience.

Applications with detailed C.V. including current salary details to:

The Recruitment Co-ordinator
Mitsubishi Bank Ltd
6 Broadgate
London
EC2M 2SX

FINANCIAL DIRECTOR DESIGNATE

MIDDX

To £30,000 + Car

Our client is a rapidly expanding and successful company in the leisure catering industry. Significant growth has been achieved over the last three years by the acquisition of major concession contracts. Turnover of the company next year will be over £20m. They now seek to appoint a qualified accountant to strengthen the management team and be a key player in taking the company forward during this exciting growth phase.

Reporting to the Managing Director this is a wide-ranging financial and commercial role, requiring good systems and controls experience. Leading a small head office team you must be able to bring about constructive change in a fast-moving environment. This is a challenging development role and the prospects within the short term are excellent.

Applicants should forward a comprehensive CV with covering letter to: Anthony D. Payne at Applied Management Sciences Ltd.



APPLIED MANAGEMENT SCIENCES LTD
26-28 Bedford Row London WC1R 4HE
Tel 071-405 4571 Fax 071-242-1411
Management Search and Selection

FINANCIAL CONTROLLER

Hi-Tech

c£35,000 + car

This successful and entrepreneurial American computer company has an established UK sales, service and manufacturing base in Bristol. Particular emphasis is given to well researched and designed products coupled with effective marketing to a growing customer base.

Initially, the priority of this new position will be to enhance the existing accounting systems and controls, improve financial analyses and management reports and contribute to business planning. The Financial Controller will play a key role in developing the business as part of a small management team.

Likely to have at least five years' post-qualified experience, candidates should be graduate qualified accountants with experience of working with high-tech or American companies. In addition to strong interpersonal skills, knowledge of the financial issues facing a relatively new and fast developing UK business is essential. The competitive remuneration package includes a bonus and relocation assistance.

Please write in confidence, enclosing career details and salary history, to Sarah Gilbert quoting reference FT/102.



Peat Marwick Selection & Search

Richmond Park House, 15 Pembroke Road, Bristol BS8 3BG

DIRECTEUR ADMINISTRATIF ET FINANCIER

Groupe Anglais recherche pour sa filiale française dans le secteur d'outillage industriel (chiffre d'affaires : 80 mds), un directeur administratif et financier pouvant occasionnellement assumer l'intérim du Directeur Général.

La société est située dans la banlieue nord-est de Paris, proche de Roissy Charles de Gaulle de très bien desservie.

Nous souhaitons rencontrer un professionnel d'environ 30 ans, comptable diplômé et bénéficiant d'une expérience en entreprise dans la fonction financière ou en cabinet d'audit. La première langue de la personne recherchée sera l'anglais et elle parlera couramment le français.

Rattaché directement au directeur général, ses fonctions couvriront, entre autres, la mise en oeuvre du système de contrôle interne pour optimiser la gestion, la responsabilité globale des aspects financiers et informatiques, et une collaboration active avec les autres directeurs dans le cadre du développement de l'activité de la Société. Le candidat devra disposer d'une communication efficace et maîtriser parfaitement toutes les tâches qui lui seront imparties.

Merci d'adresser lettre de candidature, curriculum vitae et rémunération actuelle à :

P.R. Andrews
Finance Director
GEI Special Steels Ltd
Newhall Road, Sheffield S9 2SD

Financial Controller — Director Potential

£35,000 package + fully expensed car

East Anglia

Our client, a subsidiary of a major plc, has a high quality reputation within the international office supplies industry. Substantial organic growth, investment and a total commitment to future success has created an environment of exciting change. To realise corporate objectives they seek to strengthen the management team through the appointment of a Financial Controller capable of maximising the commercial potential of the business.

Reporting to the Managing Director, and with total responsibility for the accounts function, initial challenges include refining both the material controls and the costing systems, implementation of JIT principles and the creation of a team atmosphere within finance. As a key member of the management team, you will be encouraged to contribute to the strategic development of the business through financial planning and the further implementation of an integrated manufacturing system.

Candidates will be computer literate qualified accountants with a record of achievement in a manufacturing environment. Strong interpersonal skills and a commitment to developing a career within this plc are critical to success. Only candidates with the track record to reach board level need apply. Relocation is available if required.



CLARK WHITEHILL
Search and Selection

Please write in confidence to Stephen Williams,
Clark Whitehill Consultants Ltd,
25 New Street Square, London, EC4A 3LN.
Telephone: 071 353 1577. Fax: 071 583 1720.

LAYING the FOUNDATIONS of SUCCESS

Senior financial roles with a new national organisation.

The NRA is a powerful and independent new body responsible for protecting the water environment in England and Wales. Established less than 12 months ago, we are still very much in the process of developing the structures

around which our organisation will grow. We now wish to fill two senior positions on our finance team, which is currently working to develop the financial structures on which our future security and success will depend.

CHIEF AUDIT MANAGER

c.£32,800 + car Bristol

This role is available due to the retirement of the present post holder. With an audit team comprising ten professional staff now largely in place, your first priority will be to define the scope of the department's work and to plan accordingly. Although you will direct the traditional internal audit functions - financial control and the promotion of operational efficiency - we'll also expect you to extend your role way beyond this area and make an important contribution to the running of the business in the NRA's ten regions.

We are looking for a qualified Accountant who can bring extensive audit experience within a large organisation to this challenging role. In order to appreciate the commercial issues facing the NRA you'll require experience in either public or private sectors and, at this early stage in the development of our organisation, a positive and creative approach to problem-solving will be essential, as will familiarity with computer-based audits and well-developed skills in managing people. Ref: 4608/PJ/FT.

FINANCE MANAGER-BUSINESS SERVICES

c.£32,800 + car Bristol

We'll be looking to you to protect the authority's interests in commercial transactions, as well as to act as the senior financial adviser on a wide range of important projects. Issues in which you could be involved include: the development and management of existing charging schemes for the collection of income (currently totalling over £250m p.a.), the evaluation and implementation of existing pension fund arrangements; acquisition and disposal of property and the development of new computer systems.

This role offers the opportunity to work with and influence top management. You should be a qualified Accountant with substantial and wide-ranging experience of financial management, gained at a senior level with large organisations. As well as a familiarity with statute law and an awareness of financial procedures as they relate to public enterprise, you'll need to be able to demonstrate initiative, creativity, personal credibility, and the ability to use these qualities to achieve results. Ref: 4544/PJ/FT.

Salaries are supported by an attractive benefits package including discounted medical insurance, an index-linked contributory pension, generous holiday entitlement and a contributory lease car. Assistance with relocation may be available where appropriate.

Please send a full cv including current salary details to Patrick Johnson, quoting the appropriate reference, to PA Consulting Group, 60a Knightsbridge, London SW1X 7LE. Telephone: 071-235 6060. NRA is an Equal Opportunities employer.

As concern for the water environment grows, so too must the NRA. We need to change the nation's thinking. We need to develop awareness about how we can all protect and sustain our rivers, lakes, coastal and inland waters. We need to examine how we, as guardians of our water environment, can change our culture and our people to make this process as effective as possible.

Which is just one of the reasons why we're bringing most of our people together under one roof in a new Head Office in Bristol.

Here they can work more closely together, sharing their expertise and their experience, addressing issues which have the greatest impact on the future of our water environment.

The tide is beginning to turn.



Head Office

JAWADY OIL SERVICE

SENIOR AUDITORS Libya

Our client, the NATIONAL OIL CORPORATION, directs and controls the exploration and production of one of the world's largest sources of high quality crude oil - setting the strategy for the optimisation of hydrocarbon resources within Libya, by co-ordinating and maintaining the activities of individual operating companies.

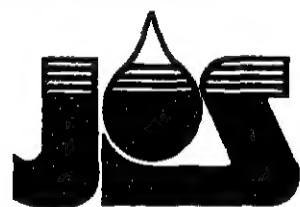
To assist in this task the N.O.C. now requires a number of Senior Auditors for the External Audit Group.

Applicants should be Chartered Accountants, or equivalent, having qualified in the U.K. or North America. 5 years' post-qualification experience in modern audit techniques, either in the profession or the petroleum industry, is required.

The excellent benefits package includes:

- Attractive tax free salary
- Free well-appointed accommodation and utilities
- Educational assistance plan, where appropriate
- Generous leave with paid fares to point of origin
- Free medical cover
- End of Service Bonus.

To apply, please write with full career details, quoting reference NOC 35 to the Recruitment Co-ordinator, Umm Al-Jawady Oil Service Co. Ltd, 33 Cavendish Square, London W1M 9HF. Fax 071-491 9658.



RECRUITMENT

F. D. Designate Administration and Finance

Cambridge Up to £40K + Car

Our client is a long established and successful multi-national aircraft sales and leasing group. It has offices in California, Australia and the Far East and is expanding in other areas.

The continued growth of the organisation has created the need to recruit a qualified, computer literate accountant who will be responsible for controlling all administration and accounting for the group supported by a small but competent team. The position is based in the U.K., but being a totally international operation, there will be a limited amount of travel to ensure corporate standards are being met in the overseas offices.

Applicants should be 30 - 45 with a proven record of success gained in a service industry allied to the determination and the ability to achieve a high level of personal and corporate standards.

We seek an individual with the personality and authority to earn a seat on the board.

Applications to R. J. Welsh.



Reginald Welsh & Partners Ltd

ACCOUNTANCY & EXECUTIVE RECRUITMENT CONSULTANTS
123/4 Newgate Street, London, EC1A 7AA. Tel: 071 600 8387

COMPANY ACCOUNTANT

From £20,000 + car + bonus
Biggin Hill, Kent

A rapidly expanding (zero to £5.5m turnover in 5 years) joint venture between two dynamic specialist food groups needs a young but commercially experienced Management Accountant. You will be responsible for accountancy, treasury and computer systems (reporting to the Group Finance Director) as well as taking on a broader hands-on commercial role, providing full margin analysis/cost control support to the Sales Director.

If you are 25-35, computer literate, with good management skills and wish to play a major role in our company, please send full CV to: Simon Blake, Leathams Larder Plc, 1 Bethwin Road, London SE5 0YJ.

FINANCIAL DIRECTORS

To secure the best appointments at senior level needs more than good advice, accurate career objectives and succinct presentation. InterExec not only provides career advice to successful executives but also retains the unique facility of our subsidiary company Interflex to bridge the critical gap between counselling and the right job. Interflex maintains a unique data base which comprises 6,000 unadvertised vacancies per annum, providing the only confidential placement service.



If you are considering a move or need a new challenge then telephone 071-930 5041 for an exploratory meeting without obligation.

Interflex Plc
Lauder House,
19 Clarendon Road,
LONDON WC2E 8ES.
Tel: 071-930 5041

SENIOR FINANCIAL MANAGERS

INTERNATIONAL ACCOUNTANT

This challenging position is newly created for an accountant to fulfil a wide-ranging role with a highly successful private group of manufacturing companies.

The range of assignments includes acquisitions, consolidations, regular operational reviews and appraisals and treasury management.

Candidates, probably qualified, must have had some experience of these areas and be fluent with computers. A knowledge of at least one European language will be an advantage.

The job requires a high degree of self-discipline and diplomacy, and although based in Central London entails substantial travel to Europe.

The rewards, both personal and financial, are excellent. Applicants should apply specifically for this position by sending details to: R.M. Smith, 11th Floor, The Swiss Centre, London W1V3HG. Telephone: 071-734-9131

Professional Interim Executives who are a credit to you

Our extensive register of exceptionally able, experienced and successful executives provides the right individual for short or long-term assignments, one-off projects or unexpected crises. Telephone Derek Mortimer on 061-335 3135.



Triple A, 18 Lawrence Avenue, New Malden, Surrey KT3 5LY.

Financial Controller c. £40,000

In a highly successful Construction, Civil Engineering and Mining group, with turnover approaching £300m.

- **RESPONSIBILITY** is to the Finance Director for the provision of timely and relevant financial and management information, and the improvement of control systems.
- **THE NEED**, resulting from a new divisional structure, is for a Chartered Accountant aged early thirties with proven controller skills, seeking a stimulating and demanding environment.

Please reply in confidence, enclosing Curriculum Vitae and quoting Ref. 7330 to:-

TK

SELECTION

13-14 South Parade, Leeds LS1 5QS. Telephone: 0532 426767.
Fax: 0532 426888

A DIVISION OF TYZACK & PARTNERS

DIVISIONAL FINANCIAL CONTROLLER

North West

to £45,000, car,
substantial benefits

Leading financial services organisation with impressive growth plans through innovative marketing and a positive commitment to customer service seeks outstanding finance professional. Key role in training, motivating and developing finance function to support dynamic executive team in the ongoing profitable development of the business.

The Role

- Central role in commercial and strategic decision making. Total responsibility for finance function.
- Maintain and improve financial control to exacting group standards.
- Strong link with M.I.S. department in rapid development of sophisticated computer-based systems.

The Qualifications

- Qualified accountant, aged 35 to 45. Successful track record of senior level financial management.
- Preferably experienced in financial services sector and familiar with integrated computer systems.
- Communicative self-starter with the ability to manage change. Mature and diplomatic.

Please apply in writing, enclosing full c.v. Ref: M455.



ASB RECRUITMENT LTD

Armetyst House, Spring Gardens
Manchester M2 1EA
Tel: 061-834 0618
Fax: 061-832 9123

Also at: Birmingham, Leeds and Liverpool

A Division of ASB Barnett Kinnings Plc.

CHARTERED ACCOUNTANT/BANKER

40, EEC National, located in Italy; extensive financial/banking/investment experience in UK, US, France and Italy; thorough knowledge of Italian regulations. Bi-lingual English and Italian, reasonable French, seeks general/financial executive position in /relating to, Italy.

Please reply to Box A272, Financial Times,
One Southwark Bridge, London, SE1 9HL

LETTERS OF CREDIT SPECIALIST

Our company, active in oil products marketing, is looking for a specialist in letters of credit to strengthen our operations/finance department. The candidate must have a good working knowledge of the oil industry and a minimum of two years experience within a documentary credit department of an international bank involved in oil trading.

Please write in confidence, enclosing a full CV, to: Box A998,
Financial Times, One Southwark Bridge,
London SE1 9HL.

15/11/90